UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 19, 2023

M&T BANK CORPORATION

(Exact name of registrant as specified in its charter)

New York (State or other jurisdiction of incorporation)

1-9861 (Commission File Number)

General Instruction A.2. below):

16-0968385 (I.R.S. Employer Identification No.)

One M&T Plaza, Buffalo, New York (Address of principal executive offices)

14203 (Zip Code)

Registrant's telephone number, including area code: (716) 635-4000

 $\begin{tabular}{ll} (NOT\ APPLICABLE) \\ (Former name\ or\ former\ address,\ if\ changed\ since\ last\ report) \\ \end{tabular}$

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see

	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)							
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)							
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))							
	Pre-commencement communications pursuant to Rule	e 13e-4(c) under the Exchange Act (17 CFR 240.13e-	4(c))					
	Securities registered pursuant to Section 12(b) of the Act:							
	Title of Each Class Common Stock, \$.50 par value	<u>Trading Symbols</u> MTB	Name of Each Exchange on Which Registered New York Stock Exchange					
	Perpetual Fixed-to-Floating Rate Non-Cumulative Preferred Stock, Series H	MTBPrH	New York Stock Exchange					
	e by check mark whether the registrant is an emerging urities Exchange Act of 1934 (§ 240.12b-2 of this chap		ties Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of					
Emergi	ng growth company \square							
	an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial counting standards provided pursuant to Section 13(a) of the Exchange Act.							

Item 7.01. Regulation FD Disclosure.

On July 19, 2023, M&T Bank Corporation ("M&T") posted an investor presentation to its website. A copy of the presentation is attached as Exhibit 99.1 hereto. From time to time, M&T may use this presentation in conversations with investors and analysts. The presentation can be found on the Investor Relations page of M&T's website at ir:mtb.com/events-presentations.

The information in this Form 8-K, including Exhibit 99.1 attached hereto, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act"), or otherwise subject to the liability of such section, nor shall it be deemed incorporated by reference in any filing of M&T under the Securities Act of 1933 or the Exchange Act, regardless of any general incorporation language in such filing, unless expressly incorporated by specific reference in such filing.

Item 9.01.	Financial Statements a	and Exhibits.

(d) Exhibits.

Exhibit No.	Exhibit Description
99.1	M&T Bank Corporation presentation dated July 19, 2023
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

M&T BANK CORPORATION

Date: July 19, 2023

/s/ Daryl N. Bible

By:

Daryl N. Bible Senior Executive Vice President and Chief Financial Officer



Disclaimer

This presentation may contain forward-looking statements regarding M&T Bank Corporation ("M&T") within the meaning of the Private Securities Litigation Reform Act of 1995 and the rules and regulations of the Securities and Exchange Commission ("SEC"). Any statement that does not describe historical or current facts is a forward-looking statement, including statements based on current expectations, estimates and projections about M&Ts business, and management's beliefs and assumptions.

Statements regarding the potential effects of events or factors specific to M&T and/or the financial industry as a whole, as well as national and global events generally, on M&T's business, financial condition, liquidity and results of operations may constitute forward-looking statements. Such statements are subject to the risk that the actual effects may differ, possibly materially, from what is reflected in those forward-looking statements due to factors and future developments that are uncertain, unpredictable and in many cases beyond M&T's control.

Forward-looking statements are typically identified by words such as "believe," "expect," "anticipate," "intend," "target," "estimate," "continue," or "potential," by future conditional verbs such as "will," "would," "should," "could," or "may," or by variations of such words or by similar expressions. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, ("future factors") which are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements.

Examples of future factors include: the impact of M&Ts acquisition of People's United Financial Inc. ("People's United") (as described in the next paragraph); events and developments in the financial services industry, including legislation, regulations and other government actions as well as business conditions affecting the industry and/or M&T and its subsidiaries individually or collectively; economic conditions including inflation and market volatility, changes in interest rates, spreads on earning assets and interest-bearing liabilities, and interest rate sensitivity, prepayment speeds, loan originations, credit losses and market values on treat securing loans, and other assets; sources of liquidity, common shares outstanding; common stock price volatility, fair value of and number of stock-based compensation awards to be issued in future periods; the impact of changes in market values on trust-related revenues; regulatory supervision and oversight, including monetary policy and capital requirements; domestic or international political developments and other geopolitical events, including international conflicts; overgrenetal and public policy changes in international political developments and other geopolitical events, including union and capital requirements; domestic or international political developments and other geopolitical events, including international conflicts; governmental and public policy changes, including tax policy; the outcome of pending and future litigation and governmental proceedings, including tax-related examinations and other matters; changes in accounting policies or procedures as may be required by the Financial Accounting Standards Board, regulatory agencies or legislation; increasing price, product, and service competition by competitors, including new entrants; rapid technological developments and changes; the ability to continue to introduce competitive new products and services on a timely, cost-effective basis; the mix of products and services, containing costs and expenses; protection and validity of intellectual property rights; reliance on large customers; technological, implementation and cost/financial risks in large, multi-year contracts; continued availability of financing; financial resources in the amounts, at the times and on the terms required to support M&T and its subsidiaries' future businesses; and material differences in the actual financial results of merger, acquisition, divestment and investment activities compared with M&T's initial expectations, including the full realization of anticipated cost savings and revenue enhancements.

