Investor Update | First Quarter 2023

M&T Bank Corporation

Disclaimer

This presentation may contain forward-looking statements regarding M&T Bank Corporation ("<u>M&T</u>") within the meaning of the Private Securities Litigation Reform Act of 1995. Any statement that does not describe historical or current facts is a forward-looking statement, including statements based on current expectations, estimates and projections about M&T's business, and management's beliefs and assumptions.

Statements regarding the potential effects of events or factors specific to M&T and/or the financial industry as a whole, as well as national and global events generally, on M&T's business, financial condition, liquidity and results of operations may constitute forward-looking statements. Such statements are subject to the risk that the actual effects may differ, possibly materially, from what is reflected in those forward-looking statements due to factors and future developments that are uncertain, unpredictable and in many cases beyond M&T's control. As described further below, statements regarding M&T's expectations or predictions regarding M&T's recent acquisition of People's United Financial Inc. are also forward-looking statements, including statements regarding the expected financial results, prospects, targets, goals and outlook.

Forward-looking statements are typically identified by words such as "believe," "expect," "anticipate," "intend," "target," "estimate," "continue," or "potential," by future conditional verbs such as "will," "would," "should," "could," or "may," or by variations of such words or by similar expressions. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions ("future factors") which are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements.

Examples of future factors include: the impact of the People's United transaction (as described in the next paragraph); economic conditions including inflation and market volatility; international conflicts, domestic or international political developments and other geopolitical events; the impact of the COVID-19 pandemic; changes in interest rates, spreads on earning assets and interest-bearing liabilities, and interest rate sensitivity; prepayment speeds, loan originations, credit losses and market values on loans, collateral securing loans, and other assets; sources of liquidity; common shares outstanding; common stock price volatility; fair value of and number of stock-based compensation awards to be issued in future periods; the impact of changes in market values on trustrelated revenues; legislation and/or regulations affecting the financial services industry and/or M&T and its subsidiaries individually or collectively, including tax policy; regulatory supervision and oversight, including monetary policy and capital requirements; governmental and public policy changes; the outcome of pending and future litigation and governmental proceedings, including tax-related examinations and other matters; changes in accounting policies or procedures as may be required by the Financial Accounting Standards Board, regulatory agencies or legislation; increasing price, product, and service competition by competitors, including new entrants; rapid technological developments and changes; the ability to continue to introduce competitive new products and services on a timely, cost-effective basis; the mix of products and services; containing costs and expenses; protection and validity of intellectual property rights; reliance on large customers; technological, implementation and cost/financial risks in large, multi-year contracts; continued availability of financing; financial resources in the amounts, at the

times and on the terms required to support M&T and its subsidiaries' future businesses; and material differences in the actual financial results of merger, acquisition, divestment and investment activities compared with M&T's initial expectations, including the full realization of anticipated cost savings and revenue enhancements.

In addition, future factors related to M&T's acquisition of People's United Financial, Inc. include, among others: the possibility that the anticipated benefits of the transaction will not be realized when expected or at all; potential adverse reactions or changes to business, customer or employee relationships; M&T's success in executing its business plans and strategies and managing the risks involved in the foregoing; the results and costs of integration efforts; the business, economic and political conditions in the markets in which M&T operates; the outcome of any legal proceedings that may be instituted against M&T or its subsidiaries; and other factors related to the acquisition that may affect future results of M&T.

These are representative of the future factors that could affect the outcome of the forward-looking statements. In addition, such statements could be affected by general industry and market conditions and growth rates, general economic and political conditions, either nationally or in the states in which M&T and its subsidiaries do business, including interest rate and currency exchange rate fluctuations, changes and trends in the securities markets, and other future factors.

M&T provides further detail regarding these risks and uncertainties in its Form 10-K for the year-ended December 31, 2022, including in the Risk Factors section of such report, as well as in other SEC filings. Forward-looking statements speak only as of the date made, and M&T does not assume any duty and does not undertake to update forward-looking statements.

Annualized, pro forma, projected, and estimated numbers are used for illustrative purposes only, are not forecasts and may not reflect actual results.

