

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (date of earliest event reported): October 16, 2026

M&T BANK CORPORATION
(Exact name of registrant as specified in its charter)

New York
(State or other jurisdiction of incorporation)

1-9861
(Commission File Number)

One M&T Plaza, Buffalo, New York
(Address of principal executive offices)

16-0968385
(I.R.S. Employer Identification Number)

14203
(Zip Code)

Registrant's telephone number, including area code: (716) 635-4000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instructions A.2. below):

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:		
<u>Title of Each Class</u>	<u>Trading Symbols</u>	<u>Name of Each Exchange on Which Registered</u>
Common Stock, \$.50 par value	MTB	New York Stock Exchange
Perpetual Fixed-to-Floating Rate Non-Cumulative Preferred Stock, Series H	MTBPrH	New York Stock Exchange
Perpetual Fixed Rate Non-Cumulative Preferred Stock, Series J	MTBPrJ	New York Stock Exchange
Perpetual Fixed Rate Non-Cumulative Preferred Stock, Series K	MTBPrK	New York Stock Exchange
Perpetual Fixed Rate Non-Cumulative Preferred Stock, Series L	MTBPrL	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).
Emerging growth company ☐
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02. Results of Operations and Financial Condition

On October 16, 2026, M&T Bank Corporation (“M&T”) announced its results of operations for the quarter ended September 30, 2026. The public announcement was made by means of a news release, the text of which is set forth in Exhibit 99.1 hereto.

The information in Item 2.02 of this Form 8-K, including Exhibit 99.1 attached hereto, is being furnished and shall not be deemed to be “filed” for purposes of Section 18 of the Securities Exchange Act of 1934 (the “Exchange Act”), or otherwise subject to the liability of such section, nor shall it be deemed incorporated by reference in any filing of M&T under the Securities Act of 1933 or the Exchange Act, regardless of any general incorporation language in such filing, unless expressly incorporated by specific reference in such filing.

Item 7.01. Regulation FD Disclosure.

On October 16, 2026, M&T posted an investor presentation to its website. A copy of the presentation is attached as Exhibit 99.2 hereto. From time to time, M&T may use this presentation in conversations with investors and analysts. The presentation can be found on the Investor Relations page of M&T’s website at ir.mtb.com/events-presentations.

The information in Item 7.01 of this Form 8-K, including Exhibit 99.2 attached hereto, is being furnished and shall not be deemed to be “filed” for purposes of Section 18 of the Exchange Act, or otherwise subject to the liability of such section, nor shall it be deemed incorporated by reference in any filing of M&T under the Securities Act of 1933 or the Exchange Act, regardless of any general incorporation language in such filing, unless expressly incorporated by specific reference in such filing.

Item 9.01 - Financial Statements and Exhibits

(d) The following exhibits are being filed herewith:

<u>Exhibit No.</u>	<u>Exhibit Description</u>
99.1	News Release dated October 16, 2026
99.2	M&T Bank Corporation presentation dated October 16, 2026
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

M&T BANK CORPORATION

Date: October 16, 2026

By: /s/ Daryl N. Bible
Daryl N. Bible
Senior Executive Vice President
and Chief Financial Officer

M&T Bank Corporation (NYSE:MTB) announces third quarter 2026 results

M&T Bank Corporation ("M&T" or "the Company") reports quarterly net income of \$775 million or \$5.04 of diluted earnings per common share.

(Dollars in millions, except per share data)	3Q26	2Q26	3Q25
Earnings Highlights			
Net interest income	\$ 1,793	\$ 1,792	\$ 1,761
Taxable-equivalent adjustment	12	12	12
Net interest income - taxable-equivalent	1,805	1,804	1,773
Provision for credit losses	135	120	125
Noninterest income	743	740	752
Noninterest expense	1,393	1,349	1,363
Net income	775	818	792
Net income available to common shareholders - diluted	732	781	754
Diluted earnings per common share	5.04	5.32	4.82
Return on average assets - annualized	1.40 %	1.51 %	1.49 %
Return on average common shareholders' equity - annualized	11.44	12.30	11.45

Average Balance Sheet			
Total assets	\$ 218,860	\$ 216,532	\$ 211,053
Interest-bearing deposits at banks	14,209	15,061	17,739
Investment securities	38,552	38,728	36,559
Loans	143,296	140,650	135,890
Deposits	166,777	163,524	162,576
Borrowings	19,225	20,794	15,633

Selected Ratios			
(Amounts expressed as a percent, except per share data)			
Net interest margin	3.65 %	3.70 %	3.69 %
Efficiency ratio (1)	54.4	52.8	53.6
Net charge-offs to average total loans - annualized	.35	.23	.42
Allowance for loan losses to total loans	1.51	1.53	1.59
Nonaccrual loans to total loans	.90	.85	1.11
Common equity Tier 1 ("CET1") capital ratio (2)	10.16	10.19	10.99
Common shareholders' equity per share	\$ 174.95	\$ 176.03	\$ 170.43

(1) A reconciliation of non-GAAP measures is included in the tables that accompany this release.
(2) CET1 capital ratio at September 30, 2026 is estimated.

Financial Highlights			
- Taxable-equivalent net interest income increased nominally in the recent quarter as compared with the second quarter of 2026 reflecting an additional day, partially offset by lower interest income on nonaccrual loans. - Average loans grew \$2.6 billion in the recent quarter reflecting higher average commercial real estate loan balances of \$1.6 billion, consumer loan balances of \$634 million and residential real estate loan balances of \$367 million. - Higher noninterest income in the recent quarter reflects an increase in residential mortgage banking revenues, partially offset by a decrease in capital markets and advisory revenues and a lower distribution from M&T's investment in Bayview Lending Group LLC ("BLG"). - Noninterest expense reflects increases in outside data processing and software costs and professional and other services expense as well as higher personnel costs from an additional working day in the recent quarter. - The allowance for loan losses as a percent of total loans declined 2 basis points to 1.51% at September 30, 2026. - In the recent quarter, M&T repurchased 1.3 million shares of its common stock at a total cost of \$323 million. M&T's CET1 capital ratio is estimated to be 10.16% at September 30, 2026.			

Chief Financial Officer Commentary	
"M&T's third quarter results were highlighted by strong loan and deposit growth, stable credit and a solid capital position. Fee income in the recent quarter continues to reflect the breadth of M&T's franchise and our ability to meet customers' evolving needs through a wide range of financial capabilities. The continued strength across customer-driven revenue streams demonstrates the value of our diversified business model and the depth of our customer relationships. These relationships are at the heart of our purpose, to make a difference in people's lives. I want to thank our employees for their ongoing commitment to the communities and customers we serve."	

- Daryl N. Bible, M&T's Chief Financial Officer

Contact:		
Investor Relations:	Rajiv Ranjan	716.842.5138
	Steve Wendelboe	716.842.5138
Media Relations:	Frank Lentini	929.651.0447

Financial Reporting Matters

As reported on M&T's Form 8-K dated September 28, 2026, effective for the third quarter of 2026 M&T made certain changes and reclassifications to Other income categories presented in its Consolidated Statement of Income. Also effective for the third quarter of 2026, M&T began separately presenting loans held for sale from loans held for investment in its Consolidated Balance Sheet and its Average Balance Sheet and Annualized Taxable-equivalent Rates disclosures. Accordingly, annualized taxable-equivalent rates for each impacted loan category and certain loan-based credit quality ratios exclude loans held for sale. Additionally, as reported in M&T's Form 10-Q for the quarter ended June 30, 2026, in conjunction with the implementation of a new general ledger platform during the second quarter of 2026, the Company modified its methodology for calculating annualized taxable-equivalent rates for certain earning assets and interest-bearing liabilities, including certain average deposit balances. All periods presented herein reflect those changes.

Non-GAAP Measures (1)

(Dollars in millions, except per share data)	3Q26	2Q26	Change 3Q26 vs. 2Q26	3Q25	Change 3Q26 vs. 3Q25
Net operating income	\$ 780	\$ 823	-5 %	\$ 798	-2 %
Diluted net operating earnings per common share	5.08	5.35	-5	4.87	4
Annualized return on average tangible assets	1.47 %	1.59 %		1.56 %	
Annualized return on average tangible common equity	17.29	18.57		17.13	
Efficiency ratio	54.4	52.8		53.6	
Tangible equity per common share	\$ 115.88	\$ 117.41	-1	\$ 115.31	—

(1) A reconciliation of non-GAAP measures is included in the tables that accompany this release.

M&T consistently provides supplemental reporting of its results on a “net operating” or “tangible” basis, from which M&T excludes the after-tax effect of amortization of core deposit and other intangible assets (and the related goodwill and core deposit and other intangible asset balances, net of applicable deferred tax amounts) and expenses associated with merging acquired operations into M&T (when incurred), since such items are considered by management to be “nonoperating” in nature.

Taxable-equivalent Net Interest Income (1)

(Dollars in millions)	3Q26	2Q26	Change 3Q26 vs. 2Q26	3Q25	Change 3Q26 vs. 3Q25
Average earning assets	\$ 196,739	\$ 195,216	1 %	\$ 190,920	3 %
Average interest-bearing liabilities	142,294	140,354	1	134,153	6
Net interest income - taxable-equivalent	1,805	1,804	—	1,773	2
Yield on average earning assets	5.41 %	5.40 %		5.60 %	
Cost of interest-bearing liabilities	2.44	2.36		2.72	
Net interest spread	2.97	3.04		2.88	
Net interest margin	3.65	3.70		3.69	

(1) Condensed Consolidated Average Balance Sheet and Annualized Taxable-equivalent Rates are included in the accompanying table on page 15.

Taxable-equivalent net interest income in the recent quarter rose nominally from the second quarter of 2026 reflecting an additional day, lower interest income on nonaccrual loans and loan growth funded by interest-bearing deposits as the Company reduced its average short-term borrowings. Taxable-equivalent net interest income increased \$32 million, or 2%, as compared with the year-earlier third quarter reflecting lower rates paid on average interest-bearing deposits and growth in average loans and investment securities, partially offset by lower yields received on loans.

Average Earning Assets

(Dollars in millions)	3Q26	2Q26	Change 3Q26 vs. 2Q26	3Q25	Change 3Q26 vs. 3Q25
Interest-bearing deposits at banks	\$ 14,209	\$ 15,061	-6 %	\$ 17,739	-20 %
Investment securities	38,552	38,728	—	36,559	5
Loans held for sale	682	777	-12	637	7
Loans: (1)					
Commercial and industrial	65,887	65,883	—	61,687	7
Real estate - commercial	24,862	23,221	7	23,982	4
Real estate - residential	25,194	24,827	1	24,122	4
Consumer	27,353	26,719	2	26,099	5
Total loans	143,296	140,650	2	135,890	5
Other	—	—	—	95	-100
Total earning assets	\$ 196,739	\$ 195,216	1	\$ 190,920	3

(1) Supplemental information on loan balances is included in the accompanying table on page 16.

Average earning assets rose \$1.5 billion from the second quarter of 2026 reflecting growth in average commercial real estate loan balances of \$1.6 billion, average consumer loan balances of \$634 million and average residential real estate loan balances of \$367 million.

Average earning assets increased \$5.8 billion from the third quarter of 2025, reflecting loan growth across all loan portfolios. Average commercial and industrial loan balances increased \$4.2 billion, spanning most industry types. Average consumer, residential real estate and commercial real estate loan balances grew \$1.3 billion, \$1.1 billion and \$880 million, respectively. The average balance of investment securities increased \$2.0 billion from the year-earlier quarter, reflecting purchases of fixed rate mortgage-backed securities.

Average Interest-bearing Liabilities

(Dollars in millions)	3Q26	2Q26	Change 3Q26 vs. 2Q26	3Q25	Change 3Q26 vs. 3Q25
Interest-bearing deposits:					
Savings and interest-checking deposits	\$ 108,013	\$ 105,752	2 %	\$ 104,630	3 %
Time deposits	15,056	13,808	9	13,890	8
Total interest-bearing deposits	123,069	119,560	3	118,520	4
Short-term borrowings	5,248	8,016	-35	2,844	85
Long-term borrowings	13,977	12,778	9	12,789	9
Total interest-bearing liabilities	\$ 142,294	\$ 140,354	1	\$ 134,153	6

Average interest-bearing liabilities in the recent quarter rose \$1.9 billion from the second quarter of 2026 reflecting growth in average interest-bearing deposits of \$3.5 billion and higher average long-term borrowings resulting from asset securitizations and issuances of senior and subordinated notes. Those increases were partially offset by a \$2.9 billion decline in average short-term borrowings from the FHLB of New York.