In addition, future factors related to the acquisition of People's United include, among others: the possibility that the anticipated benefits of the transaction will not be realized when expected or at all; potential adverse reactions or changes to business, customer or employee relationships; M&T's success in executing its business plans and strategies and managing the risks involved in the foregoing; the results and costs of integration efforts; the business, economic and political conditions in the markets in which M&T operates; the outcome of any legal proceedings that may be instituted against M&T or its subsidiaries; and other factors related to the acquisition that may affect future results of M&T.

These are representative of the future factors that could affect the outcome of the forward-looking statements. In addition, as noted, such statements could be affected by general industry and market conditions and growth rates, general economic and popilical conditions, either nationally or in the states in which M&T and its subsidiaries do business, including interest rate and currency exchange rate fluctuations, changes and trends in the securities markets, and other future factors.

M&T provides further detail regarding these risks and uncertainties in its Form 10-K for the year-ended December 31, 2022, including in the Risk Factors section of such report, as well as in other SEC filings. Forward-looking statements speak only as of the date made, and M&T does not assume any duty and does not undertake to update forward-looking statements.

Annualized, pro forma, projected, and estimated numbers are used for illustrative purposes only, are not forecasts and may not

This presentation also contains financial information and performance measures determined by methods other than in Inis presentation also contains triancial information and performance measures determined by methods other than in accordance with accounting principles generally accepted in the United States ("GAAP"). Management believes investors may find these non-GAAP financial measures useful. These disclosures should not be viewed as a substitute for financial measures determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other companies. Please see the Appendix for reconciliation of GAAP with corresponding non-GAAP measures, as indicated in the presentation.

Purpose

To make a difference in people's lives.



Mission

We are a bank for communities – committed to improving the lives of our customers and all the communities we touch.

Operating Principles







Driven by our talent

Delivering for our customers





Increasingly Diverse



New Capabilities

- 18-year average tenure for executive management
- Talent development programs span 4 decades
- Only 3 CEOs, 5 CFOs, and 2 CCOs in 39 years
- More than 40% of our Board of Directors team is diverse
- Several employee development programs and initiatives for attracting and promoting diverse employees
- Digitally forward, locally focused
- Enhanced team with new skill sets including design engineers and anthropologists to solve problems & deliver solutions
- Partnerships with Fintechs to innovate and create customer solutions

Delivering impact to our communities and customers

When our customers and communities succeed, we all succeed

Customer Focused



- Long lasting relationships
- Designated 119 multicultural banking branches since 2020, furthering our mission to be a culturally fluent bank for all communities

Community Engagement



- \$2.26 billion in financing to projects that contain affordable housing
- ~159,000 hours dedicated by M&T staff to volunteering in our communities
- ~\$47 million in The M&T Charitable Foundation grants committed to supporting our communities
- 2,657 home purchase loans to low-and moderate-income residents

Business Support



- Won **166 Greenwich Excellence awards** in Small Business from 2011 to 2022
- Ranked #6 SBA Lender in the country in FY2022
- Expanded the Multicultural Small Business Innovation Lab in 2022 to provide multicultural business owners with guidance and skills to scale and operate their businesses

Top Rankings



- Highest possible CRA rating from Federal Reserve since 1982
- #1 or #2 SBA lender in 10 out of 16 markets in FY2022
- 3 Greenwich Excellence Awards & 1 Best Brand Award in Small Business Banking in 2022
- Ranked #11 in Excellence Awards for Small Business Banking in 2022

Note: All data points and SBA rankings are for 2022

Our ESG commitment

A bank for communities and making a difference

ESG accomplishments and highlights

SOCIAL



- \$231.6 million invested in the renewable energy sector
- 13% reduced electricity consumption since 2019⁽¹⁾
- **46% reduced** Scope 1 emissions since 2019⁽¹⁾
- 14% reduced Scope 2 emissions since 2019⁽¹⁾