M&T – A High Performing Community-Focused Bank

- Top 15 U.S.-based, commercial bank holding company, with national capabilities from our suite of specialty businesses and Wilmington Trust
- Seasoned management team and deeply embedded culture
- Superior profitability and earnings and dividend growth over multiple economic cycles
- Decades of top quartile loan and deposit growth
- Local scale leading to superior pricing on both sides of the balance sheet, above peer risk-adjusted NIM and credit outperformance
- Disciplined and efficient operator and prudent stewards of shareholder capital
- Growth driven by relentless focus on customers, talent, and delivering innovative capabilities
- Practicing stakeholder capitalism for over 30 years, giving back to our communities

Financial Highlights	4Q22
Symbol	MTB
Stock Price *	\$152.54
Market Capitalization *	\$25.6B
P/TBV *	1.8x
Total Assets	\$201B
Deposits	\$164B
Loans	\$132B
Branches **	1,010



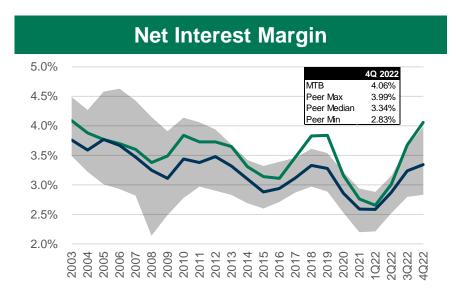
The M&T Story: A High Performing Community-Focused Bank...Our Operating Principles

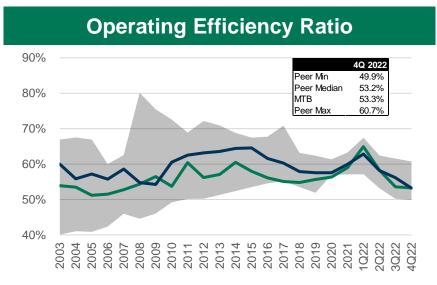
Our purpose - To make a difference in people's lives Our mission - We are a bank for communities - committed to improving the lives of our customers and all the communities we touch. **Credit Discipline Operating & Capital Efficiency Local Scale** · Long-term and deep customer · Long-term credit costs well below Prudent expense management relationships industry averages Lower PPNR and credit volatility • Stable low-cost deposit base with • Particular outperformance in supports capital efficiency **Operating Principles** stressed environments top share in core markets Return-oriented capital · Lead bank share among middle · Underwriting standards consistent allocation – growth, dividends, market firms in key communities buybacks, or acquisitions throughout credit cycles • #1 or 2 share in 10 of 16 SBA districts within footprint **Our People Talent & Capabilities** · Seasoned and broad expertise · Ongoing insourcing of new capabilities **Customers & Communities Mission Outcomes**

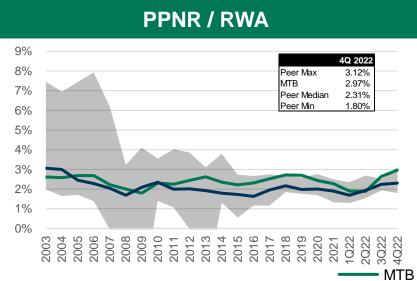
Strong Financial Results Over the Long-Term