Average interest-bearing liabilities increased \$8.1 billion from the third quarter of 2025 reflecting growth in average interest-bearing deposits of \$4.5 billion, higher average short-term borrowings from the FHLB of New York of \$1.9 billion and an increase in average long-term borrowings of \$1.2 billion resulting from asset securitizations and issuances of subordinated notes, partially offset by net maturities of senior notes.

Provision for Credit Losses/Asset Quality

(Dollars in millions)	3Q26	2Q26	Change 3Q26 vs. 2Q26	3Q25	Change 3Q26 vs. 3Q25
<u>At end of quarter</u>					
Nonaccrual loans	\$ 1,298	\$ 1,208	7 %	\$ 1,512	-14 %
Real estate and other foreclosed assets	28	23	22	37	-26
Total nonperforming assets	1,326	1,231	8	1,549	-14
Accruing loans past due 90 days or more (1)	570	603	-5	432	32
Nonaccrual loans as % of loans outstanding	.90 %	.85 %		1.11 %	
Allowance for loan losses	\$ 2,179	\$ 2,176	—	\$ 2,161	1
Allowance for loan losses as % of loans outstanding	1.51 %	1.53 %		1.59 %	
Reserve for unfunded credit commitments	\$ 93	\$ 95	-2	\$ 95	-2
<u>For the period</u>					
Provision for loan losses	\$ 130	\$ 120	8	\$ 110	18
Provision for unfunded credit commitments	5	—	—	15	-67
Total provision for credit losses	135	120	13	125	8
Net charge-offs	127	80	59	146	-12
Net charge-offs as % of average loans (annualized)	.35 %	.23 %		.42 %	

(1) Predominantly government-guaranteed residential real estate.

The provision for credit losses was \$135 million in the third quarter of 2026 as compared with \$120 million in the second quarter of 2026 and \$125 million in the third quarter of 2025. The allowance for loan losses as a percent of loans outstanding was 1.51% at September 30, 2026 and 1.53% at June 30, 2026, each improved from 1.59% at September 30, 2025, reflecting lower levels of criticized loans.

Nonaccrual loans were \$1.3 billion at September 30, 2026 and \$1.2 billion at June 30, 2026, compared with \$1.5 billion at September 30, 2025. The lower level of nonaccrual loans at September 30, 2026 and June 30, 2026 as compared with September 30, 2025 reflects a decrease in commercial and industrial and commercial real estate nonaccrual loans.

Noninterest Income

(Dollars in millions)	3Q26	2Q26	Change 3Q26 vs. 2Q26	3Q25	Change 3Q26 vs. 3Q25
Trust and investment services income	\$ 230	\$ 235	-2 %	\$ 217	6 %
Mortgage banking revenues (1)	152	127	19	147	3
Service charges on deposit accounts	109	107	1	105	3
Card revenues	90	89	2	90	—
Letter of credit and credit-related fees	46	44	4	45	3
Capital markets and advisory revenues	32	41	-24	35	-8
Gain (loss) on bank investment securities	(1)	2	—	1	—
Other revenues from operations (2)	85	95	-12	112	-25
Total	<u>\$ 743</u>	<u>\$ 740</u>	<u>—</u>	<u>\$ 752</u>	<u>-1</u>

(1) Supplemental information on mortgage banking activities is included in the accompanying table on page 17.

(2) Supplemental information on other revenues from operations is included in the accompanying table on page 18.

Effective January 1, 2026, the Company elected to prospectively measure its residential mortgage loan servicing right assets at fair value with changes in fair value reflected in mortgage banking revenues. As a result, amortization associated with residential mortgage loan servicing right assets previously recognized in other costs of operations before 2026 is no longer recorded. Instead, beginning in 2026 fair value changes in residential mortgage loan servicing right assets, inclusive of the realization of expected net servicing revenues over time, are included in mortgage banking revenues. On December 31, 2025, the Company began economically hedging the risk of fair value changes in these assets through the use of various interest rate derivative contracts, for which changes in fair value are also reflected in mortgage banking revenues.

Noninterest income in the third quarter of 2026 increased \$3 million from 2026's second quarter.

- Trust and investment services income declined \$5 million reflecting seasonal tax services fees earned by the wealth management business in the second quarter of 2026.
- Mortgage banking revenues increased \$25 million reflecting a rise in residential mortgage loan sub-servicing income. In June 2026, the Company began sub-servicing \$62.9 billion of additional residential mortgage loans.
- Capital markets and advisory revenues decreased \$9 million reflecting a decline in loan syndication fees and lower revenues from interest rate swap transactions with commercial customers.
- Other revenues from operations decreased \$10 million reflecting a lower distribution from M&T's investment in BLG in the recent quarter.

Noninterest income declined \$9 million, or 1%, as compared with the third quarter of 2025.

- Trust and investment services income rose \$13 million reflecting higher corporate trust revenues from the Company's institutional services business and an increase in personal trust and investment services revenues from its wealth management businesses.
- Mortgage banking revenues increased \$5 million reflecting a rise in residential mortgage loan sub-servicing income, partially offset by the impact of the Company's fair value accounting election described above and lower gains on commercial mortgage loans originated for sale.
- Other revenues from operations decreased \$27 million reflecting a \$28 million distribution of an earnout payment from the Company's 2023 sale of its Collective Investment Trust ("CIT") business and a \$12 million gain on the sale of equipment leases each in the third quarter of 2025, partially offset by an \$11 million higher distribution from M&T's investment in BLG in the recent quarter.

Noninterest Expense

(Dollars in millions)	3Q26	2Q26	Change 3Q26 vs. 2Q26		3Q25	Change 3Q26 vs. 3Q25	
Salaries and employee benefits	\$ 832	\$ 826	1	%	\$ 833	—	%
Outside data processing and software	173	154	12		138	25	
Equipment and net occupancy	131	129	—		129	1	
Professional and other services	97	89	10		81	22	
FDIC assessments	19	18	15		13	55	
Advertising and marketing	29	27	7		23	26	
Amortization of core deposit and other intangible assets	7	7	—		10	-27	
Other costs of operations	105	99	6		136	-23	
Total	\$ 1,393	\$ 1,349	3		\$ 1,363	2	

Noninterest expense rose \$44 million, or 3%, from the second quarter of 2026.

- Salaries and employee benefits expense increased \$6 million reflecting an additional working day in the recent quarter, partially offset by lower payroll-related taxes.
- Outside data processing and software costs increased \$19 million reflecting higher software maintenance and enhancements to the Company's technology infrastructure.
- Professional and other services rose \$8 million reflecting support for enhancements to the Company's technology infrastructure and other enterprise initiatives.
- Other costs of operations increased \$6 million reflecting the Company's obligation under agreements to share in losses stemming from certain litigation of Visa, Inc.

Noninterest expense increased \$30 million, or 2%, from the third quarter of 2025.

- Outside data processing and software costs rose \$35 million reflecting costs associated with enhancements to the Company's technology infrastructure.
- Professional and other services increased \$16 million reflecting support for enhancements to the Company's technology infrastructure and other enterprise initiatives and higher legal service costs.
- FDIC assessments were \$6 million higher in the recent quarter reflecting the reduction of estimated special assessment expense in the third quarter of 2025 resulting from a decrease in the FDIC's loss estimates associated with certain failed banks.
- Other costs of operations decreased \$31 million reflecting the amortization associated with residential mortgage loan servicing right assets in the third quarter of 2025 and lower expense associated with the Company's supplemental executive retirement savings plan in the recent quarter.

Income Taxes

The Company's effective income tax rate was 23.1% in each of the third and second quarters of 2026 compared with 22.8% in the third quarter of 2025.

Capital and Liquidity

	3Q26		2Q26	3Q25
CET1 capital	10.16 %	(1)	10.19 %	10.99 %
Tier 1 capital	11.93	(1)	11.64	12.49
Total capital	13.93	(1)	13.73	14.35
Tangible capital – common	7.85		8.07	8.79

(1) Capital ratios at September 30, 2026 are estimated.

M&T's capital ratios remained well above the minimum set forth by regulatory requirements. Cash dividends declared on M&T's common and preferred stock totaled \$217 million and \$42 million, respectively, for the quarter ended September 30, 2026. M&T's current stress capital buffer is 2.7%.

Reflecting rising interest rates, accumulated other comprehensive income declined \$588 million in the recent quarter. In July 2026, the Company transferred \$8.3 billion of residential mortgage-backed securities from the available-for-sale portfolio to the held-to-maturity portfolio with net unrealized gains of \$8 million. Unrealized losses on those transferred securities at September 30, 2026 were \$222 million (\$165 million net of tax).

M&T repurchased shares of its common stock at a cost of \$323 million during the recent quarter, compared with \$465 million and \$409 million in the second quarter of 2026 and the third quarter of 2025, respectively.

The CET1 capital ratio for M&T was estimated at 10.16% as of September 30, 2026. M&T's total risk-weighted assets at September 30, 2026 are estimated to be \$170.6 billion. Reflecting loan growth and share repurchase activity in the recent quarter and the impact of unrealized losses on investment securities available for sale included in accumulated other comprehensive income at September 30, 2026, M&T's tangible common equity to tangible asset ratio at September 30, 2026 declined 22 basis points from June 30, 2026 and 94 basis points from September 30, 2025.

While not subject to the liquidity coverage ratio ("LCR") requirements, M&T estimates that its LCR on September 30, 2026 was 107%, exceeding the regulatory minimum standards that would be applicable if it were a Category III institution subject to the Category III reduced LCR requirements.

Conference Call

Investors will have an opportunity to listen to M&T's conference call to discuss third quarter financial results today at 8:00 a.m. Eastern Time. Those wishing to participate in the call may dial (800) 347-7315. International participants, using any applicable international calling codes, may dial (785) 424-1755. Callers should reference M&T Bank Corporation or the conference ID #MTBQ326. The conference call will be webcast live through M&T's website at <https://ir.mtb.com/news-events/events-presentations>. A replay of the call will be available through Friday October 23, 2026, by calling (800) 839-3736 or (402) 220-2978 for international participants. No conference ID or passcode is required. The event will also be archived and available by 3:00 p.m. today on M&T's website at <https://ir.mtb.com/news-events/events-presentations>.

About M&T

M&T is a financial holding company headquartered in Buffalo, New York. M&T's principal banking subsidiary, M&T Bank, provides banking products and services with a branch and ATM network spanning the eastern U.S. from Maine to Virginia and Washington, D.C. Trust-related services are provided in select markets in the U.S. and abroad by M&T's Wilmington Trust-affiliated companies and by M&T Bank. For more information on M&T Bank, visit www.mtb.com.

Forward-Looking Statements

This news release and related conference call may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 and the rules and regulations of the SEC. Any statement that does not describe historical or current facts is a forward-looking statement, including statements based on current expectations, estimates and projections about M&T's business, and management's beliefs and assumptions.

Statements regarding the potential effects of events or factors specific to M&T and/or the financial industry as a whole, as well as national and global events generally, on M&T's business, financial condition, liquidity and results of operations may constitute forward-looking statements. Such statements are subject to the risk that the actual effects may differ, possibly materially, from what is reflected in those forward-looking statements due to factors and future developments that are uncertain, unpredictable and in many cases beyond M&T's control.

Forward-looking statements are typically identified by words such as "believe," "expect," "anticipate," "intend," "target," "estimate," "continue," or "potential," by future conditional verbs such as "will," "would," "should," "could," or "may," or by variations of such words or by similar expressions. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions which are difficult to predict and may cause actual outcomes to differ materially from what is expressed or forecasted.

