BancAnalysts Association of Boston, Inc.

November 8, 2019

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Forward-looking statements speak only as of the date they are made and we assume no duty to update forward-looking statements. Actual results may differ materially from current projections. Forward-looking statements involve known and unknown risks and uncertainties. A number of factors, many of which are beyond M&T's control, could cause our actual results, events or developments, or industry results to be materially different from any future results, events or developments expressed, implied or anticipated by such forward-looking statements and so our business and financial condition and results of operations could be materially and adversely affected. In addition to factors previously disclosed in M&T's reports filed with the U.S. Securities and Exchange Commission (the "SEC") and those identified elsewhere in this document, the following factors, among others, could cause actual results to differ materially from forward-looking statements or historical performance: changes in asset quality and credit risk; the inability to sustain revenue and earnings growth; changes in interest rates and capital markets; inflation; customer acceptance of M&T products and services; customer borrowing, repayment, investment and deposit practices; customer disintermediation; the introduction, withdrawal, success and timing of business initiatives; competitive pressures; the inability to realize cost savings, revenues or other benefits, or to implement integration plans and other consequences associated with mergers, acquisitions and divestitures; general economic conditions and weakening in the economy; deteriorating credit quality; political developments, wars or other hostilities may disrupt or increase volatility in securities markets or other economic conditions; changes in accounting policies or procedures; significant litigation; and the impact, extent and timing of technological changes, capital management activities, and other actions of the Federal Reserve Board and other legislative and regulatory actions and reforms.

Annualized, pro forma, projected and estimated numbers are used for illustrative purposes only, are not forecasts and may not reflect actual results.

Who is M&T Bank Corporation?

- Top 20 US-based, commercial bank holding company
- Substantial growth from \$2 billion in assets in 1983 to \$126 billion at September 30, 2019
- 17,863 employees across 734 domestic branches in eight states and Washington DC
- 4.1 million customers representing 6.2 million accounts
- \$107 billion of assets under management
- Lowest percentage credit losses among the large money-center / superregional banks through the financial crisis
 - 1 of only 2 commercial banks (out of 20) in S&P 500 not to reduce dividend
- M&T has not posted a loss going back to 1976 173 quarters

M&T Operating Model

Stable Low-Cost Deposits

Leading Market Share + Local Scale

Lending Discipline

- Local Knowledge = Information Advantage
- Consistent Standards Throughout Cycle

Efficient Operator

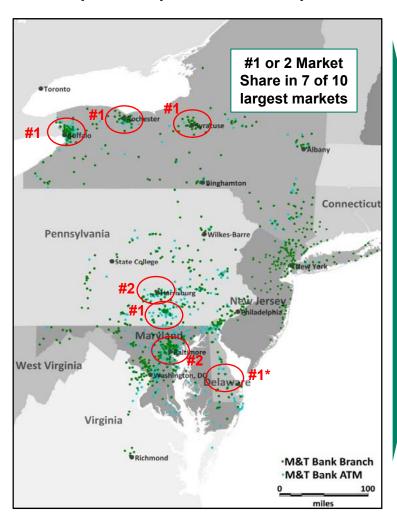
- Prudent Expense Management
- Return Oriented Capital Allocation

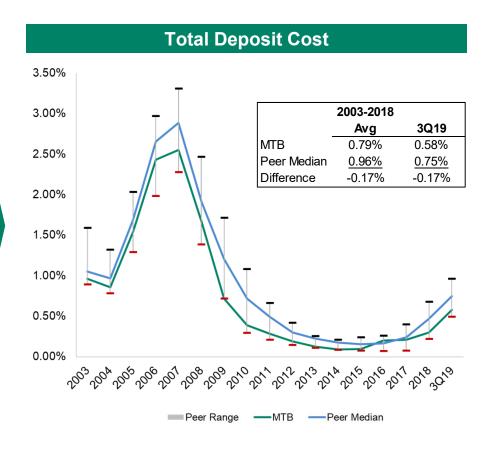
Talent Focus

- Deep Expertise + Targeted External Hiring
- Professional Development Programs

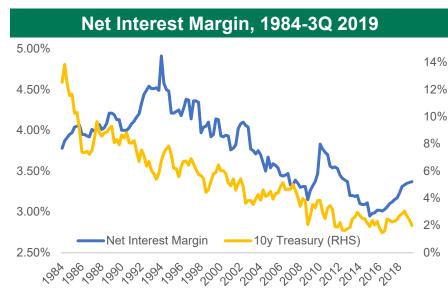
Leading Market Share and Stable Core Deposits