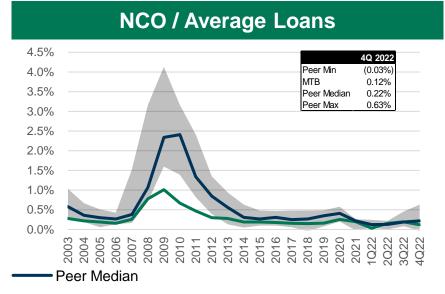


M&T's Business Model – Focus on Four Key Performance Indicators









Key Ratios

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	4Q '21	3Q '22	4Q '22
Superior Pre-Credit Earnings									
Net Interest Margin	3.47%	3.83%	3.84%	3.16%	2.76%	3.39%	2.58%	3.68%	4.06%
Efficiency Ratio – Operating (1)	55.07%	54.79%	55.66%	56.35%	59.02%	56.62%	59.71%	53.57%	53.27%
PPNR (1)	2,492	2,640	2,723	2,570	2,380	3,128	585	963	1,101
PPNR to RWA (1)	2.53%	2.72%	2.70%	2.44%	2.27%	2.42%	2.24%	2.64%	2.97%
Strong Credit Metrics									
Allowance to Loans (As At)	1.16%	1.15%	1.16%	1.76%	1.58%	1.46%	1.58%	1.46%	1.46%
Net Charge-Offs to Loans	0.16%	0.15%	0.16%	0.26%	0.20%	0.13%	0.13%	0.20%	0.12%
Focused on Returns									
Net Operating Return on:									
Tangible Assets (1)(2)	1.23%	1.72%	1.69%	1.04%	1.28%	1.35%	1.23%	1.44%	1.70%
Tangible Common Equity (1)(2)	13.00%	19.09%	19.08%	12.79%	16.80%	16.70%	15.98%	17.89%	21.29%
Consistent Capital Generation									
Tangible Common Equity to Tangible Assets	9.10%	8.31%	8.55%	7.49%	7.68%	7.63%	7.68%	7.70%	7.63%
Common Equity Tier 1 Ratio	10.99%	10.13%	9.73%	10.00%	11.42%	10.44%	11.42%	10.75%	10.44%
Tier 1 Capital Ratio	12.26%	11.38%	10.94%	11.17%	13.11%	11.79%	13.11%	12.13%	11.79%
Balance Sheet (As At)									
Loans to Deposits	95.19%	98.13%	95.94%	82.25%	70.63%	80.46%	70.63%	78.26%	80.46%
Securities to Assets	12.37%	10.57%	7.92%	4.94%	4.61%	12.56%	4.61%	12.43%	12.56%

Notes:

⁽¹⁾ The Efficiency Ratio and Pre-provision Net Revenue are non-GAAP financial measures. The Efficiency Ratio reflects non-interest expense (excluding amortization expense associated with intangible assets and merger-related expenses) as a percentage of fully taxable-equivalent net interest income and non-interest revenues (excluding gains or losses from securities transactions and merger-related gains)

⁽²⁾ Excludes merger-related gains and expenses and amortization expense associated with intangible assets.

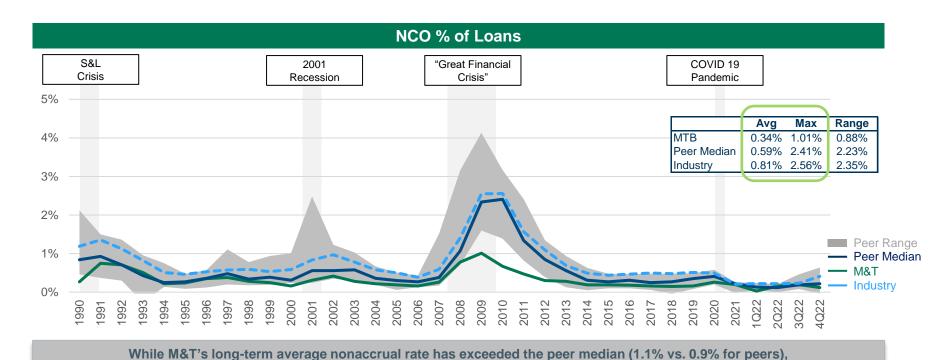
Prudent Stewards of Shareholders' Capital

How we think about capital allocation		Results						
Disciplined return criteria – lending and investments		Higher return earning asset mix						
Moderate dividend payout		One of two S&P 500 banks to maintain dividend through the Great Financial Crisis						
Acquisitions that clearly present value creation		History of accretive acquisitions						
Consistently return excess capital to investors	0	Top quartile returns; best-in-class EPS growth						