While there can be no assurance that any list of risks and uncertainties is complete, important factors that could cause actual outcomes and results to differ materially from those contemplated by forward-looking statements include the following, without limitation: economic conditions and growth rates, including inflation and market volatility; events, developments and current conditions in the financial services industry, including trust, brokerage and investment management businesses; changes in interest rates, spreads on earning assets and interest-bearing liabilities, and interest rate sensitivity; prepayment speeds, loan originations, loan concentrations by type and industry, credit losses and market values on loans, collateral securing loans, and other assets; sources of liquidity; levels of client deposits; ability to contain costs and expenses; changes in M&T's credit ratings; domestic or international political developments and other geopolitical events, including trade and tariff policies and international conflicts and hostilities; changes and trends in the securities markets; common shares outstanding and common stock price volatility; fair value of and number of stock-based compensation awards to be issued in future periods; the impact of changes in market values on trust-, brokerage-, and investment management-related revenues; federal, state or local legislation and/or regulations affecting the financial services industry, or M&T and its subsidiaries individually or collectively, including tax policy; regulatory supervision and oversight, including monetary policy and capital requirements; governmental and public policy changes; political conditions, either nationally or in the states in which M&T and its subsidiaries do business; the initiation and outcome of potential, pending and future litigation, investigations and governmental proceedings, including tax-related examinations and other matters; operational risk events, including loss resulting from fraud by employees or persons outside M&T and breaches in data and cybersecurity; changes in accounting policies or procedures as may be required by the Financial Accounting Standards Board, regulatory agencies or legislation; increasing price, product and service competition by competitors, including new entrants; technological developments and changes; the ability to continue to introduce competitive new products and services on a timely, cost-effective basis; the mix of products and services; protection and validity of intellectual property rights; reliance on large customers; technological, implementation and cost/financial risks in large, multi-year contracts; continued availability of financing; financial resources in the amounts, at the times and on the terms required to support M&T and its subsidiaries' future businesses; and material differences in the actual financial results of merger, acquisition, divestment and investment activities compared with M&T's initial expectations, including the full realization of anticipated cost savings and revenue enhancements.

These are representative of the factors that could affect the outcome of the forward-looking statements. In addition, as noted, such statements could be affected by general industry and market conditions and growth rates, general economic and political conditions, either nationally or in the states in which M&T and its subsidiaries do business, and other factors.

M&T provides further detail regarding these risks and uncertainties in its Form 10-K for the year ended December 31, 2025, including in the Risk Factors section of such report, as well as in other SEC filings. Forward-looking statements speak only as of the date they are made, and M&T assumes no duty and does not undertake to update forward-looking statements.

Financial Highlights

(Dollars in millions, except per share, shares in thousands)

Performance										
Net income	\$	775	\$	792	-2 %	\$	2,257	\$	2,092	8 %
Net income available to common shareholders		732		754	-3		2,133		1,981	8
Per common share:										
Basic earnings		5.08		4.85	5		14.57		12.41	17
Diluted earnings		5.04		4.82	5		14.48		12.34	17
Cash dividends		1.50		1.50	—		4.50		4.20	7
Common shares outstanding:										
Average - diluted		145,174		156,553	-7		147,329		160,503	-8
Period end		143,708		154,518	-7		143,708		154,518	-7
Return on (annualized):										
Average total assets		1.40 %		1.49 %			1.39 %		1.33 %	
Average common shareholders' equity		11.44		11.45			11.13		10.07	
Taxable-equivalent net interest income	\$	1,805	\$	1,773	2	\$	5,372	\$	5,202	3
Yield on average earning assets		5.41 %		5.60 %			5.39 %		5.54 %	
Cost of interest-bearing liabilities		2.44		2.72			2.38		2.71	
Net interest spread		2.97		2.88			3.01		2.83	
Contribution of interest-free funds		.68		.81			.67		.82	
Net interest margin		3.65		3.69			3.68		3.65	
Net charge-offs to average total net loans (annualized)		.35		.42			.30		.36	
Net operating results (1)										
Net operating income	\$	780	\$	798	-2	\$	2,274	\$	2,116	7
Diluted net operating earnings per common share		5.08		4.87	4		14.60		12.49	17
Return on (annualized):										
Average tangible assets		1.47 %		1.56 %			1.46 %		1.41 %	
Average tangible common equity		17.29		17.13			16.78		15.07	
Efficiency ratio		54.4		53.6			55.1		56.3	
At September 30,										
Loan quality										
		2026		2025	Change					
Nonaccrual loans	\$	1,298	\$	1,512	-14 %					
Real estate and other foreclosed assets		28		37	-26					
Total nonperforming assets	\$	1,326	\$	1,549	-14					
Accruing loans past due 90 days or more	\$	570	\$	432	32					
Government guaranteed loans included in totals above:										
Nonaccrual loans		81		71	13					
Accruing loans past due 90 days or more		556		403	38					
Nonaccrual loans to total loans		.90 %		1.11 %						
Allowance for loan losses to total loans		1.51		1.59						
Additional information										
Period end common stock price	\$	217.60	\$	197.62	10					
Full-service domestic banking offices (2)		906		942	-4					
Full-time equivalent employees		21,562		22,383	-4					

(1) Excludes amortization and balances related to goodwill and core deposit and other intangible assets and merger-related expenses which, except in the calculation of the efficiency ratio, are net of applicable income tax effects. Reconciliations of net income with net operating income appear on page 19.

(2) In the first quarter of 2026, thirteen domestic banking offices formerly classified as full service were designated as limited service per regulatory filings.

Financial Highlights, Five Quarter Trend

	Three Months Ended				
	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025
(Dollars in millions, except per share, shares in thousands)					
Performance					
Net income	\$ 775	\$ 818	\$ 664	\$ 759	\$ 792
Net income available to common shareholders	732	781	620	718	754
Per common share:					
Basic earnings	5.08	5.35	4.16	4.71	4.85
Diluted earnings	5.04	5.32	4.13	4.67	4.82
Cash dividends	1.50	1.50	1.50	1.50	1.50
Common shares outstanding:					
Average - diluted	145,174	146,758	150,109	153,712	156,553
Period end	143,708	144,933	146,917	151,840	154,518
Return on (annualized):					
Average total assets	1.40 %	1.51 %	1.26 %	1.41 %	1.49 %
Average common shareholders' equity	11.44	12.30	9.67	10.87	11.45
Taxable-equivalent net interest income	\$ 1,805	\$ 1,804	\$ 1,763	\$ 1,790	\$ 1,773
Yield on average earning assets	5.41 %	5.40 %	5.35 %	5.47 %	5.60 %
Cost of interest-bearing liabilities	2.44	2.36	2.32	2.52	2.72
Net interest spread	2.97	3.04	3.03	2.95	2.88
Contribution of interest-free funds	.68	.66	.67	.75	.81
Net interest margin	3.65	3.70	3.70	3.70	3.69
Net charge-offs to average total net loans (annualized)	.35	.23	.31	.54	.42
Net operating results (1)					
Net operating income	\$ 780	\$ 823	\$ 671	\$ 767	\$ 798
Diluted net operating earnings per common share	5.08	5.35	4.18	4.72	4.87
Return on (annualized):					
Average tangible assets	1.47 %	1.59 %	1.33 %	1.49 %	1.56 %
Average tangible common equity	17.29	18.57	14.51	16.24	17.13
Efficiency ratio	54.4	52.8	58.3	55.1	53.6
Loan quality					
Nonaccrual loans	\$ 1,298	\$ 1,208	\$ 1,240	\$ 1,252	\$ 1,512
Real estate and other foreclosed assets	28	23	27	35	37
Total nonperforming assets	\$ 1,326	\$ 1,231	\$ 1,267	\$ 1,287	\$ 1,549
Accruing loans past due 90 days or more	\$ 570	\$ 603	\$ 646	\$ 561	\$ 432
Government guaranteed loans included in totals above:					
Nonaccrual loans	81	78	85	83	71
Accruing loans past due 90 days or more	556	586	634	543	403
Nonaccrual loans to total loans	.90 %	.85 %	.89 %	.91 %	1.11 %
Allowance for loan losses to total loans	1.51	1.53	1.54	1.54	1.59
Additional information					
Period end common stock price	\$ 217.60	\$ 238.01	\$ 206.72	\$ 201.48	\$ 197.62
Full-service domestic banking offices (2)	906	911	930	942	942
Full-time equivalent employees	21,562	21,662	21,866	22,080	22,383

(1) Excludes amortization and balances related to goodwill and core deposit and other intangible assets and merger-related expenses which, except in the calculation of the efficiency ratio, are net of applicable income tax effects. Reconciliations of net income with net operating income appear on page 20.

(2) In the first quarter of 2026, thirteen domestic banking offices formerly classified as full service were designated as limited service per regulatory filings.

Condensed Consolidated Statement of Income

(Dollars in millions)	Three Months Ended September 30,		Change	Nine Months Ended September 30,		Change
	2026	2025		2026	2025	
Interest income	\$ 2,667	\$ 2,680	— %	\$ 7,823	\$ 7,849	— %
Interest expense	874	919	-5	2,486	2,680	-7
Net interest income	1,793	1,761	2	5,337	5,169	3
Provision for credit losses	135	125	8	395	380	4
Net interest income after provision for credit losses	1,658	1,636	1	4,942	4,789	3
Other income:						
Trust and investment services income	230	217	6	684	643	7
Mortgage banking revenues	152	147	3	406	395	3
Service charges on deposit accounts	109	105	3	322	307	5
Card revenues	90	90	—	257	257	—
Letter of credit and credit-related fees	46	45	3	132	132	—
Capital markets and advisory revenues	32	35	-8	109	89	23
Gain (loss) on bank investment securities	(1)	1	—	5	1	—
Other revenues from operations	85	112	-25	257	222	16
Total other income	743	752	-1	2,172	2,046	6
Other expense:						
Salaries and employee benefits	832	833	—	2,572	2,533	2
Outside data processing and software	173	138	25	471	412	14
Equipment and net occupancy	131	129	1	393	391	—
Professional and other services	97	81	22	279	251	12
FDIC assessments	19	13	55	60	58	4
Advertising and marketing	29	23	26	77	70	9
Amortization of core deposit and other intangible assets	7	10	-27	23	32	-27
Other costs of operations	105	136	-23	305	367	-17
Total other expense	1,393	1,363	2	4,180	4,114	2
Income before taxes	1,008	1,025	-2	2,934	2,721	8
Income taxes	233	233	—	677	629	8
Net income	\$ 775	\$ 792	-2 %	\$ 2,257	\$ 2,092	8 %

Condensed Consolidated Statement of Income, Five Quarter Trend

(Dollars in millions)	Three Months Ended				
	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025
Interest income	\$ 2,667	\$ 2,620	\$ 2,536	\$ 2,637	\$ 2,680
Interest expense	874	828	784	858	919
Net interest income	1,793	1,792	1,752	1,779	1,761
Provision for credit losses	135	120	140	125	125
Net interest income after provision for credit losses	1,658	1,672	1,612	1,654	1,636
Other income:					
Trust and investment services income	230	235	219	220	217
Mortgage banking revenues	152	127	127	155	147
Service charges on deposit accounts	109	107	106	105	105
Card revenues	90	89	78	87	90
Letter of credit and credit-related fees	46	44	42	47	45
Capital markets and advisory revenues	32	41	36	31	35
Gain (loss) on bank investment securities	(1)	2	4	1	1
Other revenues from operations	85	95	77	50	112
Total other income	743	740	689	696	752
Other expense:					
Salaries and employee benefits	832	826	914	809	833
Outside data processing and software	173	154	144	146	138
Equipment and net occupancy	131	129	133	134	129
Professional and other services	97	89	93	105	81
FDIC assessments	19	18	23	(8)	13
Advertising and marketing	29	27	21	32	23
Amortization of core deposit and other intangible assets	7	7	9	10	10
Other costs of operations	105	99	101	151	136
Total other expense	1,393	1,349	1,438	1,379	1,363
Income before taxes	1,008	1,063	863	971	1,025
Income taxes	233	245	199	212	233
Net income	\$ 775	\$ 818	\$ 664	\$ 759	\$ 792

Condensed Consolidated Balance Sheet

(Dollars in millions)	September 30,		Change
	2026	2025	
ASSETS			
Cash and due from banks	\$ 1,796	\$ 1,950	-8 %
Interest-bearing deposits at banks	14,342	16,751	-14
Investment securities	37,894	36,864	3
Loans held for sale	696	629	11
Loans:			
Commercial and industrial	66,373	61,863	7
Real estate - commercial	25,561	23,768	8
Real estate - residential	25,301	24,335	4
Consumer	27,521	26,379	4
Total loans	144,756	136,345	6
Allowance for loan losses	(2,179)	(2,161)	1
Net loans	142,577	134,184	6
Goodwill	8,465	8,465	—
Core deposit and other intangible assets	41	74	-45
Other assets	14,699	12,360	19
Total assets	\$ 220,510	\$ 211,277	4 %
LIABILITIES AND SHAREHOLDERS' EQUITY			
Noninterest-bearing deposits	\$ 44,819	\$ 44,994	— %
Interest-bearing deposits	122,691	118,432	4
Total deposits	167,510	163,426	2
Short-term borrowings	6,373	2,059	209
Long-term borrowings	13,648	12,928	6
Accrued interest and other liabilities	4,820	4,136	17
Total liabilities	192,351	182,549	5
Shareholders' equity:			
Preferred	3,017	2,394	26
Common	25,142	26,334	-5
Total shareholders' equity	28,159	28,728	-2
Total liabilities and shareholders' equity	\$ 220,510	\$ 211,277	4 %