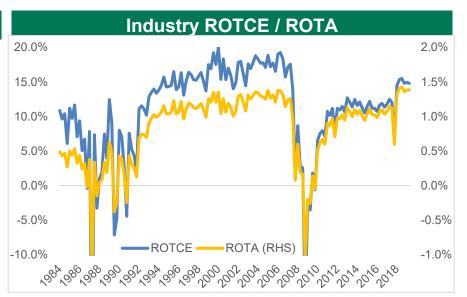
Compact footprint with scale presence in core markets - supports deposit cost advantage

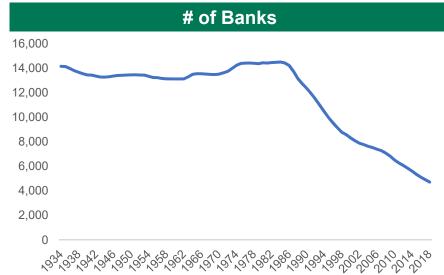




Banking Industry Trends







Performance Drives Long-Term Positioning

Total Shareholder Return – Top 50 Banks of 1988

	<u>1989-1993</u>	
#	Company	5 Yr TSR
1	Citigroup	284%
2	Norwest	259%
3	Bank One	211%
4	Huntington	207%
	BankAmerica	206%
6	Signet	205%
	NorthernTrust	198%
	Bankers Trust NY	192%
	M&T Bank	192%
	US Bancorp	184%
	SunTrust	166%
	Wells Fargo	165%
	Mellon	161%
	Wachovia	153%
	Boatmen's	151%
	J.P Morgan	143%
	First Union	132%
	First of America	127%
	Key	121%
	First Fidelity	120%
	Comerica	119%
	Crestar	119%
	NationsBank	116%
	NBD Bancorp	115%
	Bank of NY	99%
		99%
	Meridian	
	First Chicago	95% 94%
	First Interstate	
	PNC	89%
	Republic NY	85%
	First Bank System	84%
	Chemical	79%
	Michigan Nat'l	69%
	Continental	65%
	Fleet Bank	64%
	Chase Manhattan	64%
	First American	62%
	CoreStates	61%
	Barnett Banks	49%
	Nat City	46%
	Bank of Boston	18%
	Shawmut	10%
	Midlantic	(22%
44	Manu. Hanover	N/
	Security Pacific	
46	Sovran	N/
47	C&S/Sovran	N/
	MNC Financial	
	Valley	N/
50	AmeriTrust	N/

		_
	1994-1998	
#	Company	5 Yr TSR
1	Bank of NY	553%
2	NorthernTrust	386%
	Mellon	366%
4	Comerica	355%
	Chase	314%
	Citigroup	310%
	Crestar	300%
	US Bancorp	295%
	Bank of Boston	293%
	M&T Bank	290%
11		276%
12		273%
	First Union	248%
	Nat City	228%
	Fleet Bank	220%
	First American	213%
	Wachovia	204%
	NationsBank	185%
	Huntington	162%
	Key	157%
	PNC	131%
	Republic NY	118%
	Bank One	107%
	J.P Morgan	83%
	Bankers Trust NY	40%
	Chase Manhattan	NA
27	BankAmerica	NA NA
	Manu. Hanover	NA NA
	Security Pacific	
	First Interstate	NA NA
	First Chicago	NA NA
	Wells Fargo	
	Continental	NA
24	Barnett Banks	
	NBD Bancorp	
	Sovran	NA
	C&S/Sovran	NA
	Midlantic	NA
	MNC Financial	
	First Fidelity	NA
	Shawmut	NA
42	CoreStates	NA NA
43	First Bank System	
44	Valley	NA
	Signet	NA
	AmeriTrust	
	Boatmen's	NA NA
	Bank of New England	
40	Michigan Nat'l	NA NA
	First of America	NA NA