- 1,440 Small Business Administration loans originated in 2022, totaling \$203.8 million
- **2,657 home purchase loans** to low-and moderate-income residents
- 9.5 years of average employee tenure
- Designated as one of the 2022 Best Places to Work for LGBTQ+ Equality by the Human Rights Campaign Foundation and one of the 2022 Best Places to Work for Disability Inclusion in the 2021 Disability Equality Index



GOVERNANCE

- **94%** of Board members were independent
- 24% of directors were women
- 18% of directors were people of color
- **59%** of directors had tenure of five years or less
- We are committed to complying with the highest standards of business ethics and integrity

Note: Data are as of December 31, 2022. (1)Numbers above reflect legacy M&T and do not include People's United Bank (PUB)

Financial Results

Earnings Highlights

GAAP			
(\$ in millions, except per share)	2Q23	2Q22	1 Q2 3
Revenues	\$2,602	\$1,983	\$2,405
Noninterest Expense	\$1,293	\$1,403	\$1,359
Provision for Credit Losses	\$150	\$302	\$120
Net Income	\$867	\$218	\$702
Diluted EPS	\$5.05	\$1.08	\$4.01

GAAP - Adjusted (Non-GAAP)	(1)		
(\$ in millions, except per share)	2 Q 23	2Q22	1Q23
Revenues	\$2,378	\$1,983	\$2,405
Noninterest Expense	\$1,293	\$1,180	\$1,359
Provision for Credit Losses	\$150	\$60	\$120
Net Income	\$710	\$563	\$702
Diluted EPS	\$4.11	\$3.02	\$4.01
PPNR	\$1,084	\$803	\$1,047

- Revenues, excluding gain from the Collective Investment Trust or "CIT" sale grew +20% YoY to \$2.4 billion, translating to +10% YoY positive operating leverage
- Diluted EPS, adjusted for gain on the CIT sale, grew +\$0.10 QoQ
- PPNR, excluding the CIT gain, grew +35% YoY to \$1.1 billion

Note: (1) See Appendix 1 for reconciliation of GAAP with these non-GAAP measures

Earnings Highlights

Net Operating Results (Non-GAAP) ⁽¹⁾							
(\$ in millions, except per share)	2Q23	2Q22	1 Q2 3				
Net Operating Income	\$879	\$578	\$715				
Diluted Net Operating EPS	\$5.12	\$3.10	\$4.09				
Efficiency Ratio	$48.9\%^{(2)}$	58.3%	55.5%				
Net Operating ROTA	1.80%	1.16%	1.49%				
Net Operating ROTCE	22.73%	14.41%	19.00%				
Tangible Book Value per Sharé ³⁾	\$91.58	\$85.78	\$88.81				

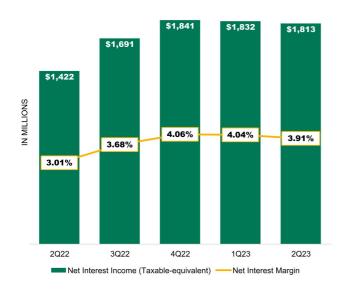
- Diluted net operating EPS increased +65% YoY to \$5.12
- ROTCE expanded to 22.73% compared with 14.41% in 2Q22
- Tangible book value per share (3) grew +3% QoQ

Note: (1) See Annandis 2 for reconciliation of CAAP with these non-CAAP measures (2) Efficiency ratio is 53.4% after excluding gain from sale of CIT. (3) As of respective period and

Income Statement - Overview

				Change	2Q23 vs
\$ in Millions, except per share	2Q23	2Q22	1 Q 23	2Q22	1Q23
Revenue	\$2,602	\$1,983	\$2,405	31%	8%
Noninterest Expense	\$1,293	\$1,403	\$1,359	(8%)	(5%)
PPNR ⁽¹⁾	\$1,084	\$803	\$1,047	35%	4%
Provision for Credit Losses	\$150	\$302	\$120	(50%)	25%
Income Tax	\$293	\$60	\$225	387%	30%
Net Income	\$867	\$218	\$702	299%	24%
Net Interest Margin	3.91%	3.01%	4.04%	90 bps	(13) bps
Diluted EPS	\$5.05	\$1.08	\$4.01	368%	26%
Diluted EPS - Adjusted ⁽¹⁾	\$4.11	\$3.02	\$4.01	36%	2%
Diluted Net Operating EPS ⁽¹⁾	\$5.12	\$3.10	\$4.09	65%	25%
Return on Assets	1.70%	0.42%	1.40%	128 bps	30 bps
Return on Assets - Adjusted ⁽¹⁾	1.39%	1.08%	1.40%	31 bps	(1) bps
Return on Common Equity	14.27%	3.21%	11.74%	1,106 bps	253 bps
Return on Common Equity - Adjusted ⁽¹⁾	11.60%	8.97%	11.74%	263 bps	(14) bps
Weighted-Average Shares Outstanding - Diluted (000s)	166,320	178,277	168,410	(7%)	(1%)