Condensed Consolidated Balance Sheet, Five Quarter Trend

(Dollars in millions)	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025
ASSETS					
Cash and due from banks	\$ 1,796	\$ 1,939	\$ 1,903	\$ 1,701	\$ 1,950
Interest-bearing deposits at banks	14,342	15,499	14,445	17,068	16,751
Investment securities	37,894	38,374	38,621	36,649	36,864
Loans held for sale	696	663	861	1,067	629
Loans:					
Commercial and industrial	66,373	65,995	65,216	63,406	61,863
Real estate - commercial	25,561	24,233	22,986	23,335	23,768
Real estate - residential	25,301	25,128	24,530	24,433	24,335
Consumer	27,521	27,174	26,321	26,461	26,379
Total loans	144,756	142,530	139,053	137,635	136,345
Allowance for loan losses	(2,179)	(2,136)	(2,136)	(2,116)	(2,161)
Net loans	142,577	140,354	136,917	135,519	134,184
Goodwill	8,465	8,465	8,465	8,465	8,465
Core deposit and other intangible assets	41	48	55	64	74
Other assets	14,699	13,919	13,469	12,977	12,360
Total assets	<u>\$ 220,510</u>	<u>\$ 219,261</u>	<u>\$ 214,736</u>	<u>\$ 213,510</u>	<u>\$ 211,277</u>
LIABILITIES AND SHAREHOLDERS' EQUITY					
Noninterest-bearing deposits	\$ 44,819	\$ 48,295	\$ 45,892	\$ 46,509	\$ 44,994
Interest-bearing deposits	122,691	120,590	117,849	120,400	118,432
Total deposits	167,510	168,885	163,741	166,909	163,426
Short-term borrowings	6,373	4,614	7,851	2,149	2,059
Long-term borrowings	13,648	13,568	11,175	10,911	12,928
Accrued interest and other liabilities	4,820	4,248	3,997	4,364	4,136
Total liabilities	192,351	191,315	186,764	184,333	182,549
Shareholders' equity:					
Preferred	3,017	2,434	2,434	2,834	2,394
Common	25,142	25,512	25,538	26,343	26,334
Total shareholders' equity	28,159	27,946	27,972	29,177	28,728
Total liabilities and shareholders' equity	<u>\$ 220,510</u>	<u>\$ 219,261</u>	<u>\$ 214,736</u>	<u>\$ 213,510</u>	<u>\$ 211,277</u>

Condensed Consolidated Average Balance Sheet and Annualized Taxable-equivalent Rates

(Dollars in millions)	Three Months Ended						Change in Balance		Nine Months Ended				Change in Balance
	September 30, 2026		June 30, 2026		September 30, 2025		September 30, 2026 from		September 30, 2026		September 30, 2025		
	Balance	Rate	Balance	Rate	Balance	Rate	June 30, 2026	September 30, 2025	Balance	Rate	Balance	Rate	
ASSETS													
Interest-bearing deposits at banks	\$ 14,209	3.79 %	\$ 15,061	3.72 %	\$ 17,739	4.43 %	-6 %	-20 %	\$ 15,159	3.74 %	\$ 19,037	4.46 %	-20 %
Investment securities (1)	38,552	4.33	38,728	4.29	36,559	4.15	—	5	38,378	4.28	35,466	3.98	8
Loans held for sale	682	5.48	777	5.50	637	5.85	-12	7	819	5.45	750	6.92	9
Loans:													
Commercial and industrial	65,887	6.00	65,883	6.00	61,687	6.45	—	7	65,139	6.00	61,234	6.41	6
Real estate - commercial	24,862	6.03	23,221	6.29	23,982	6.45	7	4	23,709	6.15	24,796	6.34	-4
Real estate - residential	25,194	4.69	24,827	4.63	24,122	4.57	1	4	24,832	4.62	23,543	4.50	5
Consumer	27,353	6.47	26,719	6.46	26,099	6.60	2	5	26,797	6.47	25,275	6.58	6
Total loans	143,296	5.86	140,650	5.89	135,890	6.15	2	5	140,477	5.87	134,848	6.09	4
Other	—	—	—	—	95	3.45	—	-100	31	—	96	3.46	-67
Total earning assets	196,739	5.41	195,216	5.40	190,920	5.60	1	3	194,864	5.39	190,197	5.54	2
Goodwill	8,465		8,465		8,465		—	—	8,465		8,465		—
Core deposit and other intangible assets	45		51		79		-12	-43	52		86		-40
Other assets	13,611		12,800		11,589		6	17	13,043		11,141		17
Total assets	\$ 218,860		\$ 216,532		\$ 211,053		1 %	4 %	\$ 216,424		\$ 209,889		3 %
LIABILITIES AND SHAREHOLDERS' EQUITY													
Interest-bearing deposits:													
Savings and interest-checking deposits	\$ 108,013	1.89 %	\$ 105,752	1.81 %	\$ 104,630	2.23 %	2 %	3 %	\$ 106,783	1.85 %	\$ 103,378	2.22 %	3 %
Time deposits	15,056	3.19	13,808	3.02	13,890	3.40	9	8	13,982	3.08	14,056	3.48	-1
Total interest-bearing deposits	123,069	2.05	119,560	1.95	118,520	2.36	3	4	120,765	1.99	117,434	2.37	3
Short-term borrowings	5,248	3.89	8,016	3.86	2,844	4.50	-35	85	6,318	3.87	3,013	4.50	110
Long-term borrowings	13,977	5.32	12,778	5.33	12,789	5.64	9	9	12,617	5.35	11,675	5.64	8
Total interest-bearing liabilities	142,294	2.44	140,354	2.36	134,153	2.72	1	6	139,700	2.38	132,122	2.71	6
Noninterest-bearing deposits	43,708		43,964		44,056		-1	-1	44,070		44,877		-2
Other liabilities	4,527		4,275		4,261		6	6	4,349		4,142		5
Total liabilities	190,529		188,593		182,470		1	4	188,119		181,141		4
Shareholders' equity	28,331		27,939		28,583		1	-1	28,305		28,748		-2
Total liabilities and shareholders' equity	\$ 218,860		\$ 216,532		\$ 211,053		1 %	4 %	\$ 216,424		\$ 209,889		3 %
Net interest spread	2.97		3.04		2.88				3.01		2.83		
Contribution of interest-free funds	.68		.66		.81				.67		.82		
Net interest margin	3.65 %		3.70 %		3.69 %				3.68 %		3.65 %		

(1) Yields on investment securities for the nine-month period ended September 30, 2025 reflect \$18 million of lower taxable-equivalent interest income resulting from an alignment of amortization periods for certain municipal bonds obtained from the acquisition of People's United Financial, Inc.

Supplemental Information - Loan Balances

	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025
(Dollars in millions)					
Commercial and industrial					
Commercial and industrial excluding owner-occupied real estate by industry:					
Financial and insurance	\$ 13,731	\$ 13,804	\$ 13,488	\$ 12,749	\$ 12,077
Services	8,719	8,534	8,207	7,887	7,685
Motor vehicle and recreational finance dealers	6,706	6,966	7,061	7,185	6,636
Manufacturing	6,311	6,389	6,402	6,094	6,238
Wholesale	4,473	4,330	4,343	4,373	4,244
Transportation, communications, utilities	4,456	4,199	3,928	3,883	3,754
Retail	3,347	3,319	3,302	3,087	3,112
Construction	2,412	2,445	2,305	2,260	2,205
Health services	1,811	1,707	1,835	1,816	1,779
Real estate investors	1,589	1,521	1,662	1,574	1,505
Other	1,370	1,397	1,362	1,300	1,567
Total commercial and industrial excluding owner-occupied real estate	54,925	54,611	53,895	52,208	50,802
Owner-occupied real estate by industry:					
Services	2,351	2,362	2,377	2,368	2,308
Motor vehicle and recreational finance dealers	2,263	2,180	2,217	2,234	2,162
Retail	1,929	1,926	1,916	1,893	1,825
Health services	1,413	1,464	1,335	1,268	1,320
Wholesale	1,079	1,035	1,029	978	975
Manufacturing	735	712	727	791	783
Real estate investors	585	607	617	616	634
Other	1,093	1,098	1,103	1,050	1,054
Total owner-occupied real estate	11,448	11,384	11,321	11,198	11,061
Total commercial and industrial	66,373	65,995	65,216	63,406	61,863
Commercial real estate					
Permanent finance by property type:					
Apartments/Multifamily	7,320	6,865	6,269	6,353	6,270
Retail/Service	4,313	4,259	4,237	4,164	4,320
Industrial/Warehouse	3,510	3,276	2,462	2,297	2,175
Office	3,066	3,147	3,282	3,423	3,487
Health services	1,841	1,583	1,507	1,548	1,554
Hotel	1,728	1,665	1,727	1,743	1,776
Other	443	180	187	180	202
Total permanent	22,221	20,975	19,671	19,708	19,784
Construction/Development	3,340	3,258	3,315	3,627	3,984
Total commercial real estate	25,561	24,233	22,986	23,335	23,768
Residential real estate					
Residential real estate	25,301	25,128	24,530	24,433	24,335
Consumer					
Home equity lines and loans	4,991	4,891	4,796	4,807	4,730
Recreational finance	15,170	14,856	14,144	14,092	14,152
Automobile	4,871	4,969	5,016	5,167	5,223
Other	2,489	2,458	2,365	2,395	2,274
Total consumer	27,521	27,174	26,321	26,461	26,379
Total loans	\$ 144,756	\$ 142,530	\$ 139,053	\$ 137,635	\$ 136,345

Supplemental Information - Mortgage Banking Activities

	Three Months Ended		Change		Nine Months Ended		Change	
	September 30,	June 30,			September 30,	September 30,		
(Dollars in millions)	2026	2026	Amount	%	2026	2025	Amount	%
<u>Residential mortgage banking revenues</u>								
Gains on loans originated for sale	\$ 9	\$ 7	\$ 2	30 %	\$ 24	\$ 23	\$ 1	4 %
Loan servicing:								
Loan servicing fees	33	33	—	-1	98	105	(7)	-7
Changes in fair value of mortgage loan servicing right assets, net of hedging activities	(16)	(11)	(5)	-37	(40)	—	(40)	—
Loan sub-servicing and other fees	93	67	26	38	222	159	63	39
Total loan servicing	110	89	21	23	280	264	16	6
Total residential mortgage banking revenues	\$ 119	\$ 96	\$ 23	24 %	\$ 304	\$ 287	\$ 17	6 %
New commitments to originate loans for sale	\$ 377	\$ 411	\$ (34)	-8 %	\$ 1,188	\$ 1,019	\$ 169	17 %

	September 30,	June 30,	March 31,	December 31,	September 30,
	2026	2026	2026	2025	2025
(Dollars in millions)					
<u>Balances at period end</u>					
Loans held for sale	\$ 249	\$ 256	\$ 327	\$ 441	\$ 327
Commitments to originate loans for sale	191	258	222	224	329
Commitments to sell loans	407	467	544	645	576
Capitalized mortgage loan servicing assets	572	540	542	287	305
Loans serviced for others	34,909	35,253	35,586	35,873	36,421
Loans sub-serviced for others	179,605	183,599	123,968	156,938	161,785
Total loans serviced for others	\$ 214,514	\$ 218,852	\$ 159,554	\$ 192,811	\$ 198,206