otal Share	holde
1999-2003	
# Company	5 Yr TSR
1 Citigroup	127%
2 M&T Bank	102%
3 Wells Fargo	65%
4 Bank of America	61%
5 Nat City	35%
6 PNC	21%
7 FleetBoston Bank	18%
8 Key	15%
9 NorthernTrust	13%
10 Huntington	9%
11 SunTrust	6%
12 Bank One	4%
13 Mellon	3%
14 Comerica	(3%)
15 Wachovia	(7%)
-	` '
16 JP Morgan	(8%)
17 Bank of NY	(9%)
18 Chase Manhattan	NA
19 BankAmerica	NA
20 J.P Morgan	NA
21 Manu. Hanover	NA.
22 Security Pacific	NA
23 Bankers Trust NY	NA
24 First Interstate	NA.
25 First Chicago	NA
26 Wells Fargo	NA
27 Bank of Boston	NA
28 Continental	NA.
29 US Bancorp	NA
30 Barnett Banks	NA NA
31 NBD Bancorp	NA
32 Republic NY	NA
33 Sovran	NA
34 C&S/Sovran	NA
35 Wachovia	NA
-36 Midlantic	NA.
37 MNC Financial	NA.
38 First Fidelity	NA.
39 Shawmut	NA.
40 CoreStates	NA
41 First Bank System	NA-
42 Valley	NA.
43 Signet	NA.
44 AmeriTrust	NA
45 Boatmen's	NA
46 Crestar	NA.
47 First American	NA NA
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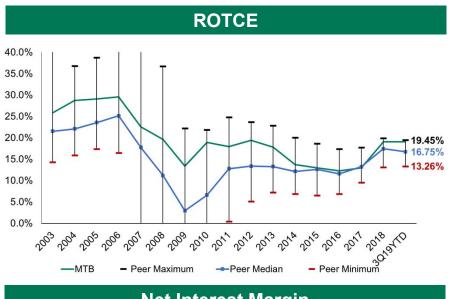
	2004-2008	
#	Company	5 Yr TSR
1	NorthernTrust	22%
2	Wells Fargo	19%
3	PNC	7%
4	Nat City	6%
5	JP Morgan	2%
6	Bank of NY/Mellon	(8%)
	M&T Bank	(34%)
8	SunTrust	(50%)
9	Bank of America	(55%)
	Comerica	(55%)
	Huntington	(57%)
	Key	(63%)
	Citigroup	(83%)
	Wachovia	(85%)
	Chase Manhattan	NA.
	BankAmerica	NA.
	J.P Morgan	NA NA
18	Manu. Hanover	NA NA
19	Security Pacific	NA NA
20	Bankers Trust NY	NA
	First Interstate	NA.
22	First Chicago	NA
23	Wells Fargo	NA
24	Bank of Boston	NA
25	Continental	NA.
26	Mellon	NA
27	US Bancorp	NA
	FleetBoston Bank	NA
	Barnett Banks	NA
30	NBD Bancorp	NA
31	Republic NY	NA
	Sovran	NA
	C&S/Sovran	NA NA
	Wachovia	
	Bank One	
	Midlantic	NA NA
	MNC Financial	
	First Fidelity	
30	Shawmut	NA NA
40	CoreStates	NA NA
44	First Bank System	NA NA
	Valley	NA NA
	Signet	NA NA
	-Signet -AmeriTrust	
	Boatmen's	
		NA NA
	Crestar	NA NA
	First American	NA NA
48	Bank of New England	NA.

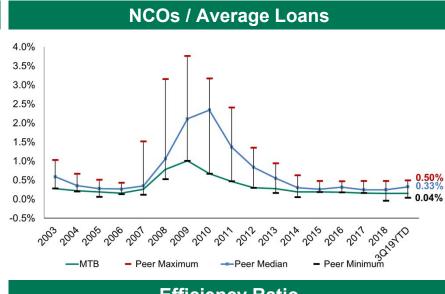
		<u> </u>	
	2009-2013		Г
£	Company	5 Yr TSR	
<u> </u>	Comerica	158%	 -
2	M&T Bank	142%	
3	JP Morgan	105%	
ļ	PNC	76%	
5	Wells Fargo	73%	
5	Key	69%	
,	Huntington	39%	
3	Bank of NY	35%	
)	NorthernTrust	33%	
	SunTrust	30%	
	Bank of America	13%	
		(22%)	١.
	Citigroup	` ′	
	Chase Manhattan	NA NA	
	BankAmerica	NA NA	l f
	J.P Morgan	NA NA	l f
	Manu. Hanover	NA	
	Security Pacific	NA.	
	Bankers Trust NY	NA NA	
	First Interstate	NA.	ľ
	First Chicago	NA.	- 2
	Wells Fargo	NA	1
	Bank of Boston	NA	1
	Continental	NA	1
	Mellon	NA	1
	Wachovia	NA NA	-2
6	US Bancorp	NA.	ź
7	FleetBoston Bank	NA	-2
	Barnett Banks	NA	-2
	NBD Bancorp	NA	-2
	Republic NY	NA	-
	Sovran	NA	-
	C&S/Sovran	NA	-
	Wachovia	NA	-4
	Bank One	NA	4
	Midlantic	NA	4
	MNC Financial	NA	4
	First Fidelity	NA	4
	Shawmut	NA	4
9	CoreStates	NA	4
0	Nat City	NA	4
1	First Bank System	NA	4
2	Valley	NA	4
3	Signet	NA	4
	AmeriTrust	NA NA	4
5	Boatmen's	NA NA	4
6	Crestar	NA NA	4
7	First American	NA.	4
	Bank of New England	NA.	4
9	Michigan Nat'l	NA.	4
0	First of America	NA.	-6
1	Meridian	NA.	-6