Net Interest Income & Net Interest Margin



QoQ Drivers

- Taxable-equivalent net interest income decreased -\$19 million QoQ
 - Driven by higher volumes of non-core funding and an unfavorable mix change, caused by disintermediation
 - These negative variances were partially offset by higher interest rates and one additional day
- Net interest margin decline of -13 bps QoQ to 3.91%
 - Driven primarily by -18 bps impact from a higher level of borrowing and interest-bearing deposits
 - Higher yields on earning assets, net of higher rates on deposit funding, benefitted the margin by +4 basis
 - All other factors had a negligible impact on the margin

Balance Sheet - Overview

				Change	2Q23 vs
Average Balances, \$ in Billions, except per share	2Q23	2Q22	1 Q2 3	2Q22	1 Q2 3
Interest-bearing Deposits at Banks	\$23.6	\$39.4	\$24.3	(40%)	(3%)
Investment Securities	\$28.6	\$22.4	\$27.6	28%	4%
C&I	\$44.5	\$37.8	\$42.4	18%	5%
CRE	\$44.9	\$47.2	\$45.3	(5%)	(1%)
Residential Mortgage	\$23.8	\$22.8	\$23.8	4%	0%
Consumer	\$20.3	\$19.8	\$20.5	3%	(1%)
Total Loans	\$133.5	\$127.6	\$132.0	5%	1%
Earning Assets	\$185.9	\$189.8	\$184.1	(2%)	1%
Deposits	\$159.4	\$174.7	\$161.5	(9%)	(1%)
Borrowings	\$15.1	\$4.4	\$11.5	242%	31%
Common Shareholder's Equity	\$23.7	\$24.1	\$23.4	(2%)	1%
As of Quarter End					
Book Value per Common Share	\$143.41	\$135.16	\$140.88	6%	2%
Tangible Book Value per Common Share	\$91.58	\$85.78	\$88.81	7%	3%
Tangible Common Equity / Tangible Assets ⁽¹⁾	7.63%	7.73%	7.58%	(10) bps	5 bps
Common Equity Tier 1 (CET1) Capital Ratio	10.58% ⁽²⁾	10.94%	10.16%	(36) bps	42 bps

• Capital levels remain strong with CET1 ratio of 10.58%(2)

- Stress Capital Buffer or "SCB" will improve to 4.0% from 4.7% (effective October 1, 2023)

Balance Sheet - Average Loans



QoQ Drivers

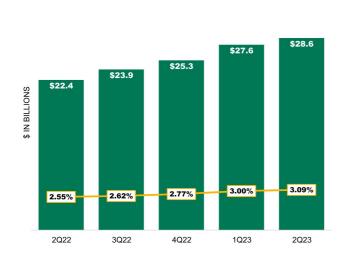
Average loans +\$1.5 billion or +1% QoQ:

- C&I loans increased +5% (+\$2.1 billion) QoQ, driven by growth in our dealer and specialty businesses
- CRE loans declined -1% (-\$383 million) QoQ, driven largely by lower construction loans
- · Residential mortgage loans were essentially flat QoQ
- Consumer loans decreased -1% (-\$199 million) QoQ, driven by declines in indirect auto, HELOC's and second mortgages, partially offset by growth in recreational finance loans.

Balance Sheet - Securities and Cash

Average Investment Securities and Yield

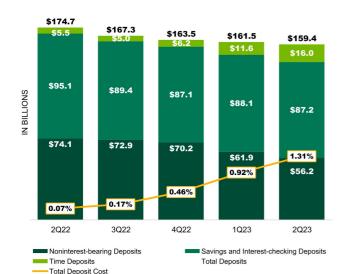
Securities and Cash - at 6/30/23





	Duration	Pre-tax Unrealized Loss
AFS	~1.7 years	\$441 million
HTM	~5.5 years	\$1,200 million
Total Debt Securities	~3.9 years	\$1,641 million

Balance Sheet - Average Deposits



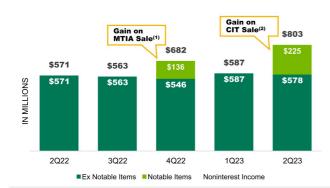
QoQ Drivers

End of period deposits grew \$3.0 billion or 2% QoQ

Average deposits declined -1% QoQ:

- Deposit mix is shifting to higher cost deposits as competition for deposits has increased
 - A decline in demand deposits of -\$5.7 billion QoQ, and -\$843 million decrease in savings and interest checking and a +\$4.4 billion increase in time deposits
- The decline in average demand deposits resulted predominantly from:
 - \$1.1 billion decline in corporate Trust balances
 - \$1.8 billion swept to on balance sheet sweep accounts
 - \$2.4 billion swept to off-balance sheet sweep accounts

Income Statement - Noninterest Income



				Change	2Q23 vs
\$ in Millions	2Q23	2Q22	1 Q2 3	2Q22	1 Q2 3
Mortgage Banking	\$107	\$83	\$85	29%	26%
Service Charges	\$119	\$124	\$113	(4%)	5%
Trust Income	\$172	\$190	\$194	(9%)	(11%)
Brokerage	\$25	\$24	\$24	4%	5%
Trading Account	\$17	\$2	\$12	NM	44%
Securities G/L	\$1	-	-	NM	NM
Other Revenues	\$362	\$148	\$159	145%	127%
Noninterest Income	\$803	\$571	\$587	41%	37%

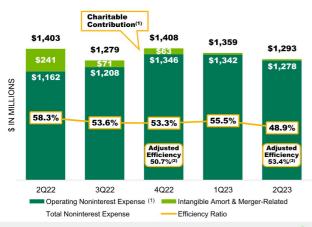
QoQ Drivers

Noninterest income increased +\$216 million or +37% QoQ:

- Other revenues increased +\$203 million QoQ:
 - Including the CIT gain on sale of \$225 million in 2Q23, while 1Q23 included a Bayview distribution of \$20 million
- Mortgage banking increased +\$22 million or +26% QoQ:
 - Residential mortgage revenues increased \$22 million; reflects full quarter impact from bulk MSR purchase at end of 1Q23
- Trust Income decreased -\$21 million or -11% QoQ:
 - Reflects sale of CIT business in April, partially offset by seasonal tax preparation fees

Note: (1) 4Q22 noninterest income included a \$136 million gain on sale of M&T Insurance Agency. (2) 2Q23 noninterest income included a \$225 million gain on sale from the sale of Collective Investment Trust business

Income Statement - Noninterest Expenses



		Y		Change	2Q23 vs
\$ in Millions	2Q23	2Q22	1Q23	2Q22	1 Q2 3
Salaries & Benefits ⁽⁴⁾	\$738	\$691	\$808	7%	(9%)
Equip & Occupancy	\$129	\$124	\$127	4%	1%
Outside Data Proc & SW	\$106	\$93	\$106	14%	1%
FDIC Assessments	\$28	\$23	\$30	24%	(6%)
Advert. & Marketing	\$28	\$19	\$31	46%	(9%)
Print, Postage, Supplies	\$14	\$13	\$14	8%	0%
Other Expense	\$235	\$199	\$226	18%	4%
Operating Expense ⁽¹⁾	\$1,278	\$1,162	\$1,342	10%	(5%)
Merger-Related	-	\$223	-	NM	NM
Intangible Amortization	\$15	\$18	\$17	(19%)	(13%)
Total Noninterest Expense	\$1,293	\$1,403	\$1,359	(8%)	(5%)
		,			

QoQ Drivers

Operating expenses (excluding merger-related and amortization of core deposits and other intangible assets) decreased **-\$64 million** or **-5%** QoQ

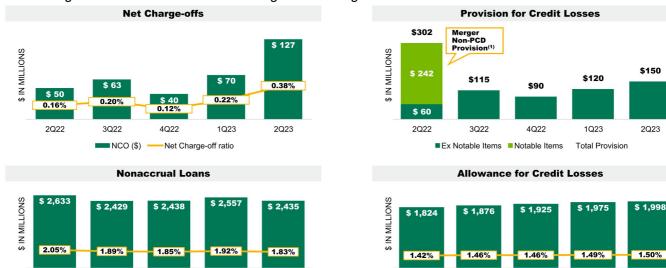
- Salaries & Benefits: decreased -\$70 million or -9%
 - Seasonal compensation costs of \$99 million in 1Q23
 - Higher average headcount and full quarter impact of annual merit increases
- Other expense: increased +\$8 million or +4% QoQ, reflecting;
 - Higher expenses related to the bulk MSR purchase at the end of 1Q23
 - Lower CIT-related expenses due to the sale in April

Note: (1) See Appendix 1 and 2 for reconciliation of GAAP with these non-GAAP measures. Noninterest operating expense excludes merger-related expenses and amortization of core deposit and other intangible assets. (2) 4022 adjusted efficiency ratio excludes \$135 million again on sale of CIT from the denominator. (4) Non-merger-related severance charges for 2023, 2022 and 1023 were \$8 million, \$1 million and \$2 million, respectively.