	Three Months Ended		Change		Nine Months Ended		Change	
	September 30,	June 30,			September 30,	September 30,		
	2026	2026	Amount	%	2026	2025	Amount	%
(Dollars in millions)								
<u>Commercial mortgage banking revenues</u>								
Gains on loans originated for sale	\$ 13	\$ 13	\$ —	— %	\$ 44	\$ 50	\$ (6)	-12 %
Loan servicing fees and other	20	18	2	9	58	58	—	—
Total commercial mortgage banking revenues	\$ 33	\$ 31	\$ 2	5 %	\$ 102	\$ 108	\$ (6)	-6 %
Loans originated for sale to other investors	\$ 737	\$ 746	\$ (9)	-1 %	\$ 2,618	\$ 3,138	\$ (520)	-17 %

	September 30,	June 30,	March 31,	December 31,	September 30,
	2026	2026	2026	2025	2025
(Dollars in millions)					
<u>Balances at period end</u>					
Loans held for sale	\$ 263	\$ 259	\$ 359	\$ 484	\$ 278
Commitments to originate loans for sale	559	485	529	773	1,074
Commitments to sell loans	826	740	903	1,253	1,292
Capitalized mortgage loan servicing assets	132	136	138	132	123
Loans serviced for others	31,204	31,368	30,934	30,309	28,957
Loans sub-serviced for others	4,013	4,072	4,194	4,231	4,297
Total loans serviced for others	\$ 35,217	\$ 35,440	\$ 35,128	\$ 34,540	\$ 33,254

Supplemental Information - Other Revenues from Operations

(Dollars in millions)	Three Months Ended				Nine Months Ended					
	September 30,	June 30,	Change		September 30,	September 30,	Change			
	2026	2026	Amount	%	2026	2025	Amount	%		
Bank owned life insurance revenue	\$ 17	\$ 20	\$ (3)	-12 %	\$ 55	\$ 56	\$ (1)	-2 %		
Equipment operating lease income	12	11	1	4	34	37	(3)	-9		
BLG income	31	47	(16)	-34	111	20	91	455		
Earnout payment related to 2023 sale of CIT business	—	—	—	—	—	28	(28)	-100		
Gains on sales of out-of-footprint loan portfolio	—	—	—	—	—	15	(15)	-100		
Gain on sale of institutional services subsidiary	—	—	—	—	—	10	(10)	-100		
Other	25	17	8	47	57	56	1	2		
Total other revenues from operations	<u>\$ 85</u>	<u>\$ 95</u>	<u>\$ (10)</u>	<u>-12 %</u>	<u>\$ 257</u>	<u>\$ 222</u>	<u>\$ 35</u>	<u>16 %</u>		

(Dollars in millions)	Three Months Ended					September 30, 2025	September 30, 2025
	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025		
Bank owned life insurance revenue	\$ 17	\$ 20	\$ 18	\$ 19	\$ 21		
Equipment operating lease income	12	11	11	11	12		
BLG income	31	47	33	—	20		
Earnout payment related to 2023 sale of CIT business	—	—	—	—	28		
Other	25	17	15	20	31		
Total other revenues from operations	<u>\$ 85</u>	<u>\$ 95</u>	<u>\$ 77</u>	<u>\$ 50</u>	<u>\$ 112</u>		

Supplemental Information - Interest Rate Swap Agreements Designated as Hedges at September 30, 2026

(Dollars in billions)	September 30, 2026	December 31, 2026	March 31, 2027	June 30, 2027	September 30, 2027	December 31, 2027	March 31, 2028
Fair value hedges:							
Active	\$ 6.1	\$ 6.1	\$ 6.1	\$ 6.1	\$ 5.1	\$ 6.4	\$ 5.9
Forward-starting	1.3	1.3	1.3	1.3	1.3	—	—
Cash flow hedges:							
Active	16.7	17.5	17.0	17.7	15.2	13.9	12.7
Forward-starting	8.8	8.0	5.8	1.8	1.8	1.5	—
Fair value hedges - weighted-average fixed rate:							
Active	3.56 %	3.56 %	3.56 %	3.56 %	3.66 %	3.85 %	3.85 %
Forward-starting	4.62	4.62	4.62	4.62	4.62	—	—
Cash flow hedges - weighted-average fixed rate:							
Active	3.70	3.69	3.67	3.78	3.78	3.76	3.87
Forward-starting	3.97	4.01	4.23	4.56	4.56	4.55	—

Reconciliation of Quarterly GAAP to Non-GAAP Measures

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
(Dollars in millions, except per share)				
<u>Income statement data</u>				
Net income				
Net income	\$ 775	\$ 792	\$ 2,257	\$ 2,092
Amortization of core deposit and other intangible assets (1)	5	6	17	24
Net operating income	<u>\$ 780</u>	<u>\$ 798</u>	<u>\$ 2,274</u>	<u>\$ 2,116</u>
Earnings per common share				
Diluted earnings per common share	\$ 5.04	\$ 4.82	\$ 14.48	\$ 12.34
Amortization of core deposit and other intangible assets (1)	.04	.05	.12	.15
Diluted net operating earnings per common share	<u>\$ 5.08</u>	<u>\$ 4.87</u>	<u>\$ 14.60</u>	<u>\$ 12.49</u>
Other expense				
Other expense	\$ 1,393	\$ 1,363	\$ 4,180	\$ 4,114
Amortization of core deposit and other intangible assets	(7)	(10)	(23)	(32)
Noninterest operating expense	<u>\$ 1,386</u>	<u>\$ 1,353</u>	<u>\$ 4,157</u>	<u>\$ 4,082</u>
Efficiency ratio				
Noninterest operating expense (numerator)	\$ 1,386	\$ 1,353	\$ 4,157	\$ 4,082
Taxable-equivalent net interest income	\$ 1,805	\$ 1,773	\$ 5,372	\$ 5,202
Other income	743	752	2,172	2,046
Less: Gain (loss) on bank investment securities	(1)	1	5	1
Denominator	<u>\$ 2,549</u>	<u>\$ 2,524</u>	<u>\$ 7,539</u>	<u>\$ 7,247</u>
Efficiency ratio	<u>54.4 %</u>	<u>53.6 %</u>	<u>55.1 %</u>	<u>56.3 %</u>
<u>Balance sheet data</u>				
Average assets				
Average assets	\$ 218,860	\$ 211,053	\$ 216,424	\$ 209,889
Goodwill	(8,465)	(8,465)	(8,465)	(8,465)
Core deposit and other intangible assets	(45)	(79)	(52)	(86)
Deferred taxes	17	24	18	25
Average tangible assets	<u>\$ 210,367</u>	<u>\$ 202,533</u>	<u>\$ 207,925</u>	<u>\$ 201,363</u>
Average common equity				
Average total equity	\$ 28,331	\$ 28,583	\$ 28,305	\$ 28,748
Preferred stock	(2,890)	(2,394)	(2,635)	(2,394)
Average common equity	<u>25,441</u>	<u>26,189</u>	<u>25,670</u>	<u>26,354</u>
Goodwill	(8,465)	(8,465)	(8,465)	(8,465)
Core deposit and other intangible assets	(45)	(79)	(52)	(86)
Deferred taxes	17	24	18	25
Average tangible common equity	<u>\$ 16,948</u>	<u>\$ 17,669</u>	<u>\$ 17,171</u>	<u>\$ 17,828</u>
At end of quarter				
Total assets				
Total assets	\$ 220,510	\$ 211,277		
Goodwill	(8,465)	(8,465)		
Core deposit and other intangible assets	(41)	(74)		
Deferred taxes	16	23		
Total tangible assets	<u>\$ 212,020</u>	<u>\$ 202,761</u>		
Total common equity				
Total equity	\$ 28,159	\$ 28,728		
Preferred stock	(3,017)	(2,394)		
Common equity	<u>25,142</u>	<u>26,334</u>		
Goodwill	(8,465)	(8,465)		
Core deposit and other intangible assets	(41)	(74)		
Deferred taxes	16	23		
Total tangible common equity	<u>\$ 16,652</u>	<u>\$ 17,818</u>		

(1) After any related tax effect.

Reconciliation of Quarterly GAAP to Non-GAAP Measures, Five Quarter Trend

	Three Months Ended				
	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025
(Dollars in millions, except per share)					
Income statement data					
Net income					
Net income	\$ 775	\$ 818	\$ 664	\$ 759	\$ 792
Amortization of core deposit and other intangible assets (1)	5	5	7	8	6
Net operating income	\$ 780	\$ 823	\$ 671	\$ 767	\$ 798
Earnings per common share					
Diluted earnings per common share	\$ 5.04	\$ 5.32	\$ 4.13	\$ 4.67	\$ 4.82
Amortization of core deposit and other intangible assets (1)	.04	.03	.05	.05	.05
Diluted net operating earnings per common share	\$ 5.08	\$ 5.35	\$ 4.18	\$ 4.72	\$ 4.87
Other expense					
Other expense	\$ 1,393	\$ 1,349	\$ 1,438	\$ 1,379	\$ 1,363
Amortization of core deposit and other intangible assets	(7)	(7)	(9)	(10)	(10)
Noninterest operating expense	\$ 1,386	\$ 1,342	\$ 1,429	\$ 1,369	\$ 1,353
Efficiency ratio					
Noninterest operating expense (numerator)	\$ 1,386	\$ 1,342	\$ 1,429	\$ 1,369	\$ 1,353
Taxable-equivalent net interest income	\$ 1,805	\$ 1,804	\$ 1,763	\$ 1,790	\$ 1,773
Other income	743	740	689	696	752
Less: Gain (loss) on bank investment securities	(1)	2	4	1	1
Denominator	\$ 2,549	\$ 2,542	\$ 2,488	\$ 2,485	\$ 2,524
Efficiency ratio	54.4 %	52.8 %	58.3 %	55.1 %	53.6 %
Balance sheet data					
Average assets					
Average assets	\$ 218,860	\$ 216,532	\$ 213,828	\$ 212,891	\$ 211,053
Goodwill	(8,465)	(8,465)	(8,465)	(8,465)	(8,465)
Core deposit and other intangible assets	(45)	(51)	(59)	(69)	(79)
Deferred taxes	17	17	19	22	24
Average tangible assets	\$ 210,367	\$ 208,033	\$ 205,323	\$ 204,379	\$ 202,533
Average common equity					
Average total equity	\$ 28,331	\$ 27,939	\$ 28,648	\$ 28,970	\$ 28,583
Preferred stock	(2,890)	(2,434)	(2,576)	(2,691)	(2,394)
Average common equity	25,441	25,505	26,072	26,279	26,189
Goodwill	(8,465)	(8,465)	(8,465)	(8,465)	(8,465)
Core deposit and other intangible assets	(45)	(51)	(59)	(69)	(79)
Deferred taxes	17	17	19	22	24
Average tangible common equity	\$ 16,948	\$ 17,006	\$ 17,567	\$ 17,767	\$ 17,669
At end of quarter					
Total assets					
Total assets	\$ 220,510	\$ 219,261	\$ 214,736	\$ 213,510	\$ 211,277
Goodwill	(8,465)	(8,465)	(8,465)	(8,465)	(8,465)
Core deposit and other intangible assets	(41)	(48)	(55)	(64)	(74)
Deferred taxes	16	17	18	20	23
Total tangible assets	\$ 212,020	\$ 210,765	\$ 206,234	\$ 205,001	\$ 202,761
Total common equity					
Total equity	\$ 28,159	\$ 27,946	\$ 27,972	\$ 29,177	\$ 28,728
Preferred stock	(3,017)	(2,434)	(2,434)	(2,834)	(2,394)
Common equity	25,142	25,512	25,538	26,343	26,334
Goodwill	(8,465)	(8,465)	(8,465)	(8,465)	(8,465)
Core deposit and other intangible assets	(41)	(48)	(55)	(64)	(74)
Deferred taxes	16	17	18	20	23
Total tangible common equity	\$ 16,652	\$ 17,016	\$ 17,036	\$ 17,834	\$ 17,818

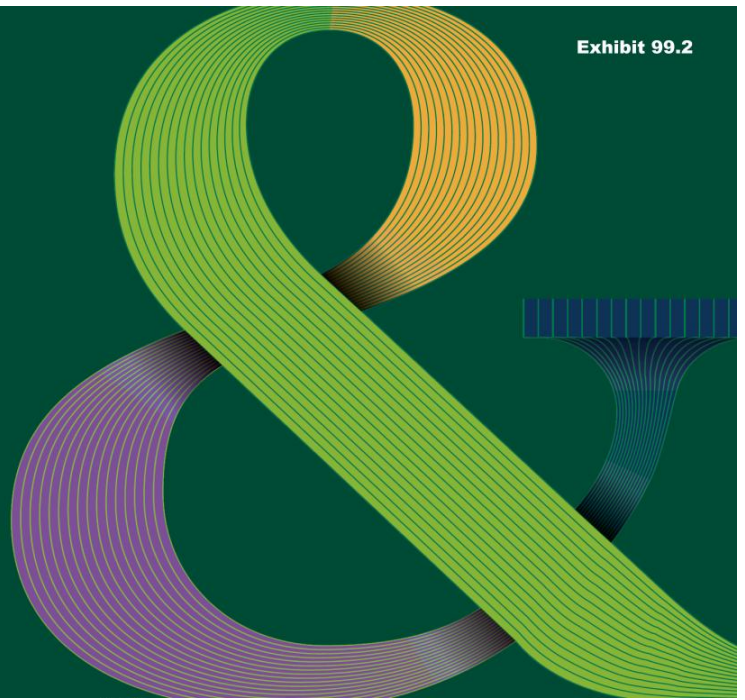
(1) After any related tax effect.