	2014 to Current	
#	Company	TSF
1	JP Morgan	1579
2	Bank of America	1279
3	PNC	1219
4	SunTrust	1199
5	NorthernTrust	90%
	Huntington	80%
	Comerica	679
	Key	639
	M&T Bank	60%
	Bank of NY	55%
	Citigroup	55%
	Wells Fargo	389
13	Chase Manhattan	- N
14	BankAmerica	- N
	J.P Morgan	N.
16	Manu. Hanover	- N
	Security Pacific	- N
18	Bankers Trust NY	N.
	First Interstate	N.
	First Chicago	- N
	Wells Fargo	- N
	Bank of Boston	N
	Continental	- N
	Mellon	N.
	Wachovia	N.
	US Bancorp	N
	FleetBoston Bank	N
	Barnett Banks	- N
	NBD Bancorp	- N
	Republic NY	N.
	Sovran	N,
27	C&S/Sovran	N,
22	W	
	Wachovia	N
	Bank One	N
	Midlantic	N
	MNC Financial	N
	First Fidelity	N
	Shawmut	N
	CoreStates	N
	Nat City	N
41	First Bank System	- N
	Valley	- N
43	Signet	N
	AmeriTrust	N
45	Boatmen's	N.
	Crestar	- N
	First American	NI.
	Bank of New England	N,
	Michigan Nat'l	N.
	First of America	N,
	Meridian	N,

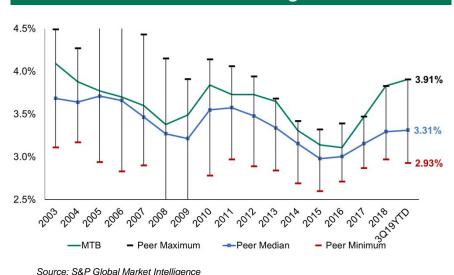
#	November 1, 2	019 Market Cap
1	JP Morgan	\$401
2	Bank of America	\$289
3	Wells Fargo	\$223
	Citigroup	\$161
	PNC	\$65
	Bank of NY	\$43
7 8	SunTrust NorthernTrust	\$31 \$21
-		
	M&T Bank	\$21
	Key	\$18
	Huntington	\$15
	Comerica	\$10
	Chase Manhattan	NA NA
14	BankAmerica	N/A
15	J.P Morgan	NA NA
16	Manu. Hanover	N/A
17	Security Pacific	NA
18	Bankers Trust NY	N/A
19	First Interstate	N/A
20	First Chicago	NA NA
~ .	=	
22	Bank of Boston	N/A
23	Bank of Boston Continental	NA
24	Mellon	NA
25	Macharia	NIA
26	US Bancorn	NA.
27	FleetBoeton Bank	NA.
20	Dornott Donko	NIA
20	NBD Bancorp	NIA
20	Republic NY	N/A
	C	NA NA
	Sovran C&S/Sovran	N/A
32	C&S/Sovran	NA
33	Wachovia	NA NA
	Bank One	
	Midlantic	
36	MNC Financial	NA
	First Fidelity	
	Shawmut	
	CoreStates	
40	Nat City	NA NA
41	First Bank System	NA NA
42	Valley	NA.
42	Signet	NA
44	AmeriTrust	NIA
	Boatmen's	
40	Crestar	N/A
46	- Crestar - First American	N/A
47	First American	NA
48	Bank of New England	NA NA
49	Michigan Nat'l	NA NA
50	First of America	NA

Sustained Outperformance In Key Metrics...

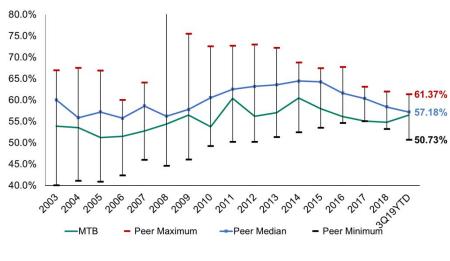




Net Interest Margin



Efficiency Ratio



Source: S&P Global Market Intelligence For MTB, Years prior to 2011 not restated for LIHTC. Refer to appendix for peer group list and GAAP reconciliation.