Credit

2Q22

Net charge-off ratio YTD of 0.30% vs. long-term average of 0.33%



Note: (1) 2Q22 provision expense includes \$242 million of initial provision related to People's United acquired loans deemed not to be purchased credit deteriorate

1Q23

-Nonaccrual Loans (%)

2Q23

4Q22

3Q22

Nonaccrual Loans (\$)

2Q23

1Q23

--- Allowance for Credit Losses (%)

3Q22

Allowance for Credit Losses (\$)

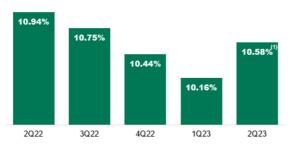
2Q22

4Q22

Capital

CET1

TBVPS(2)





QoQ Drivers

- CET1 capital ratio increased **+42 bps** to **10.58%**⁽¹⁾ at 2Q23
- Tangible book value per share increased +3% to \$91.58
- Tangible common equity to tangible assets was 7.6% at the end of 2Q23
- Accumulated other comprehensive income (\$5.21) per share and would have impacted the CET1 capital ratio by ~(57) bps at the end of 2Q23.
- Stress Capital Buffer or "SCB" will improve to 4.0% from 4.7% (effective October 1, 2023)

Note: (1) CET1 % is preliminary at June 30, 2023. (2) See Appendix 2 for reconciliation of GAAP with this non-GAAP measures

Balance Sheet Trends and 2023 Outlook

		2023 Outlook	Comments
	Net Interest Income Taxable-equivalent	\$7.0 Billion to \$7.2 Billion	 NII trending toward low end of the range Cumulative interest-bearing deposit betas in the mid 40% range
Income Statement	Fee Income (excludes CIT gain)	\$2.25 Billion to \$2.30 Billion	 Reflects reduction in trust revenue from the CIT sale in April Reflects increase in residential mortgage banking revenues from bulk MSR purchase in March Excludes \$225 million gain from CIT sale
	Operating Expense (excludes intangible amortization)	\$5.0 Billion to \$5.1 Billion	Expense trending toward high end of the range Reflects reduction in sub-advisory expenses from CIT sale in April Reflects increased expenses from bulk MSR purchase in March Elevated fraud and compensation expense Does not include \$60-\$65 million in intangible amortization expense
	Net Charge-Offs	Near LT Avg 33 bps	Near long-term average, timing of NCOs may be lumpy
Balances	Loans	\$133 Billion +/-	Loans up in 3Q23, down slightly in 4Q23
verage Bal	Deposits	\$161 Billion +/-	Mix-shift into higher yielding deposits continues Deposits up slightly in 2H23

Why invest in M&T?

Purpose-Driven Successful and Sustainable Business Model that Produces Strong Shareholder Returns



Purpose Driven Organization

- Long term focused with deeply embedded culture
- Business operated to represent the best interests of all key stakeholders
- Energized colleagues consistently serving our customers and communities
- A safe haven for our clients as proven during turbulent times



Successful and Sustainable **Business Model**

- Experienced and seasoned management team
- Strong risk controls with long track record of credit outperformance through cycles
- Prudent growth >2x peers
- Leading position in core markets



Strong Shareholder

- 15-20% ROATCE
- ~10% annual TSR
- · Robust dividend growth
- 7% TBV per share growth

Source: FactSet, S&P Global, Company Filings.

Note: Market data as of 7/14/23. Financial data as of 12/23. (1): ROATCE Median from 2012 2022. Adjusted for amortization of core deposit and other intangible assets and merger related expenses. (2): Annual TSR represents CAGR of the average trailing 3-year total shareholder returns (consisting of price returns and dividends assuming reinvestment of dividends received) over the last 10 years. (3): Dividend growth represents CAGR of common dividends per share from 2012-2022. (4): TBV per share growth represents CAGR from 2012-2022.