Superior Credit Losses Through Multiple Economic Cycles

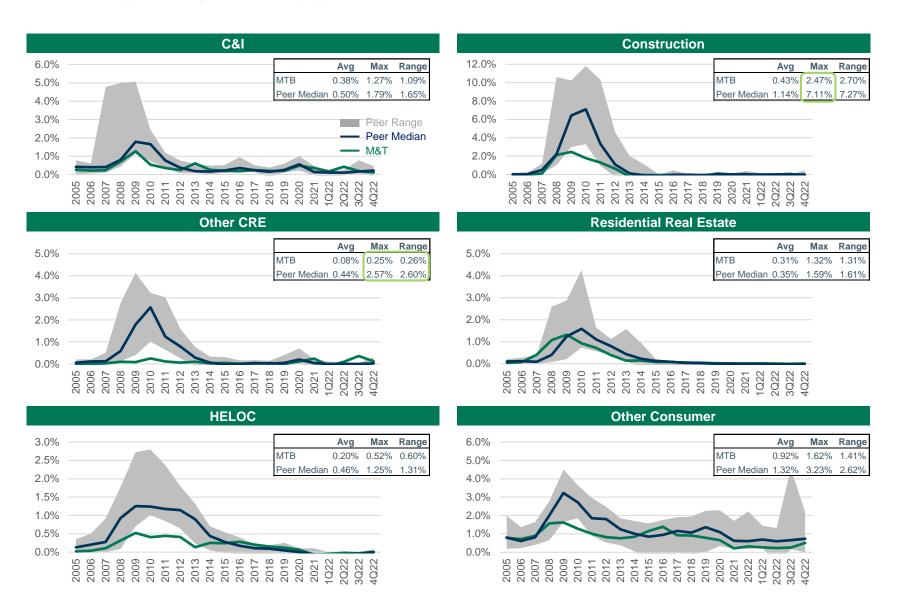
M&T Credit Philosophy

- · Consistent credit standards through economic cycles
- Emphasis on secured lending: cash flow + collateral + guarantees
- Customer selection, supported by local market knowledge
- Working with customers to achieve best long-term outcome



its peak annual loss rate was 42% of the peer median - nonaccruals may not translate to losses

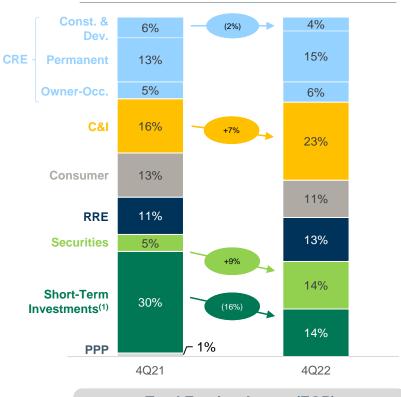
Best-In-Class Credit NCO Ratios Across All Portfolios



Work Toward Building Optimal Balance Sheet Structure Continues

Optimizing Balance Sheet to Align with Operating Principles

% of Interest Earning Assets



Total Earning Assets (EOP) \$142B \$182B

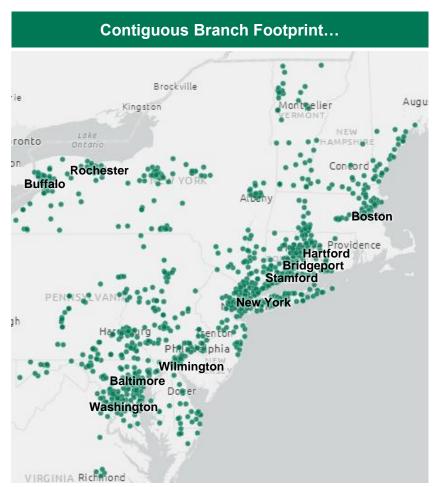
Shifting Loan Mix

- Reducing Capital Intensive CRE
- Diversifying with increased Mix of C&I
- CRE, C&I and Consumer & RRE each approaching approximately one third of loan portfolio

Increasing Fixed Rate Exposure

- Continued Residential Mortgage retention through 2022
- Increased Securities concentration with 2022 purchases and People's contribution
- Managing the derivatives hedge portfolio

Local Scale in Key Markets in M&T Footprint



With Market Leading Franchises												
Top 10 MSAs by	y Deposits	Top Northeast Banks by Branches ⁽¹⁾										
	Rank		Branches									
Buffalo	1	1 Bank of America Corp.	1,091									
Rochester	1	2 JPMorgan Chase & Co.	1,047									
Bridgeport	2	3 M&T Bank Corp.	1,008									
Baltimore	2	4 Citizens Financial Group	976									
Hartford	2	5 Toronto-Dominion Bank	935									
New Haven	2	6 Wells Fargo & Co.	899									
Boston	8	7 PNC Financial Services	834									
Philadelphia	9	8 Truist Financial Corp.	691									
Washington	11	9 Banco Santander SA	482									
New York	16	10 KeyCorp	431									

... and Dense, Efficient Network

 Dense Northeast network covers a geography with only a 300-mile radius but approximately 22% of U.S. population and 25% of GDP

M&TBank (1,008 branches)

Meeting Evolving Needs: Talent Is the Greatest Differentiator











Seasoned, Skilled, and Stable

- 19-year average tenure for executive management
- Talent development programs span 4 decades
- Only 3 CEOs, 4 CFOs, and 2 CCOs in 39 years

Increasingly Diverse

- More than 40% of our Board of Directors team is diverse
- Several diversity recognition programs and initiatives