...With Top Quartile Performance in 2019

Key Metrics Relative to Peers: 3Q 2019 and Long-Term Average

Rank	NIM		Efficien	Efficiency Ratio		PPNR / RWA		/ Avg. ans		on Avg e Assets	RO ⁻	ГСЕ
1	MTB	3.78%	Peer 6	51.7%	Peer 2	2.80%	Peer 11	0.01%	MTB	1.66%	Peer 2	19.9%
2	Peer 6	3.52%	Peer 2	52.6%	MTB	2.66%	MTB	0.16%	Peer 2	1.64%	MTB	18.8%
3	Peer 11	3.48%	Peer 8	54.9%	Peer 1	2.46%	Peer 4	0.26%	Peer 1	1.64%	Peer 1	17.6%
4	Peer 7	3.44%	MTB	55.9%	Peer 8	2.39%	Peer 5	0.28%	Peer 6	1.63%	Peer 8	17.5%
5	Peer 1	3.37%	Peer 10	56.4%	Peer 7	2.34%	Peer 6	0.33%	Peer 8	1.43%	Peer 6	17.4%
6	Peer 10	3.32%	Peer 9	56.5%	Peer 6	2.33%	Peer 10	0.35%	Peer 4	1.40%	Peer 7	14.9%
7	Peer 8	3.20%	Peer 1	57.0%	Peer 10	2.31%	Peer 3	0.38%	Peer 10	1.40%	Peer 4	14.8%
8	Peer 3	3.12%	Peer 7	57.4%	Peer 4	2.19%	Peer 8	0.38%	Peer 7	1.37%	Peer 10	14.7%
9	Peer 5	3.06%	Peer 4	57.7%	Peer 11	2.11%	Peer 1	0.40%	Peer 11	1.27%	Peer 11	14.2%
10	Peer 2	3.02%	Peer 11	57.8%	Peer 9	2.11%	Peer 7	0.44%	Peer 9	1.22%	Peer 5	13.9%
11	Peer 9	3.00%	Peer 3	58.9%	Peer 3	1.89%	Peer 2	0.47%	Peer 5	1.19%	Peer 9	13.2%
12	Peer 4	2.84%	Peer 5	60.8%	Peer 5	1.79%	Peer 9	0.83%	Peer 3	1.16%	Peer 3	12.9%

MTB vs. Peer Median

Q3 '19	0.52%	(0.8%)	0.35%	(0.20%)	0.26%	4.0%
Avg (2003-2018)	0.22%	(4.7%)	0.21%	(0.38%)	0.20%	4.8%
Peak (2003-2018)	0.54%	(7.0%)	0.56%	(1.68%)	0.54%	12.3%

What's Kept Us Busy... Killing Good Ideas for Great Ones

Growing
Talent

- Build Better: Journey Mapping, User Design, Value Chain

- Build Faster: Agile Development

- Go To Market Faster: Test & Learn, New Customer Teams

Stable, Low-Cost Deposits	Lending Discipline	Efficient Operator
Payments	 CCAR, CECL 	 IT Contractor to Staff Migration
Accounts	 Portfolio Analytics 	Image Capture
 Cash Management 	 Portfolio Management 	 Branch Rationalization
Channels		

M&T Operating Model

Stable Low-Cost Deposits

Leading Market Share + Local Scale

Lending Discipline

- Local Knowledge = Information Advantage
- Consistent Standards Throughout Cycle

Efficient Operator

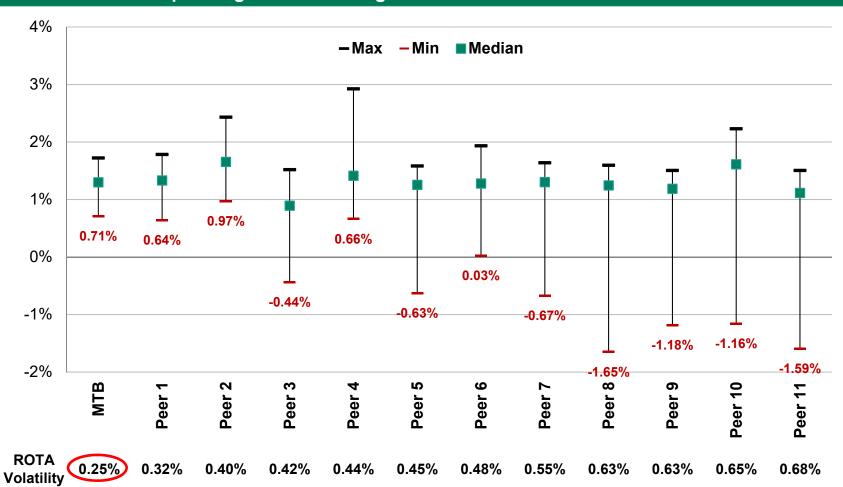
- Prudent Expense Management
- Return Oriented Capital Allocation