M&T Bank Corporation

Exhibit 99.2

Earnings Results 3rd Quarter 2026

October 16, 2026



Forward-Looking Statements and Non-GAAP Financial Measures

This presentation may contain forward-looking statements regarding M&T Bank Corporation ("M&T") within the meaning of the Private Securities Litigation Reform Act of 1995 and the rules and regulations of the Securities and Exchange Commission ("SEC"). Any statement that does not describe historical or current facts is a forward-looking statement, including statements based on current expectations, estimates and projections about M&T's business, and management's beliefs and assumptions.

Statements regarding the potential effects of events or factors specific to M&T and/or the financial industry as a whole, as well as national and global events generally, on M&T's business, financial condition, liquidity and results of operations may constitute forward-looking statements. Such statements are subject to the risk that the actual effects may differ, possibly materially, from what is reflected in those forward-looking statements due to factors and future developments that are uncertain, unpredictable and in many cases beyond M&T's control.

Forward-looking statements are typically identified by words such as "believe," "expect," "anticipate," "intend," "target," "estimate," "continue," or "potential," by future conditional verbs such as "will," "would," "should," "could," or "may," or by variations of such words or by similar expressions. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions which are difficult to predict and may cause actual outcomes to differ materially from what is expressed or forecasted.

While there can be no assurance that any list of risks and uncertainties is complete, important factors that could cause actual outcomes and results to differ materially from those contemplated by forward-looking statements include the following, without limitation: economic conditions and growth rates, including inflation and market volatility; events, developments and current conditions in the financial services industry, including trust, brokerage and investment management businesses; changes in interest rates, spreads on earning assets and interest-bearing liabilities, and interest rate sensitivity; prepayment speeds, loan originations, loan concentrations by type and industry, credit losses and market values on loans, collateral securing loans, and other assets; sources of liquidity; levels of client deposits; ability to contain costs and expenses; changes in M&T's credit ratings; domestic or international political developments and other geopolitical events, including trade and tariff policies and international conflicts and hostilities; changes and trends in the securities markets; common shares outstanding and common stock price volatility; fair value of and number of stock-based compensation awards to be issued in future periods; the impact of changes in market values on trust-, brokerage-, and investment management-related revenues; federal, state or local legislation and/or regulations affecting the financial services industry, or M&T and its subsidiaries individually or collectively, including tax policy; regulatory supervision and oversight, including monetary policy and capital requirements; governmental and public policy changes; political conditions, either nationally or in the states in which M&T and its subsidiaries do business; the initiation and outcome of potential, pending and future litigation, investigations and governmental proceedings, including tax-related examinations and other matters; operational risk events, including loss resulting from fraud by employees or persons outside M&T and breaches in data and cybersecurity; changes in accounting policies or procedures as may be required by the Financial Accounting Standards Board, regulatory agencies or legislation; increasing price, product and service competition by competitors, including new entrants; technological developments and changes; the ability to continue to introduce competitive new products and services on a timely, cost-effective basis; the mix of products and services;

protection and validity of intellectual property rights; reliance on large customers; technological, implementation and cost/financial risks in large, multi-year contracts; continued availability of financing; financial resources in the amounts, at the times and on the terms required to support M&T and its subsidiaries' future businesses; and material differences in the actual financial results of merger, acquisition, divestment and investment activities compared with M&T's initial expectations, including the full realization of anticipated cost savings and revenue enhancements.

These are representative of the factors that could affect the outcome of the forward-looking statements. In addition, as noted, such statements could be affected by general industry and market conditions and growth rates, general economic and political conditions, either nationally or in the states in which M&T and its subsidiaries do business, and other factors.

M&T provides further detail regarding these risks and uncertainties in its Form 10-K for the year ended December 31, 2025, including in the Risk Factors section of such report, as well as in other SEC filings. Forward-looking statements speak only as of the date they are made, and M&T assumes no duty and does not undertake to update forward-looking statements.

Annualized, pro forma, projected, and estimated numbers are used for illustrative purposes only, are not forecasts and may not reflect actual results.

This presentation also contains financial information and performance measures determined by methods other than in accordance with accounting principles generally accepted in the United States ("GAAP"). Management believes investors may find these non-GAAP financial measures useful. These disclosures should not be viewed as a substitute for financial measures determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other companies. Please see the Appendix for reconciliation of GAAP with corresponding non-GAAP measures, as indicated in the presentation.

We are M&T Bank

Purpose

To make a difference in people's lives by knowing them, growing with them and connecting them with everything they need to thrive.

Vision

To be the bank invited into homes, businesses and communities, by earning trust and deepening relationships with every interaction.

We are committed to

Our Customers

We deepen relationships through local knowledge, trusted advice and the full strength of M&T.

Our Communities

We create lasting value by showing up for the communities we serve.

Our Colleagues

We invest in our people because they are how customers experience M&T.

Our Shareholders

We build long-term value through disciplined execution, resilience and relationships that grow over time.

2026 Enterprise Priorities

Operational Excellence

Enterprise execution with clarity, consistency, control and scalable strength

Objectives

- Build scalable operations that enable the bank's growth
- Deliver exceptional experiences for customers and colleagues
- Increase productivity through simplification, automation and disciplined risk management
- Build the capabilities, talent and culture that sustain Operational Excellence

Outcomes

- Streamlined organizational design
- Added resiliency through platform modernization
- Improve cycle times for credit decisioning
- Faster call routing and servicing
- Targeted talent recruitment and skill development

Teaming for Growth

Alignment and integration across markets, lines of business and platform capabilities will accelerate regional bank growth

Objectives

- Make it easy for clients to do business with us
- Ensure all markets and clients experience us as one bank
- Empower leaders to lead across businesses
- Win in the markets and businesses where we operate
- Drive more integration and collaboration in service of growth

Outcomes

- Primary checking account and deposit growth
- New England regions lead in deposit and loan growth
- Increased revenue per Relationship Manager
- Increase Wealth referral volume and penetration
- Top 5 SBA ranking in New England markets
- Increased Mortgage Originations

Key Awards and Accolades



Michael Wisler, CIO, M&T Bank
Named to Inaugural
Pacesetters List



Jennifer Warren, CEO, Wilmington Trust
Finalist, Executive Excellence Award



Received #1 Ranking among U.S. Companies



Received 13 "Best Bank" Awards across Small
Business and Middle-Market Categories

Financial Results

Third Quarter 2026 Highlights

Disciplined Focus on Returns, Consistent Balance Sheet Growth and Earnings, Strong NIM

Strong and Consistent Earnings

Sustained Attractive Returns

Solid Loan Growth and Continued Fee Momentum

Stable Credit Quality and Strong Capital Generation and Preservation

\$5.04
Diluted Earnings Per Share

\$775 million
Net Income

1.47%
Return on Tangible Assets⁽¹⁾

17.29%
Return on Tangible Common Equity⁽¹⁾

Average Loans +2% QoQ
Growth in Each Category

\$743 million
Fee Income

35 bps
Net Charge-Offs

10.16%⁽²⁾
CET1 Capital Ratio

(1) See Appendix for reconciliation of GAAP with these non-GAAP measures. (2) September 30, 2026 CET1 capital ratio is estimated.

Note: As reported on M&T's Form 8-K dated September 28, 2026, effective for the third quarter of 2026 M&T made certain changes and reclassifications to Other income categories presented in its Consolidated Statement of Income. Also effective for the third quarter of 2026, M&T began separately presenting loans held for sale from loans held for investment in its Consolidated Balance Sheet and its Average Balance Sheet and Annualized Taxable-equivalent Rates disclosures. Accordingly, annualized taxable-equivalent rates for each impacted loan category and certain loan-based credit quality ratios exclude loans held for sale. Additionally, as reported in M&T's Form 10-Q for the quarter ended June 30, 2026, in conjunction with the implementation of a new general ledger platform during the second quarter of 2026, the Company modified its methodology for calculating annualized taxable-equivalent rates for certain earning assets and interest-bearing liabilities, including certain average deposit balances. All periods presented herein reflect those changes.

Third Quarter 2026 Earnings Highlights

GAAP			
(\$ in millions, except per share)	3Q26	2Q26	3Q25
Revenues	\$2,536	\$2,532	\$2,513
Noninterest Expense	1,393	1,349	1,363
Provision for Credit Losses	135	120	125
Net Income	775	818	792
Diluted EPS	5.04	5.32	4.82
Return on Assets	1.40%	1.51%	1.49%
Return on Common Equity	11.44	12.30	11.45
Net Interest Margin	3.65	3.70	3.69
Net Charge-offs % Avg Loans	.35	.23	.42

- Revenues increased **+1% YoY**
- Diluted EPS increased **+5% YoY**
- Net Charge-offs % Avg Loans decreased **-7 bps YoY**

Note: (1) Amounts presented before any related tax effect. (2) Included in Other revenues from operations.

Notable items						
(\$ in millions, except per share)	3Q26		2Q26		3Q25	
	Amt ⁽¹⁾	EPS	Amt ⁽¹⁾	EPS	Amt ⁽¹⁾	EPS
Earnout payment related to 2023 sale of CIT business ⁽²⁾	—	—	—	—	\$28	\$0.14
FDIC Special Assessment	—	—	—	—	8	0.04

Third Quarter 2026 Earnings Highlights

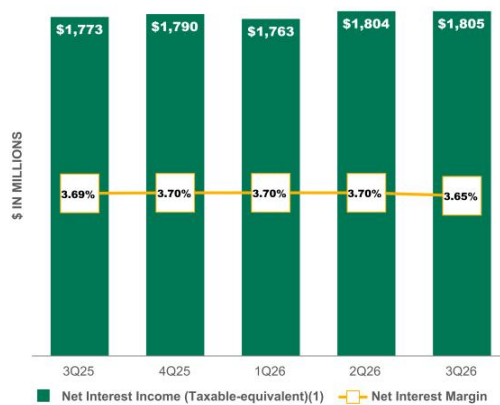
Net Operating Results (Non-GAAP) ⁽¹⁾			
(\$ in millions, except per share)	3Q26	2Q26	3Q25
Net Operating Income	\$780	\$823	\$798
Diluted Net Operating EPS	5.08	5.35	4.87
Efficiency Ratio	54.4%	52.8%	53.6%
Net Operating ROTA	1.47	1.59	1.56
Net Operating ROTCE	17.29	18.57	17.13
Tangible Book Value per Share ⁽²⁾	\$115.88	\$117.41	\$115.31

- Diluted Net Operating EPS increased **+4% YoY**
- Net Operating ROTCE increased **+16 bps YoY**

Note: (1) See Appendix for reconciliation of GAAP with these non-GAAP measures. (2) As of respective period end.

Net Interest Income⁽¹⁾ & Net Interest Margin

Stable Net Interest Income Trends with Strong NIM



QoQ Drivers

Taxable-equivalent net interest income⁽¹⁾ increased nominally QoQ:

- One additional day and growth in average loans
- Lower interest income on nonaccrual loans
- Interest-bearing deposit growth

Net interest margin narrowed **-5 bps** to **3.65%** QoQ:

- Lower nonaccrual interest income (**-3 bps**)
- Higher funding costs offset by asset repricing and net free funds (**-2 bps**)

As expected, net interest margin for the quarter remained strong and reflects:

- Customer preference for interest-bearing products in the current environment
- Strong deposit growth to reduce higher-cost borrowings

Note: (1) Taxable-equivalent net interest income is a non-GAAP measure that adjusts income earned on a tax-exempt asset to present it on an equivalent basis to interest income earned on a fully taxable asset.