New Capabilities

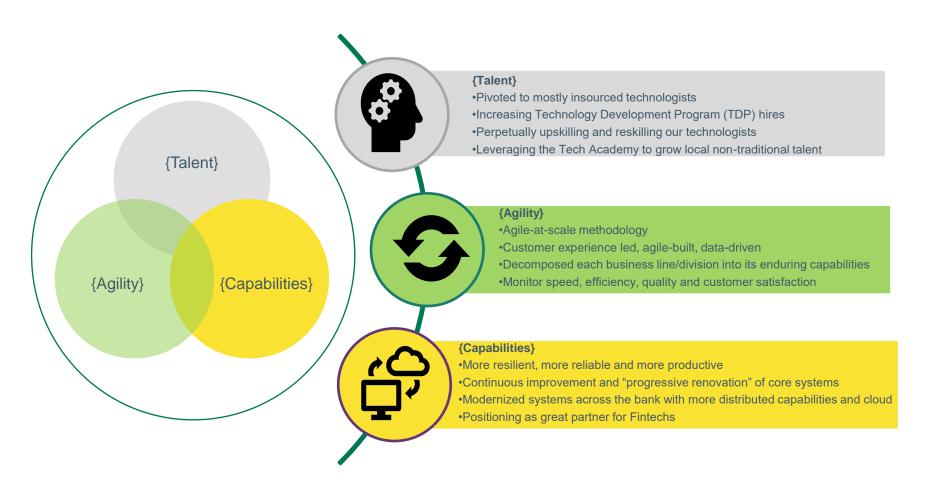
- · Digitally forward, locally focused
- Enhanced team with new skill sets including design engineers and anthropologists to solve problems & deliver solutions
- Partnerships with Fintechs to innovate and create customer solutions

Delivering for our customers

Delivering Innovative Capabilities...

...as Technology Transformation Continues

Our Technology transformation is centered around Three Key Dimensions



Our Focus on Customers, Communities and Innovation Pays Dividends

When our customers and communities succeed, we all succeed



Customer Focused

- · Long lasting relationships
- Designated 118 multicultural banking branches since 2020, furthering our mission to be a culturally fluent bank for all communities



Community Engagement

- \$1.5 billion in community development loans, lines of credit, & investments in 2021
- 40 hours of paid volunteer time available to employees yearly
- \$279 million in charitable contributions to not-for-profits between 2012 and 2021
- Introduced \$43B, 5-year Community Growth Plan supporting LMI households and communities of color in 2021
- Launched \$25 million Amplify Fund supporting organizations in marginalized communities in 2022



Business Support

- Won 115 Greenwich Excellence awards in Small Business between 2011 and 2022
- Ranked #6 SBA Lender in the country in FY22
- 91% of M&T Small Business customers rated M&T as excellent or above average in overall satisfaction in FY 2021
- Expanded the Multicultural Small Business Innovation Lab in 2022 to provide multicultural business owners with guidance and skills to scale and operate their businesses



Top Rankings

- Highest possible CRA rating from Federal Reserve since 1982
- #1 or #2 SBA lender in 10 out of 16 markets in FY2022
- 3 Greenwich Excellence Awards & 1 Best Brand Award in Small Business Banking in 2022
- Ranked #11 in Excellence Awards for Small Business Banking in 2022

A Bank for Communities & Making a Difference – Our ESG Commitment

ESG Accomplishments and Highlights since Last Year

Established Renewable Energy and Carbon Reduction Targets

2021 ESG report included

- Inaugural TCFD⁽¹⁾ disclosure
- Second SASB⁽²⁾ report

Joined the Partnership for Carbon Accounting Financials (PCAF)

Built a Centralized ESG Team

Defined Board and Management ESG Governance

Completed our 1st Materiality Assessment

Environment



- \$638.4 million funded in renewable energy projects over the past three years
- \$173.8 million in financing provided for renewable energy projects in 2021
- 18% reduction in our total electricity usage since 2017
- 21% reduction in Scope 1 and 2 GHG emissions since 2019

Social



- \$33.9 million awarded in charitable contributions
- \$1.7 billion in lending to projects containing affordable housing
- Designated as one of the **Best Places to Work for LGBTQ+ Equality** by the Human Rights Campaign Foundation and one of the **Best Places to Work for Disability Inclusion** in the 2021 Disability Equality Index