Talent Focus

- Deep Expertise + Targeted External Hiring
- Professional Development Programs

Low Volatility in Returns

Operating Return on Tangible Assets: 1992 – 2019Q3 YTD



M&T Bank Corporation...A Solid Investment

■ 17.8% annual rate of return since 1980¹; in the top 30 of the entire universe² of U.S. based stocks traded publicly since 1980

Rank	Company Name	Industry	Annual Return
1	TJX Companies Inc	Consumer Discretionary	22.6
2	Stryker Corporation	Health Care	22.1
3	Eaton Vance Corp.	Financials	21.9
4	Progressive Corporation	Financials	21.6
5	Hasbro, Inc.	Consumer Discretionary	21.4
6	Sherwin-Williams Company	Materials	20.1
7	Danaher Corporation	Health Care	20.0
8	Walmart Inc.	Consumer Staples	20.0
9	Berkshire Hathaway Inc. Class A	Financials	18.9
10	HollyFrontier Corporation	Energy	18.7
11	HEICO Corporation	Industrials	18.7
12	Graco Inc.	Industrials	18.7
13	Aflac Incorporated	Financials	18.6
14	V.F. Corporation	Consumer Discretionary	18.6
15	Equifax Inc.	Industrials	18.4
16	Lowe's Companies, Inc.	Consumer Discretionary	18.4
17	Church & Dwight Co., Inc.	Consumer Staples	18.4
18	Constellation Brands, Inc. Class B	Consumer Staples	18.3
19	RLI Corp.	Financials	18.2
20	Robert Half International Inc.	Industrials	18.1
21	Flowers Foods, Inc.	Consumer Staples	18.0
22	Sys co Corporation	Consumer Staples	17.9
23	M&T Bank Corporation	Financials	17.8
24	Gap, Inc.	Consumer Discretionary	17.8
25	State Street Corporation	Financials	17.6
26	Applied Materials, Inc.	Information Technology	17.5
27	Astronics Corporation	Industrials	17.4
28	Helen of Troy Limited	Consumer Discretionary	17.4
29	L Brands, Inc.	Consumer Discretionary	17.2
30	Raven Industries, Inc.	Industrials	17.2

\$1,468 invested in M&T in 1980 would be worth \$1 million as of today

⁽¹⁾ CAGR calculated assuming reinvestment of dividends through September 30,2019

Appendix and GAAP Reconciliations

Key Ratios

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>3Q '19 YTD</u>
Superior Pre-Credit Earnings							
Net Interest Margin	3.65%	3.31%	3.14%	3.11%	3.47%	3.83%	3.91%
Efficiency Ratio – Operating (1)	55.98%	59.29%	57.98%	56.10%	55.07%	54.79%	56.49%
PPNR (1)	1,951	1,766	1,845	2,248	2,492	2,640	2,017
PPNR to RWA (1)(3)(5)	2.61%	2.35%	2.14%	2.29%	2.53%	2.72%	2.69%
Strong Credit Metrics							
Allowance to Loans (As At)	1.43%	1.38%	1.09%	1.09%	1.16%	1.15%	1.16%
Net Charge-Offs to Loans	0.28%	0.19%	0.19%	0.18%	0.16%	0.15%	0.15%
Focused on Returns							
Net Operating Return on:							
Tangible Assets (1)(2)	1.47%	1.23%	1.18%	1.14%	1.23%	1.72%	1.70%
Tangible Common Equity (1)(2)	17.79%	13.76%	13.00%	12.25%	13.00%	19.09%	19.07%
Consistent Capital Generation							
Tangible Common Equity to Tangible Assets	8.39%	8.11%	8.69%	8.92%	9.10%	8.31%	8.20%
Common Equity Tier 1 Ratio (4)(5)	9.22%	9.83%	11.08%	10.70%	10.99%	10.13%	9.81%
Tier 1 Capital Ratio	12.00%	12.47%	12.68%	11.92%	12.26%	11.38%	11.04%
Balance Sheet (As At)							
Loans to Deposits	95.46%	90.60%	95.14%	95.14%	95.19%	98.13%	94.44%
Securities to Assets	10.33%	13.44%	12.75%	13.16%	12.37%	10.57%	8.51%

Notes

⁽¹⁾ The Efficiency Ratio and Pre-provision Net Revenue are non-GAAP financial measures. A reconciliation of GAAP to non-GAAP financial measures is available in the appendix. The Efficiency Ratio reflects non-interest expense (excluding amortization expense associated with intangible assets and merger-related expenses) as a percentage of fully taxable equivalent net interest income and non-interest revenues (excluding gains or losses from securities transactions and merger-related gains).