Appendix

Appendix 1 GAAP to GAAP – Adjusted (Non-GAAP) Reconciliation

In thousands, except per share	2 Q 22	3Q22	4Q22	1 Q2 3	2Q2 3
Revenues					
Net interest income - GAAP	\$1,411,717	\$1,678,691	\$1,827,374	\$1,818,264	\$1,799,129
Total other income - GAAP	571,100	563,079	681,537	587,133	803,171
Subtotal	1,982,817	2,241,770	2,508,911	2,405,397	2,602,300
Gain on CIT	-	-	-	-	(224,638)
Gain on MTIA	-	-	(136,331)	-	
Revenues - GAAP Adjusted	\$1,982,817	\$2,241,770	\$2,372,580	\$2,405,397	\$2,377,662
Noninterest expense					
Noninterest expense - GAAP	\$1,403,154	\$1,279,253	\$1,408,288	\$1,359,230	\$1,292,559
Charitable contribution	-	-	(135,000)	-	
Merger-related expense	(222,809)	(53,027)	(45,113)	-	
Noninterest expense - GAAP Adjusted	\$1,180,345	\$1,226,226	\$1,228,175	\$1,359,230	\$1,292,559
PPNR					
Revenues - GAAP Adjusted	\$1,982,817	\$2,241,770	\$2,372,580	\$2,405,397	\$2,377,662
(Gain)/loss on bank investment securities	62	1,108	3,773	416	(1,004
Noninterest expense - GAAP Adjusted	(1,180,345)	(1,226,226)	(1,228,175)	(1,359,230)	(1,292,559
Pre-provision net revenue	\$802,534	\$1,016,652	\$1,148,178	\$1,046,583	\$1,084,099
Provision for credit losses					
Provision for credit losses - GAAP	\$302,000	\$115,000	\$90,000	\$120,000	\$150,000
Merger-related expense (non-PCD provision)	(242,000)	-	-	-	-
Provision for credit losses- GAAP Adjusted	\$60,000	\$115,000	\$90,000	\$120,000	\$150,000

M&T is providing supplemental reporting of its results on a "GAAP – Adjusted" basis, from which M&T excludes the after-tax effect of certain notable items of significance. Although "GAAP – Adjusted" income as presented by M&T is not a GAAP measure, M&T management believes that this information helps investors understand the effect of such notable items in reported results.

Appendix 1 GAAP to GAAP – Adjusted (Non-GAAP) Reconciliation

In thousands, except per share	2Q22	3 Q 22	4 Q 22	1 Q 23	2Q23
Net income					
Net income - GAAP	\$217,522	\$646,596	\$765,371	\$701,624	\$867,034
Gain on CIT ⁽¹⁾	=	-	-	-	(157,264)
Gain on MTIA ⁽¹⁾	-	-	(97,533)	-	-
Charitable contribution ⁽¹⁾	-	-	100,035	-	-
Merger-related expense ⁽¹⁾	345,962	39,293	33,429	-	-
Net income - GAAP Adjusted	\$563,484	\$685,889	\$801,302	\$701,624	\$709,770
Diluted EPS					
Diluted EPS - GAAP	\$1.08	\$3.53	\$4.29	\$4.01	\$5.05
Gain on CIT ⁽¹⁾	-	-		-	(0.94)
Gain on MTIA ⁽¹⁾	-	-	(0.57)	-	-
Charitable contribution ⁽¹⁾	-	-	0.58	-	-
Merger-related expense ⁽¹⁾	1.94	0.22	0.20	-	-
Diluted EPS - GAAP Adjusted	\$3.02	\$3.75	\$4.50	\$4.01	\$4.11

Appendix 2

GAAP to Net Operating (Non-GAAP) Reconciliation

In thousands, except per share	2Q22	3Q22	4Q22	1Q23	2Q23
Net income					
Net income					
Net income	\$217,522	\$646,596	\$765,371	\$701,624	\$867,034
Amortization of core deposit and other intangible assets(1)	14,138	14,141	13,559	13,311	11,627
Merger-related expenses ⁽¹⁾	345,962	39,293	33,429	-	-
Net operating income	\$577,622	\$700,030	\$812,359	\$714,935	\$878,661
Earnings per common share					
Diluted earnings per common share	\$1.08	\$3.53	\$4.29	\$4.01	\$5.05
Amortization of core deposit and other intangible assets ⁽¹⁾	0.08	0.08	0.08	0.08	0.07
Merger-related expenses ⁽¹⁾	1.94	0.22	0.20	-	-
Diluted net operating earnings per common share	\$3.10	\$3.83	\$4.57	\$4.09	\$5.12

M&T consistently provides supplemental reporting of its results on a "net operating" or "tangible" basis, from which M&T excludes the after-tax effect of amortization of core deposit and other intangible assets (and the related goodwill, core deposit and other intangible asset balances, net of applicable deferred tax amounts) and gains (when realized) and expenses (when incurred) associated with merging acquired operations into M&T, since such items are considered by management to be "nonoperating" in nature. Although "net operating income" as defined by M&T is not a GAAP measure, M&T's management believes that this information helps investors understand the effect of acquisition activity in reported results.