Governance



- 94% of Board members were independent(3)
- 41% of Board members represented diverse groups(3)
- · We are committed to complying with the highest standards of business ethics and integrity

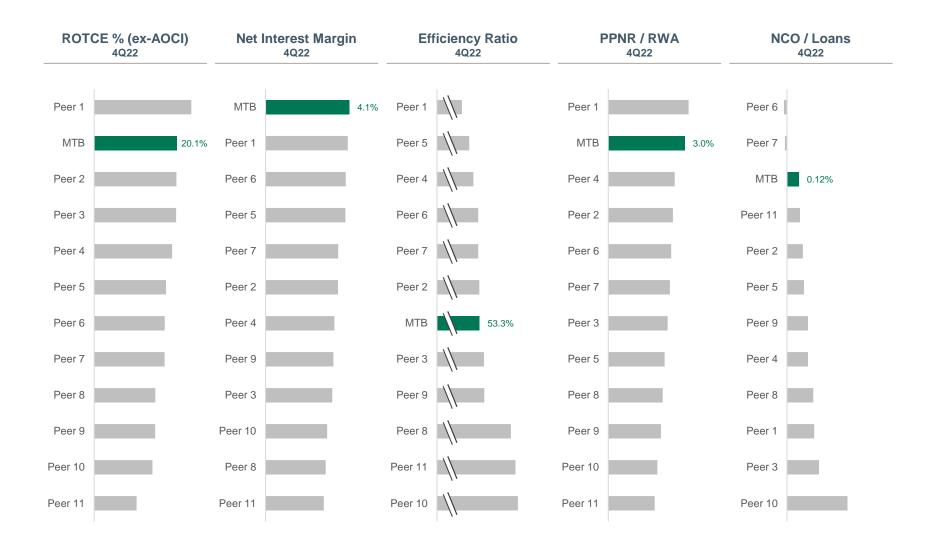
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Solid Performance in Key Metrics against Peers



1Q 2023 Trends

Seasonal Customer Deposit Flows & Rate Sensitivity Acceleration Continues

- First quarter seasonal outflows from distributions to business owners for tax purposes
- Customer rate sensitivity behavior continues to rapidly react to higher rates, driving betas higher
- Commercial customers continue shifting mix to higher yielding sweep products from demand deposits
- Consumer customers continue shifting mix to higher yielding CD's from savings/MMDA's and to other offbalance sheet higher yield products including TreasuryDirect

Revenues¹ Essentially Flat Sequentially

- Net interest income lower on two fewer days, partially offset by less drag from cash flow hedges
- Issued \$3.5 billion senior debt (Holdco and bank level) in January; mildly dilutive to full year NIM
- Commercial mortgage banking and syndication fees lower due to muted capital markets activity

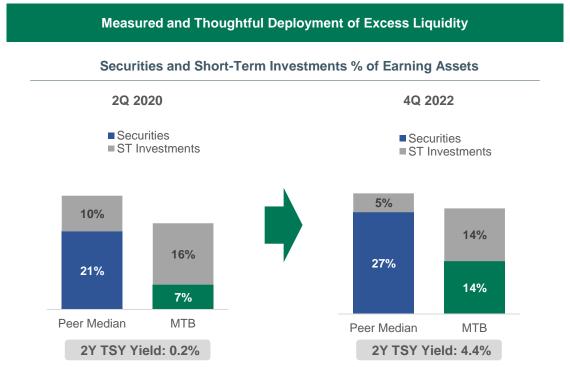
Operating Expenses² Higher

- First quarter to include \$100-\$105 million in seasonally higher compensation
- Expense, excluding 4Q22 merger-related and charitable and 1Q23 seasonal compensation, higher QoQ