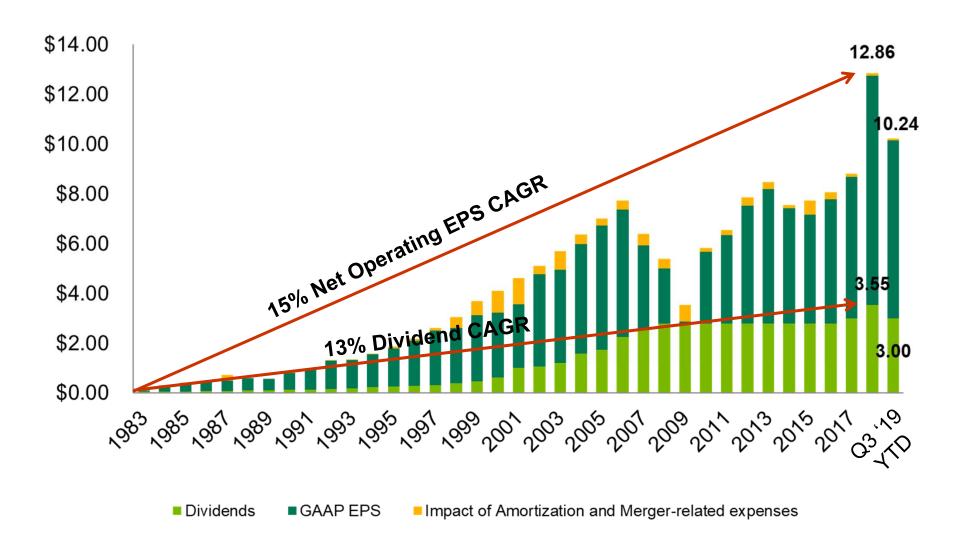
⁽²⁾ Excludes merger-related gains and expenses and amortization expense associated with intangible assets.

⁽³⁾ Annual and quarterly PPNR to Risk Weighted Assets calculated using average of quarterly reported RWA balances for 2017 and 2018. Average RWA is calculated using the average of year end balances for 2013-2016.

^{14 (4)} For periods prior to 2016, reflects Tier 1 Common ratios under Basel I standards.

⁽⁵⁾ Risk Weighted Assets for Q3 '19 are preliminary.

Earnings & Dividend Growth: 1983 – Q3 2019



M&T Bank Corporation...a solid investment

Of the largest 100 banks operating in 1983, only 23 remain today; among the remaining, M&T ranks 1st in stock price growth

			Closing	Stock Return		
Rank	Company Name	9/30/2019 (\$)	3/31/1983 (\$) ¹	CAGR (%)		
1	M&T Bank Corporation	MTB	157.97	1.34	14.0	
2	Northern Trust Corporation	NTRS	93.32	1.51	12.0	
3	U.S. Bancorp	USB	55.34	0.92	11.9	
4	State Street Corporation	STT	59.19	1.06	11.7	
5	Commerce Bancshares, Inc.	CBSH	60.65	1.27	11.2	
23			_	_	4.6	
	Median		_	_	8.3	
	MTB Price @ Median Growth Rate		24.65	1.34	8.3	