Balance Sheet – Overview

Disciplined Balance Sheet Growth and Strong Capital Levels Supported by Capital Generation and Preservation

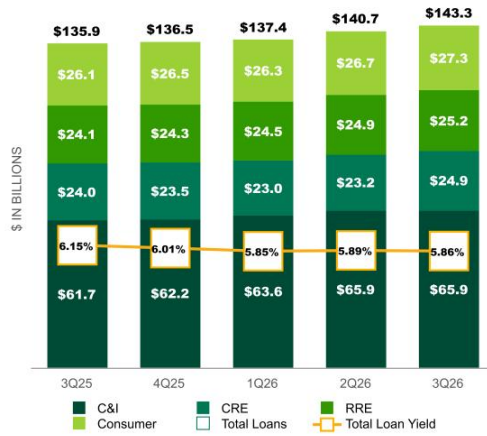
Average Balances, \$ in billions, except per share	3Q26	2Q26	3Q25	Change 3Q26 vs	
				2Q26	3Q25
Interest-bearing Deposits at Banks	\$14.2	\$15.1	\$17.7	-6%	-20%
Investment Securities	38.6	38.7	36.6	—	5
Loans Held for Sale	0.7	0.8	0.6	-12	7
Commercial and Industrial ("C&I")	65.9	65.9	61.7	—	7
Commercial Real Estate ("CRE")	24.9	23.2	24.0	7	4
Residential Real Estate ("RRE")	25.2	24.9	24.1	1	4
Consumer	27.3	26.7	26.1	2	5
Total Loans	143.3	140.7	135.9	2	5
Earning Assets	196.7	195.2	190.9	1	3
Deposits	166.8	163.5	162.6	2	3
Borrowings	19.2	20.8	15.6	-8	23
Common Shareholders' Equity	25.4	25.5	26.2	—	-3
As of Quarter End					
Common Shareholders' Equity per Share	\$174.95	\$176.03	\$170.43	-1%	3%
Tangible Equity per Common Share ⁽¹⁾	115.88	117.41	115.31	-1	—
Tangible Common Equity / Tangible Assets ⁽¹⁾	7.85%	8.07%	8.79%	-22 bps	-94 bps
Common Equity Tier 1 ("CET1") Capital Ratio	10.16 ⁽²⁾	10.19	10.99	-3 bps	-83 bps

- Capital levels strong with CET1 capital ratio of **10.16%**⁽²⁾
- Repurchased **\$323 million**⁽³⁾ of common shares in 3Q26

Note: (1) See Appendix for reconciliation of GAAP with these non-GAAP measures. (2) September 30, 2026 CET1 capital ratio is estimated. (3) Includes share repurchase excise tax.

Balance Sheet – Average Loans

Broad-based Loan Growth Across Portfolios



QoQ Drivers

Average loans increased **+\$2.6 billion** QoQ:

- Consumer loans increased **+2% (+\$634 million)**
 - Growth in the recreational finance and HELOC portfolios
- RRE loans increased **+1% (+\$367 million)**
- CRE loans increased **+7% (+\$1.6 billion)**
 - Growth in loans secured by multifamily and health services properties

Balance Sheet – Securities and Invested Cash

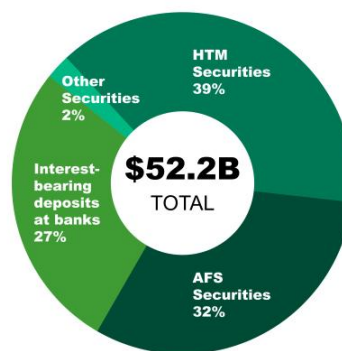
Strong Liquidity, Disciplined Portfolio Management and Continued Benefit from Repricing

Average Investment Securities and Yield

Securities and Invested Cash at 9/30/26⁽²⁾



Liquidity Coverage Ratio was **107%**⁽¹⁾ on September 30, 2026

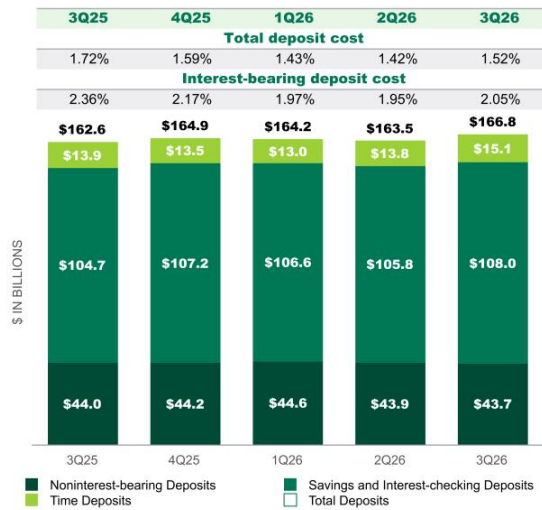


	Duration	Pre-tax Unrealized Gain/(Loss)
AFS	~3.6 years	(\$745 million)
HTM	~4.5 years	(\$1,523 million)
Total Debt Securities	~4.1 years	(\$2,268 million)

Note: (1) While not subject to the liquidity coverage ratio requirements ("LCR"), M&T estimates that its LCR on September 30, 2026 exceeded the regulatory minimum standards that would be applicable if it were a Category III institution subject to the Category III reduced LCR requirements. (2) In July 2026, the Company transferred \$8.3 billion of residential mortgage-backed securities from the available-for-sale portfolio to the held-to-maturity portfolio.

Balance Sheet – Average Deposits

Strong Deposit Growth to Fund Growing Loan Portfolio



QoQ Drivers

Average deposits increased **+\$3.3 billion** QoQ:

- Time deposits increased **+\$1.2 billion**
- Savings and interest-checking deposits increased **+\$2.2 billion**
- Average noninterest-bearing deposits decreased **-\$256 million**

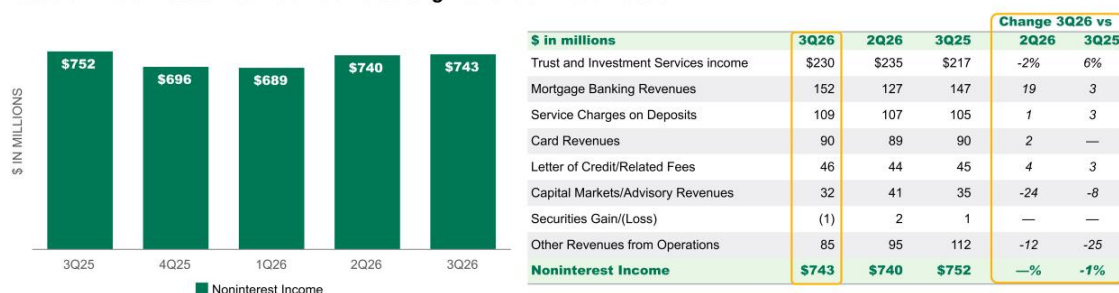
Higher interest-bearing deposits supported loan growth and reduced reliance on higher-cost short-term borrowings which declined **-\$2.8 billion** on average.

Interest-bearing deposit cost increased **+10 bps**

- September interest rate hike **+2 bps**
- Growth and repricing of time deposits **+4 bps**
- Growth in other interest-bearing deposit products **+4 bps**

Income Statement – Noninterest Income

Stable Broad-Based Fee Income and Strong Revenue Diversification



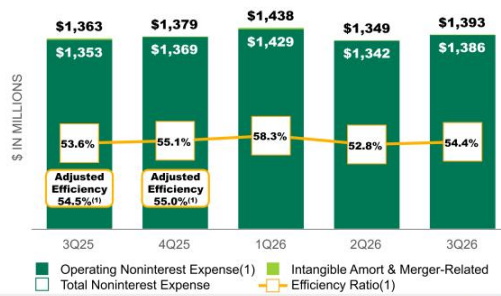
QoQ Drivers

Noninterest income increased +\$3 million QoQ:

- Trust and investment services income declined **-\$5 million** reflecting seasonal tax services fees earned in 2Q26
- Mortgage banking revenues increased **+\$25 million** reflecting a rise in residential mortgage loan sub-servicing income
- Capital markets and advisory revenues decreased **-\$9 million** reflecting a decline in loan syndication fees and lower revenues from interest rate swap transactions with commercial customers
- Other revenues from operations decreased **-\$10 million** reflecting a lower distribution from M&T's investment in BLG

Income Statement – Noninterest Expenses

Continued Expense Discipline



\$ in millions	3Q26	2Q26	3Q25	Change 3Q26 vs	
				2Q26	3Q25
Salaries & Employee Benefits ⁽²⁾	\$832	\$826	\$833	1%	—%
Outside Data Proc & Software	173	154	138	12	25
Equipment & Net Occupancy	131	129	129	—	1
Professional & Other Services	97	89	81	10	22
FDIC Assessments	19	18	13	15	55
Advertising & Marketing	29	27	23	7	26
Other Costs of Operations	105	99	136	6	-23
Operating Expense ⁽¹⁾	1,386	1,342	1,353	3	2
Intangible Amortization	7	7	10	—	-27
Total Noninterest Expense	\$1,393	\$1,349	\$1,363	3%	2%

QoQ Drivers

Noninterest expense rose \$44 million, or +3% QoQ:

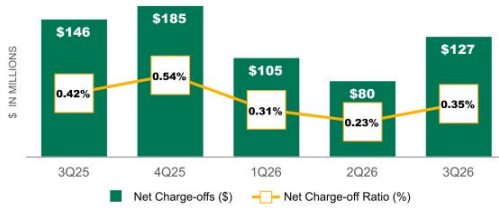
- Salaries and employee benefits expense increased **+\$6 million** reflecting an additional working day, partially offset by lower payroll-related taxes
- Outside data processing and software costs increased **+\$19 million** reflecting higher software maintenance and enhancements to the Company's technology infrastructure
- Professional and other services rose **+\$8 million** reflecting support for enhancements to the Company's technology infrastructure and other enterprise initiatives
- Other costs of operations increased **+\$6 million** reflecting the Company's obligation under agreements to share in losses stemming from certain litigation of Visa, Inc.

Note: (1) See Appendix for reconciliation of GAAP with these non-GAAP and adjusted measures. Noninterest operating expense excludes merger-related expenses and amortization of core deposit and other intangible assets. (2) Severance-related charges for 3Q26, 2Q26 and 3Q25 were \$8 million, \$6 million and \$22 million, respectively.

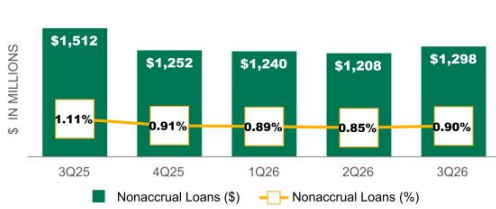
Credit

Sound YOY Credit Trends with Stable Loss Expectations

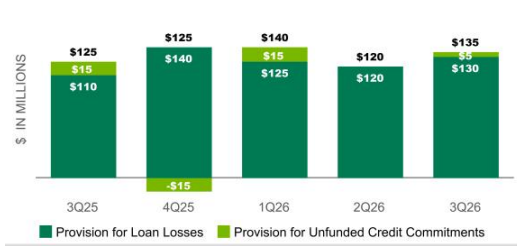
Net Charge-offs



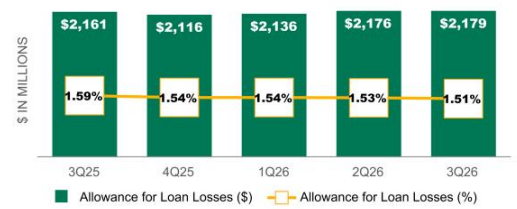
Nonaccrual Loans



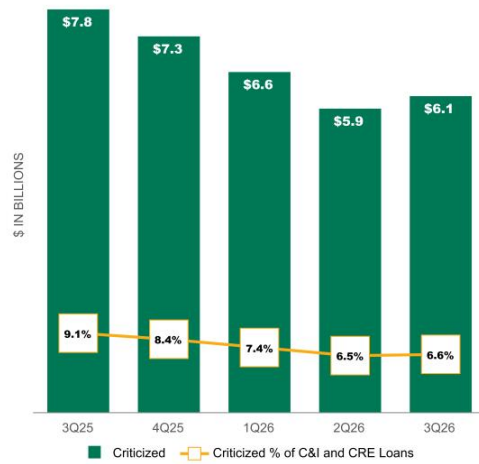
Provision for Credit Losses



Allowance for Loan Losses



Criticized C&I and CRE Loans

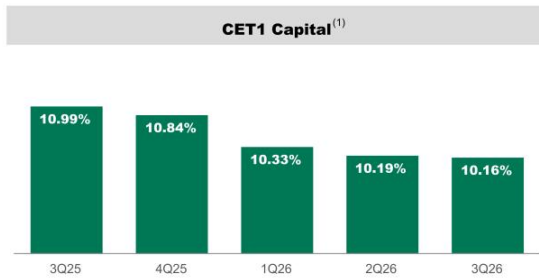


Criticized loans increased **+\$245 million** QoQ:

- C&I increased **+\$213 million**
 - Predominantly driven by a loan to an auto leasing company
- CRE increased **+\$32 million**
 - Permanent CRE **+\$102 million**
 - Construction **-\$70 million**
- **97%** of criticized accrual loans are current

Capital

Solid Capital Foundation Supported by Strong Capital Generation and Management



QoQ Drivers

- CET1 capital ratio decreased to **10.16%**⁽¹⁾ at the end of 3Q26
- Tangible book value per share decreased **-1%** to **\$115.88** reflecting higher unrealized losses on available-for-sale securities in AOCI
- AFS and pension-related AOCI would have impacted the CET1 capital ratio by **-29 bps** at the end of 3Q26

Basel III - June 2026 Proposal

- CET1 capital ratio at the end of 2Q26 would have increased an estimated **+90 +/- bps** under the standardized approach and an additional **+10-20 bps** under the expanded risk-based approach, excluding the impact of AOCI

Note: (1) CET1 capital ratio at September 30, 2026 is estimated. (2) See Appendix for reconciliation of GAAP with this non-GAAP measure.

AI Pathways Enhance the Way We Work

Pathway 1:

Enterprise
Productivity

Scale AI-tools adoption to drive productivity via training, broader access, practitioner communities and agentic capabilities

- Approximately 75% of employee base with access to AI tools
- More than 150 employee-developed AI solutions demonstrate growing adoption of automation and analytics capabilities
- Faster process to support early underwriting analysis / screening for commercial loans

Pathway 2:

Vendor-Embedded AI

Accelerate adoption of vendor-embedded AI for consistency, scale & security

- 20% reduction in call transfers and improved first-call resolution through better customer routing
- 100% of developers use AI to accelerate software development and productivity across key engineering activities
- Accelerated and automated data review for onboarding large volume of mortgage loans

Pathway 3:

Build Differentiated AI
Capabilities
'AI Factory'

Establish the AI Factory – a secure, enterprise platform enabling rapid prototyping and deployment of differentiated solutions

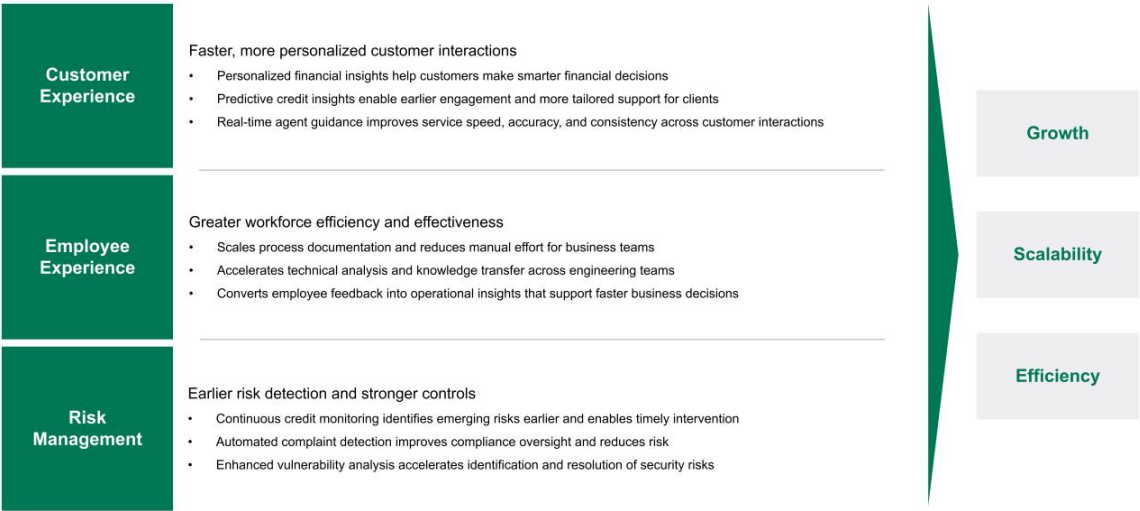
- Building an enterprise AI platform to support scalable, consistent deployment of AI solutions
- Implementing automated controls verification across technology software development and deployment
- Enhancing AI-enabled fraud investigation processes to streamline case review and documentation

Improved
Customer
Experience

Employee
Experience &
Productivity

Improved Risk
Management

AI Enabled Focus on the Fundamentals



4Q26 Outlook

	4Q26 Outlook	Comments
Income Statement	Net Interest Income <i>Taxable-equivalent</i>	\$1.83 to \$1.85 billion • 4Q NIM in the mid-3.60's • Reflects one additional rate increase in 4Q
	Fee Income	\$710 to \$730 million • Stable to modest growth in most fee income categories
	GAAP Expense <i>Includes intangible amortization</i>	\$1.39 to \$1.41 billion • Continued investment in enterprise initiatives and well-managed non-investment spend
	Net Charge-Offs <i>% of Average Loans</i>	35 to 40 basis points
	Tax Rate <i>Taxable-equivalent</i>	24.0% +/-
Average Balances	Loans (including loans HFS)	\$145 to \$146 billion • Growth in C&I, CRE and Consumer loans
	Deposits	\$169 to \$170 billion • Focus on growing operational accounts and other customer deposits at a reasonable cost
	CET1 Capital Ratio	10.0% to 10.25%

Why invest in M&T?

Purpose-Driven Successful and Sustainable Business Model that Produces Strong Shareholder Returns



Purpose Driven Organization

- Long term focused with deeply embedded culture
- Business operated to represent the best interests of all key stakeholders
- Energized colleagues consistently serving our customers and communities
- A safe haven for our clients as proven during turbulent times and crisis



Successful and Sustainable Business Model

- Experienced and seasoned management team
- Strong risk controls with long track record of credit outperformance through cycles
- Leading position in core markets



Strong Shareholder Returns

- 15-17% ROTCE⁽¹⁾
- Robust dividend growth
- 8% TBV per share growth⁽²⁾

Source: FactSet, S&P Global, Company Filings.

Note: (1) ROTCE range comprises 5 years of the trailing 3-year ROTCE from 2020-2025, consistent with M&T's measurement of ROTCE for performance-based stock compensation. (2) TBV per share growth represents CAGR from 2020-2025.

Appendix

Appendix

GAAP to Net Operating (Non-GAAP) Reconciliation

In millions, except per share	3Q25	4Q25	1Q26	2Q26	3Q26
Net income					
Net income	\$792	\$759	\$664	\$818	\$775
Amortization of core deposits and other intangible assets ⁽¹⁾	6	8	7	5	5
Net operating income	\$798	\$767	\$671	\$823	\$780
Earnings per common share					
Diluted earnings per common share	\$4.82	\$4.67	\$4.13	\$5.32	\$5.04
Amortization of core deposits and other intangible assets ⁽¹⁾	0.05	0.05	0.05	0.03	0.04
Diluted net operating earnings per common share	\$4.87	\$4.72	\$4.18	\$5.35	\$5.08

M&T consistently provides supplemental reporting of its results on a "net operating" or "tangible" basis, from which M&T excludes the after-tax effect of amortization of core deposit and other intangible assets (and the related goodwill, core deposit and other intangible asset balances, net of applicable deferred tax amounts) and gains (when realized) and expenses (when incurred) associated with merging acquired operations into M&T, since such items are considered by management to be "nonoperating" in nature. Although "net operating income" as defined by M&T is not a GAAP measure, M&T's management believes that this information helps investors understand the effect of acquisition activity in reported results.

Note: (1) After any related tax effect.

Appendix

GAAP to Net Operating (Non-GAAP) Reconciliation

In millions	3Q25	4Q25	1Q26	2Q26	3Q26
Other expense					
Other expense	\$1,363	\$1,379	\$1,438	\$1,349	\$1,393
Amortization of core deposit and other intangible assets	(10)	(10)	(9)	(7)	(7)
Noninterest operating expense	\$1,353	\$1,369	\$1,429	\$1,342	\$1,386
Efficiency ratio					
Noninterest operating expense (numerator)	\$1,353	\$1,369	\$1,429	\$1,342	\$1,386
Taxable-equivalent net interest income	\$1,773	\$1,790	\$1,763	\$1,804	\$1,805
Other income	752	696	689	740	743
Less: Gain (loss) on bank investment securities	1	1	4	2	(1)
Denominator	\$2,524	\$2,485	\$2,448	\$2,542	\$2,549
Efficiency ratio	53.6%	55.1%	58.3%	52.8%	54.4%

Appendix

GAAP to Tangible (Non-GAAP) Reconciliation

In millions	3Q25	4Q25	1Q26	2Q26	3Q26
Average assets					
Average assets	\$211,053	\$212,891	\$213,828	\$216,532	\$218,860
Goodwill	(8,465)	(8,465)	(8,465)	(8,465)	(8,465)
Core deposit and other intangible assets	(79)	(69)	(59)	(51)	(45)
Deferred taxes	24	22	19	17	17
Average tangible assets	\$202,533	\$204,379	\$205,323	\$208,033	\$210,367
Average common equity					
Average total equity	\$28,583	\$28,970	\$28,648	\$27,939	\$28,331
Preferred stock	(2,394)	(2,691)	(2,576)	(2,434)	(2,890)
Average common equity	26,189	26,279	26,072	25,505	25,441
Goodwill	(8,465)	(8,465)	(8,465)	(8,465)	(8,465)
Core deposit and other intangible assets	(79)	(69)	(59)	(51)	(45)
Deferred taxes	24	22	19	17	17
Average tangible common equity	\$17,669	\$17,767	\$17,567	\$17,006	\$16,948

Appendix

GAAP to Tangible (Non-GAAP) Reconciliation

In millions	9/30/2025	12/31/2025	3/31/2026	6/30/2026	9/30/2026
Total assets					
Total assets	\$211,277	\$213,510	\$214,736	\$219,261	\$220,510
Goodwill	(8,465)	(8,465)	(8,465)	(8,465)	(8,465)
Core deposit and other intangible assets	(74)	(64)	(55)	(48)	(41)
Deferred taxes	23	20	18	17	16
Total tangible assets	\$202,761	\$205,001	\$206,234	\$210,765	\$212,020
Total common equity					
Total equity	\$28,728	\$29,177	\$27,972	\$27,946	\$28,159
Preferred stock	(2,394)	(2,834)	(2,434)	(2,434)	(3,017)
Common equity	26,334	26,343	25,538	25,512	25,142
Goodwill	(8,465)	(8,465)	(8,465)	(8,465)	(8,465)
Core deposit and other intangible assets	(74)	(64)	(55)	(48)	(41)
Deferred taxes	23	20	18	17	16
Total tangible common equity	\$17,818	\$17,834	\$17,036	\$17,016	\$16,652

Appendix

Reconciliation of Adjusted Metrics

In millions	3Q25	4Q25	1Q26	2Q26	3Q26
Other income - Adjusted					
Other income	\$752	\$696			
Earnout payment related to 2023 sale of CIT business	(28)	—			
Other income - Adjusted	\$724	\$696			
Noninterest operating expense - Adjusted					
Noninterest operating expense	\$1,353	\$1,369			
Charitable contribution	—	(30)			
FDIC Special Assessment	8	29			
Noninterest operating expense - Adjusted	\$1,361	\$1,368			
Efficiency ratio - Adjusted					
Noninterest operating expense (numerator) - Adjusted	\$1,361	\$1,368			
Taxable-equivalent net interest income - Adjusted	1,773	1,790			
Other income - Adjusted	724	696			
Less: Gain (loss) on bank investment securities	—	1			
Denominator	\$2,497	\$2,485			
Efficiency ratio - Adjusted	54.5%	55.0%			

