UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D. C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): March 5, 2024

M&T BANK CORPORATION

(Exact name of registrant as specified in its charter)

New York

(State or other jurisdiction of incorporation)

1-9861

(Commission File Number)

16-0968385 (I.R.S. Employer Identification No.)

One M&T Plaza, Buffalo, New York (Address of principal executive offices)

14203 (Zip Code)

Registrant's telephone number, including area code: (716) 635-4000

(NOT APPLICABLE)

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbols	Name of Each Exchange on Which Registered
Common Stock, \$.50 par value	MTB	New York Stock Exchange
Perpetual Fixed-to-Floating Rate Non-Cumulative Preferred Stock, Series H	MTBPrH	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 7.01. Regulation FD Disclosure.

On March 5, 2024, M&T Bank Corporation ("M&T") posted an investor presentation to its website. A copy of the presentation is attached as Exhibit 99.1 hereto. From time to time, M&T may use this presentation in conversations with investors and analysts. The presentation can be found on the Investor Relations page of M&T's website at ir.mtb.com/events-presentations.

The information in this Form 8-K, including Exhibit 99.1 attached hereto, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act"), or otherwise subject to the liability of such section, nor shall it be deemed incorporated by reference in any filing of M&T under the Securities Act of 1933 or the Exchange Act, regardless of any general incorporation language in such filing, unless expressly incorporated by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Exhibit Description
99.1	M&T Bank Corporation presentation dated March 5, 2024
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

2

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: March 5, 2024

M&T BANK CORPORATION

By: /s/ Daryl N. Bible

Daryl N. Bible Senior Executive Vice President and Chief Financial Officer

3

Investor Update 1st Quarter 2024

MARCH 2024

Disclaimer

This presentation may contain forward-looking statements regarding M&T Bank Corporation ("M&T") within the meaning of the Private Securities Litigation Reform Act of 1995 and the rules and regulations of the Securities and Exchange Commission ("SEC"). Any statement that does not describe historical or current facts is a forward-looking statement, including statements based on current expectations, estimates and projections about M&Ts business, and management's beliefs and assumptions.

Statements regarding the potential effects of events or factors specific to M&T and/or the financial industry as a whole, as well as national and global events generally, on M&Ts business, financial condition, liquidity and results of operations may constitute forward-looking statements. Such statements are subject to the risk that the actual effects may differ, possibly materially, from what is reflected in those forward-looking statements due to factors and future developments that are uncertain, unpredictable and in many cases beyond M&Ts control.

Forward-looking statements are typically identified by words such as "believe," "expect," "anticipate," "intend," "target," "estimate," "continue," or "potential," by future conditional verbs such as "will," "would," "should," "could," or "may," or by variations of such words or by similar expressions. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions which are difficult to predict and may cause actual outcomes to differ materially from what is expressed or forecast.

from what is expressed or forecast. While there can be no assurance that any list of risks and uncertainties is complete, important factors that could cause actual outcomes and results to differ materially from these contemplated by forward-looking statements include the following, without limitator. economic conditions and growth rates, including inflation and market volatility, events and developments in the financial services industry, including industry conditions; changes in interest rates, spreads on earning assets and interestbearing liabilities, and interest rate sensitivity; prepayment speeds, loan originations, loan concentrations by type and industry, credit losses and market values on bans, collateral securing loans, and other assets; sources of liquidit; levels of client deposits, ability to contain costs and expenses; changes in MKT 5 redrit ratings; the impact of the People's United Financial, Inc. ("People's United") acquisition; domestic or international political developments and other geopolitical events, including international conflicts and hostilities; changes and ther dist in the securities markets, common shares outstanding and common stock price volatility; fair value of and number of stock-based compensation awards to be issued in future periods; the impact of the impact of changes in market values on trust-related revenues; federal, state or local legislation and/or regulators supervision and oversight, including monetary policy and capital requirements; governmental and public policy changes; policial conditions, givernmental proceedings, including tax-related examinations and other matters; changes in accounting policiae or procedures as may be required by the Financial Accounting Standards Board, regulatory agencies or legislation, increasing price, product and service competitors, benchung marker solard, regulatory agencies or legislation, increasing price, product and service competitors, benchung marker solard, regulatory agencies or legislation; increasing pr

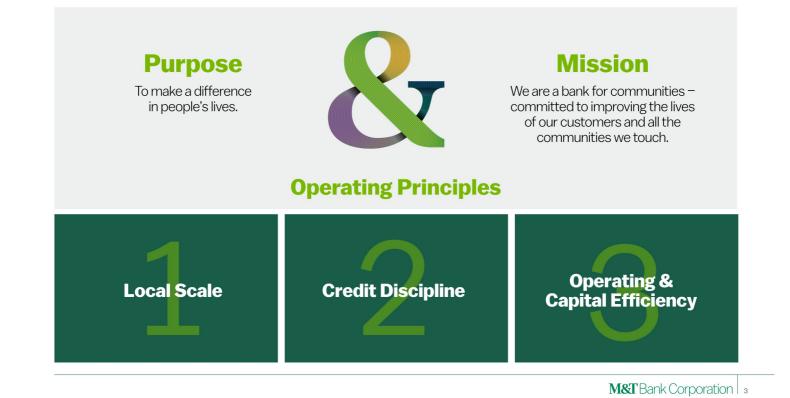
cost/financial risks in large, multi-year contracts; continued availability of financing; financial resources in the amounts, at the times and on the terms required to support M&T and its subsidiaries' future businesses; and material differences in the actual financial results of merger, acquisition, divestment and investment activities compared with M&T's initial expectations, including the full realization of anticipated cost savings and revenue enhancements.