Reconciliation of GAAP and Non-GAAP Measures

														3Q '19
Net Income		2013		2014		2015		2016		2017		2018		YTD
\$ in millions	•	4 400 =	_	4 000 0	_			404=4	•					
Net income	\$	1,138.5	\$	1,066.2	\$	1,079.7	\$	1,315.1	\$	1,408.3	\$	1,918.1	\$	1,436.1
Intangible amortization*		28.6		20.7		16.2		25.9		19.0		18.1		11.2
Merger-related items*		7.5	Φ.	4 000 0	Φ.	60.8	Φ.	21.7	Φ.	4 407 0	Φ.	4 000 0	Φ.	- 4 447.0
Net operating income	\$	1,174.6	ъ	1,086.9	\$	1,156.6	\$	1,362.7	<u>\$</u>	1,427.3	\$	1,936.2	\$	1,447.3
DDND														
PPNR Net Income for EPS	Φ	1,062.5	Φ	978.6	Ф	987.7	Φ	1,223.5	Φ	1,327.5	Φ	1,836.0	φ.	1 076 1
Preferred Div., Amort. of Pref. Stock &	\$	1,002.5	Ф	9/8.6	Ф	987.7	Ф	1,223.5	\$	1,327.5	\$	1,836.0	\$	1,376.1
Unvested Stock Awards		75.9		87.7		92.0		91.7		80.8		82.1		60.0
Income Taxes		627.1		576.0		595.0		743.3		915.6		590.2		459.0
GAAP Pre-tax Income		1,765.6		1,642.2		1,674.7		2,058.4		2,323.9		2,508.2		1,895.1
Provision for credit losses		185.0		124.0		170.0		190.0		168.0		132.0		122.0
Pre-Tax, Pre-Provision Net Revenue	\$	1,950.6	\$	1,766.2	\$	1,844.7	\$	2,248.4	\$	2,491.9	\$	2,640.2	\$	2,017.1
	<u> </u>	.,000.0	<u> </u>	.,	<u> </u>	.,0	<u> </u>	_,	<u> </u>		<u> </u>	_,0:0:_		
Earnings Per Share														
Diluted earnings per share	\$	8.20	\$	7.42	\$	7.18	\$	7.78	\$	8.70	\$	12.74	\$	10.16
Intangible amortization*	*	0.22	*	0.15	Ψ.	0.12	Ψ.	0.16	*	0.12	Ψ.	0.12	•	0.08
Merger-related items*		0.06		-		0.44		0.14		-		-		-
Diluted net operating														
earnings per share	\$	8.48	\$	7.57	\$	7.74	\$	8.08	\$	8.82	\$	12.86	\$	10.24
	-													
Efficiency Ratio														
\$ in millions														
Non-interest expenses	\$	2,587.9	\$	2,689.5	\$	2,822.9	\$	3,047.5	\$	3,140.3	\$	3,288.1	\$	2,645.0
less: intangible amortization		46.9		33.8		26.4		42.6		31.4		24.5		15.2
less: merger-related expenses		12.4		-		76.0		35.8		-		-		
Non-interest operating expenses	\$	2,528.6	\$	2,655.7	\$	2,720.5	\$	2,969.1	\$	3,109.0	\$	3,263.5	\$	2,629.8
Tax equivalent revenues	\$	4,563.4	\$	4,479.4	\$	4,692.1	\$	5,322.8	\$	5,666.8	\$	5,950.2	\$	4,679.5
less: gain/(loss) on sale of securities		56.5		-		(0.1)		30.3		21.3		(6.3)		24.5
less: net OTTI losses recognized		(9.8)		-		-		-		-		-		-
less: merger-related gains				-		-								
Denominator for efficiency ratio	\$	4,516.7	\$	4,479.4	\$	4,692.2	\$	5,292.5	\$	5,645.5	\$	5,956.5	\$	4,655.0
Net operating efficiency ratio		56.0%		59.3%		58.0%		56.1%		55.1%		54.79%		56.5%
19						22.070						2 2 / 3		

Reconciliation of GAAP and Non-GAAP Measures

Averes Assets		2042		2044		2045		2046		2047		2040		3Q '19
Average Assets		2013		2014		2015		2016		2017		2018		YTD
\$ in millions														
Average assets	\$	83,662	\$	92,143	\$	101,780	\$	124,340	\$	120,860	\$	116,959	\$	118,584
Goodwill		(3,525)		(3,525)		(3,694)		(4,593)		(4,593)		(4,593)		(4,593)
Core deposit and other														
intangible assets		(90)		(50)		(45)		(117)		(86)		(59)		(41)
Deferred taxes		27		15		`16 [′]		` 46		33		`16 [′]		`11 [′]
Average tangible assets	\$	80,074	\$	88,583	\$	98,057	\$	119,676	\$	116,214	\$	112,323	\$	113,961
Average Common Equity														
\$ in millions														
Average common equity	\$	9,844	\$	10,905	\$	11,996	\$	15,122	\$	15,063	\$	14,398	\$	15,679
Goodwill	*	(3,525)	•	(3,525)	*	(3,694)	•	(4,593)		(4,593)	*	(4,593)	•	(4,593)
Core deposit and other		(0,020)		(0,020)		(0,001)		(1,000)		(1,000)		(1,000)		(1,000)
•		(00)		(50)		(45)		(117)		(96)		(50)		(41)
intangible assets		(90)		(50)		(45)		` ,		(86)		(59)		(41)
Deferred taxes		27		15		16		46		33		16		11
Average tagaille comment a suite		6.050	Φ	7 0 4 5	Φ.	0.070	Φ.	10.450	Φ.	10 117	Φ.	0.760	<u></u>	11.050
Average tangible common equity	\$_	6,256	\$	7,345	\$	8,273	\$	10,458	\$	10,417	\$	9,762	\$	11,056

M&T Peer Group

BB&T Corporation M&T Bank Corporation

Citizens Financial Group, Inc. PNC Financial Services Group, Inc.

Comerica Incorporated Regions Financial Corporation

Fifth Third Bancorp SunTrust Banks, Inc.

Huntington Bancshares Incorporated U.S. Bancorp

KeyCorp Zions Bancorporation