Balance Sheet Trends and 2023 Outlook

	2022 Actual	2023 Outlook	Comments
Net Interest Income Taxable Equivalent	\$5,861 Million	+23% to 26% Y/Y	 Two 25 bps rate increases in 1Q23 and one 25 bps cut in 4Q23 Cumulative through the cycle Interest-Bearing deposit beta of high 30% to low 40%
Non Interest Income Ex Sec Gain/Loss & MTIA Gain	\$2,226 Million	+5% to 7% Y/Y	 Trust income (including CIT) to be up 8%-10% Deposit service charges to be up 3%-6% Total mortgage banking revenues to be up 5%-7%
Operating Expense Ex. Intang. Amort, Merger- Related, & 1x Charitable	\$4,521 Million	+10% to 12% Y/Y	About half of Y/Y increase driven by additional quarter of People'sIncludes full year of CIT expenses
Net charge-offs % of Avg. Loans	13 bps	13 bps (FY22) to 33 bps (LT Avg)	- Higher than 2022 but near long-term average of 33 bps - Continue to monitor office and healthcare portfolios
	4Q22 Actual	1Q23 Feb QTD	Comments
IntBearing Dep. at Banks (Cash)	\$25.1 Billion	\$24.2 Billion	
Securities	\$25.3 Billion	\$27.0 Billion	- Invested \$2.5 billion from long-term debt issuance
Total Loans	\$129.4 Billion	\$131.5 Billion	- Solid C&I growth continues in early 1Q23

Prudent Liquidity Management Protected Tangible Common Equity

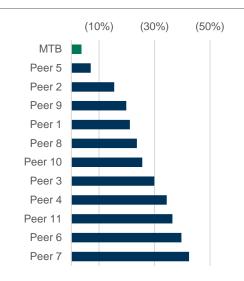


Peer banks deployed excess liquidity and extended duration into securities during a challenging rate environment

- M&T kept a reserve of "Dry Powder" to be used for securities purchases as the Federal Reserve has been increasing rates
- As recently as 1Q22, M&T was keeping nearly 80% of cash and securities in the form of deployable cash

Lower AOCI Hit Drives TBV Per Share Outperformance

Decline in TBV Per Share since 2021



- Rising interest rates in 2022 negatively impacted peer TCE and TBV
- M&T protected TCE and TBV, maintained elevated liquidity and upside from higher rates



Reconciliation of GAAP and Non-GAAP Measures

Net Income		2017		2018		2019		2020		2021		2022		4Q21		3Q22		4Q22
\$ in millions																		
Net income	\$	1,408.3	\$	1,918.1	\$	1,929.1	\$	1,353.2	\$	1,858.7	\$	1,991.7	\$	458.0	\$		\$	765.4
Intangible amortization*		19.0		18.1		14.4		11.0		7.5		42.8		1.4		14.1		13.6
Merger-related items*	_	- 4 407 0		-		- 4 0 40 5		-		33.6		431.6	_	16.1	Φ.	39.3	Φ.	33.4
Net operating income	<u>\$</u>	1,427.3	\$	1,936.2	\$	1,943.5	\$	1,364.1	\$	1,899.8	\$	2,466.0	\$	475.5	\$	700.0	\$	812.4
PPNR																		
Net Income for EPS	\$	1.327.5	\$	1.836.0	\$	1,849.5	\$	1,279.1	\$	1.777.0	\$	1,891.5	\$	434.2	\$	620.6	\$	739.1
Preferred Div., Amort. of Pref. Stock &	•	,	•	,	Ť	,	•	,	•	,	,	•	,		Ť		Ť	
Unvested Stock Awards		80.8		82.1		79.6		74.1		81.8		100.2		23.8		26.0		26.2
Income Taxes		915.6		590.2		618.1		416.4		596.4		619.5		142.0		200.9		245.3
GAAP Pre-tax Income		2,323.9		2,508.2		2,547.3		1,769.5		2,455.1		2,611.1		599.9		847.5		1,010.6
Provision for credit losses		168.0		132.0		176.0		800.0		(75.0)		517.0		(15.0)		115.0		90.0
Pre-Tax, Pre-Provision Net Revenue	\$	2,491.9	\$	2,640.2	\$	2,723.3	\$	2,569.5	\$	2,380.1	\$	3,128.1	\$	584.9	\$	962.5	\$	1,100.6
Farnings Day Share																		
Earnings Per Share	\$	8.70	\$	12.74	\$	13.75	\$	9.94	\$	13.80	\$	11.53	\$	3.37	\$	3.53	\$	4.29
Diluted earnings per share Intangible amortization*	Ф	0.12	Ф	0.12	Ф	0.11	Φ	0.08	Ф	0.06	Ф	0.26	Ф	0.01	Ф	0.08	Ф	0.08
Merger-related items*		0.12		0.12		0.11		0.00		0.00		2.63		0.01		0.08		0.08
Diluted net operating EPS	\$	8.82	\$	12.86	\$	13.86	\$	10.02	\$	14.11	\$	14.42	\$	3.50	\$	3.83	\$	4.57
Znatea net eperaning zn e	<u> </u>	0.02									<u> </u>		<u></u>	0.00		0.00	Ť	
Efficiency Ratio																		
\$ in millions																		
Non-interest expenses	\$	3,140.3	\$	3,288.1	\$	3,468.7	\$	3,385.2	\$	3,611.6	\$	5,050.4	\$	927.5	\$ ′	1,279.3	\$	1,408.3
less: intangible amortization		31.4		24.5		19.5		14.9		10.2		55.6		2.0		18.4		17.6
less: merger-related expenses	_	-	_	-		-		-	_	43.9	_	338.3	_	21.2		53.0		45.1
Non-interest operating expenses	\$	3,109.0	\$	3,263.5	\$	3,449.2	\$	3,370.4	\$	3,557.6	\$	4,656.5	\$	904.4	\$ 1	1,207.8	\$	1,345.6
Tax equivalent revenues	\$	5.666.8	\$	5,950.2	\$	6,214.8	\$	5,972.0	\$	6,006.5	\$	8,217.7	\$	1,516.0	\$ 2	2,253.6	\$	2,522.3
less: gain/(loss) on sale of securities	*	21.3	Ψ	(6.3)		18.0	Ψ	(9.4)	Ψ	(21.2)	Ψ	(5.7)	•	1.4	Ψ-	(1.1)		(3.8)
less: net OTTI losses recognized		-		-		-		-		(= · · -)		-		-		-		-
less: merger-related gains		-		-		-		-		-		-		-		-		-
Denominator for efficiency ratio	\$	5,645.5	\$	5,956.5	\$	6,196.8	\$	5,981.5	\$	6,027.7	\$	8,223.4	\$	1,514.6	\$ 2	2,254.7	\$	2,526.1
Net operating efficiency ratio		55.1%		54.8%		55.7%		56.3%		59.0%		56.6%		59.7%	_	53.6%	_	53.3%