Note: (1) After any tax-related effect.

Appendix 2 GAAP to Net Operating (Non-GAAP) Reconciliation

In thousands	2Q22	3 Q 22	4Q22	1Q23	2Q23
Other expense					
Other expense	\$1,403,154	\$1,279,253	\$1,408,288	\$1,359,230	\$1,292,559
Amortization of core deposit and other intangible assets	(18,384)	(18,384)	(17,600)	(17,208)	(14,945)
Merger-related expenses	(222,809)	(53,027)	(45,113)	-	-
Noninterest operating expense	\$1,161,961	\$1,207,842	\$1,345,575	\$1,342,022	\$1,277,614
Merger-related expenses					
Salaries and employee benefits	\$85,299	\$13,094	\$3,670	-	-
Equipment and net occupancy	502	2,106	2,294	-	-
Outside data processing and software	716	2,277	2,193	-	-
Advertising and marketing	1,199	2,177	5,258	-	-
Printing, postage and supplies	2,460	651	2,953	-	-
Other costs of operations	132,633	32,722	28,745	-	_
Other expense	222,809	53,027	45,113	-	-
Provision for credit losses	242,000	-	-	-	-
Total	\$464,809	\$53,027	\$45,113	-	_

Appendix 2 GAAP to Net Operating (Non-GAAP) Reconciliation

In thousands	2022	3Q22	4Q22	1 Q2 3	2Q23
Efficiency ratio					
Noninterest operating expense (numerator)	\$1,161,961	\$1,207,842	\$1,345,575	\$1,342,022	\$1,277,614
Taxable-equivalent net interest income	1,422,443	1,690,518	1,840,759	1,831,726	1,813,015
Other income	571,100	563,079	681,537	587,133	803,171
Less: Gain (loss) on bank investment securities	(62)	(1,108)	(3,773)	(416)	1,004
Denominator	\$1,993,605	\$2,254,705	\$2,526,069	\$2,419,275	\$2,615,182
Efficiency ratio	58.3%	53.6%	53.3%	55.5%	48.9%

Appendix 2GAAP to Tangible (Non-GAAP) Reconciliation

In millions	2Q22	3 Q 22	4 Q 22	1 Q 23	2Q23
Average assets					
Average assets	\$208,865	\$201,131	\$198,592	\$202,599	\$204,376
Goodwill	(8,501)	(8,501)	(8,494)	(8,490)	(8,473)
Core deposit and other intangible assets	(254)	(236)	(218)	(201)	(185)
Deferred taxes	60	56	54	49	46
Average tangible assets	\$200,170	\$192,450	\$189,934	\$193,957	\$195,764
Average common equity Average total equity	\$26,090	\$25,665	\$25,346	\$25,377	\$25,685
Preferred stock	(2,011)	(2,011)	(2,011)	(2,011)	(2,011)
Average common equity	24,079	23,654	23,335	23,366	23,674
Goodwill	(8,501)	(8,501)	(8,494)	(8,490)	(8,473)
Core deposit and other intangible assets	(254)	(236)	(218)	(201)	(185)
Deferred taxes	60	56	54	49	46

Appendix 2GAAP to Tangible (Non-GAAP) Reconciliation

In millions	6/30/2022	9/30/2022	12/31/2022	3/31/2023	6/30/2023
Total assets					
Total assets	\$204,033	\$197,955	\$200,730	\$202,956	\$207,672
Goodwill	(8,501)	(8,501)	(8,490)	(8,490)	(8,465)
Core deposit and other intangible assets	(245)	(227)	(209)	(192)	(177)
Deferred taxes	57	54	51	47	44
Total tangible assets	\$195,344	\$189,281	\$192,082	\$194,321	\$199,074
Total common equity Total equity	\$25,795	\$25,256	\$25,318	\$25,377	\$25,801
Preferred stock	(2,011)	(2,011)	(2,011)	(2,011)	(2,011)
Common equity	23,784	23,245	23,307	23,366	23,790
Goodwill	(8,501)	(8,501)	(8,490)	(8,490)	(8,465)
Core deposit and other intangible assets	(245)	(227)	(209)	(192)	(177)
Deferred taxes	57	54	51	47	44
Total tangible common equity	\$15,095	\$14,571	\$14,659	\$14,731	\$15,192
Total tangible common equity	\$15,095	\$14,571	\$14,659	\$14,731	