Reconciliation of GAAP and Non-GAAP Measures

Average Assets		2017		2018		2019		2020		2021		2022		4Q21		3Q22		4Q22
\$ in millions Average assets Goodwill Core deposit and other	\$	120,860 (4,593)	\$	116,959 (4,593)	\$	119,584 (4,593)	\$	135,480 (4,593)	\$	152,669 (4,593)	\$	190,252 (7,537)	\$	157,722 (4,593)	\$	201,131 (8,501)	\$	198,592 (8,494)
intangible assets Deferred taxes		(86) 33		(59) 16		(38) 10		(21) 5		(8) 2		(179) 43		(5) 1		(236) 56		(218) 54
Average tangible assets	\$	116,214	\$	112,323	\$	114,963	\$	130,871	\$	148,070	\$	182,579	\$	153,125	\$	192,450	\$	189,934
Average Common Equity \$ in millions Average common equity	\$	15.063	\$	14,398	¢	14,446	¢	14.741	\$	15,471	\$	21,864	\$	15,863	\$	23,654	\$	23,335
Goodwill Core deposit and other	Ψ	(4,593)	-	(4,593)	Ψ	(4,593)	Ψ	(4,593)	Ψ	(4,593)	Ψ	(7,537)	Ψ	(4,593)	1 '	(8,501)	Ψ	(8,494)
intangible assets Deferred taxes		(86) 33		(59) 16		(38) 10		(21) 5		(8) 2		(179) 43		(5) 1		(236) 56		(218) 54
Average tangible common equity	\$	10,417	\$	9,762	\$	9,825	\$	10,132	\$	10,872	\$	14,191	\$	11,266	\$	14,973	\$	14,677

Average Common Equity ex AOCI	4Q 2022
\$ in millions	
Average Common Equity	\$23,335
Goodwill	(8,494)
Core deposit and other	
intangible assets	(218)
Deferred taxes	54
Average Tangible Common Equity	\$14,677
Less: Average accumulated	
comprehensive income	(879)
Average TCE less AOCI	\$15,556

M&T Peer Group

Citizens Financial Group, Inc. M&T Bank Corporation

Comerica Incorporated PNC Financial Services Group, Inc.

Fifth Third Bancorp Regions Financial Corporation

First Horizon National Corporation Truist Financial Corporation

Huntington Bancshares Incorporated U.S. Bancorp

KeyCorp Zions Bancorporation, NA