These are representative of the factors that could affect the outcome of the forward-looking statements. In addition, as noted, such statements could be affected by general industry and market conditions and growth rates, general economic and political conditions, either nationally or in the states in which MAT and its subsidiaries do business, and other factors.

M&T provides further detail regarding these risks and uncertainties in its Form 10-K for the year ended December 31, 2023, including in the Risk Factors section of such report, as well as in other SEC filings. Forward-looking statements speak only as of the date made, and M&T assumes no duty and does not undertake to update forward-looking statements.

Annualized, pro forma, projected, and estimated numbers are used for illustrative purposes only, are not forecasts and may not reflect actual results.

This presentation also contains financial information and performance measures determined by methods other than in accordance with accounting principles generally accepted in the United States ("GAAP"). Management believes investors may find these non-GAAP financial measures useful. These disclosures should not be viewed as a substitute for financial measures determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other companies. Please see the Appendices for reconciliation of GAAP with corresponding non-GAAP measures, as indicated in the presentation.



Making a positive impact on our communities, customers, and colleagues

Sustainability Accomplishments and Highlights

Fostering Prosperity in Our Communities



Ranked #6 SBA Lender in the country (FY2023), the 15th consecutive year among the nation's top 10 SBA Lenders



~249,000 hours dedicated by M&T staff to volunteering in our communities in 2023

- -\$47 million in The M&T Charitable Foundation grants committed to supporting our communities
- · Highest possible CRA rating from Federal Reserve since

Strong Governance and Consistent Leadership

- 94% of Board members are independent
- More than 40% of our Board of Directors team is diverse (24% of directors were women, 18% of directors were people of color)
- 59% of directors had tenure of five years or less • 18-year average tenure for executive management

Note: All data except for SBA data and volunteer hours are as of December 31, 2022. (1) Numbers above reflect leady M&T and do not include People's U

Investing in Our Employees



- · Consistent investment in talent development programs spanning 4 decades
- · 9.5 years average employee tenure
- >760,000 hours of training for M&T colleagues
- 82 Employee Resource Group chapters with over 7,000 employee participants
- 83% employee engagement

Preserving our Environment

- \$231.6 million invested in the renewable energy sector
- 13% reduced electricity consumption since 2019⁽¹⁾
- . 46% reduced Scope 1 emissions since 2019⁽¹⁾
 - 14% reduced Scope 2 emissions since 2019⁽¹⁾

Diversified Business Model

	Commercial Bank	Retail Bank	Institutional Services & Wealth Management	Total M&T
	Experienced teams provide a wide-range of credit, liquidity and capital markets solutions to meet our customer needs, delivered through a local engagement model and industry expertise on a national scale.	Strategically built for the communities in which we operate. High-touch, local sales and service model provides a low-cost, stable funding base, a long-tenured customer base, and the shared benefits of community growth and development.	Institutional Services Expanding on strength of its reputation for industry leading service and strong reputation with existing network of deal influencers. Wealth Management Provides planning-led advice, leveraging Wilmington Trust's national capabilities and the enhanced experience that LPL brings, to grow customers across the wealth continuum.	
FY23, % of Total M&T				
Net Interest Income ¹	\$2.4 billion 34%	\$4.4 billion <i>61%</i>	\$0.7 billion <i>10%</i>	\$7.1 billion
Fee Income	\$0.7 billion 26%	\$0.8 billion <i>30%</i>	\$1.0 billion <i>40%</i>	\$2.5 billion
Revenue	\$3.1 billion <i>32%</i>	\$5.1 billion 53%	\$1.7 billion <i>18%</i>	\$9.6 billion
Average Loans	\$79 billion 60%	\$50 billion 37%	\$3 billion 3%	\$133 billion
Average Deposits	\$42 billion 26%	\$91 billion 56%	\$16 billion 10%	\$162 billion

Note: 'All Other' segment not shown above. Represents -5% (\$346 million) of NII, 4% (\$103 million) of fees, -3% (\$243 million) of revenue, <0.5% (<\$0.2 billion) of loans and 7% (\$12 billion) of deposits. (1) Net interest income is the difference between actual taxable-equivalent interest earned on assets and interest paid on liabilities by a segment and a funding charge (credit) based on the Company's internal funds transfer pricing methodology

Local Scale in Key Markets

Contiguous Branch Footprint...



...With Market Leading Franchises...

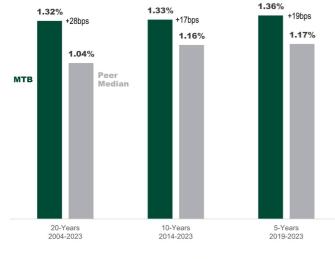
% of Deposits in MS #1 or #2 Deposit			Top Northeast Banks b	y Branches ¹
Peer 1	64%			Branches
МТВ	64%	1	JPMorgan Chase & Co.	1,124
Peer 2	62%	2	2 Bank of America Corp.	1,073
Peer 3	60%	3	M&T Bank Corp.	957
Peer 4	55%	4	Toronto-Dominion Bank	937
Peer 5	50%	5	Citizens Financial Group	920
Peer 6	45%		 according according to the second seco	0.40
Peer 7	44%	e	6 Wells Fargo & Co.	840
Peer 8	42%	7	PNC Financial Services	709
Peer 9	41%	8	3 Truist Financial Corp.	643
Peer 10	35%	ç	e KeyCorp	421
Peer 11	34%	1	0 Banco Santander SA	409

...and Dense, Efficient Network

Dense Northeast network covers a geography with only a 300-mile radius but approximately **22%** of U.S. population and **25%** of GDP

Source: S&P Global Market Intelligence, FDIC Summary of Deposits (1) Top banks and thrifts by number of branches in Northeast / Mid-Atlantic regions (CT, DC, DE, MA, MD, ME, NH, NJ, NY, PA, RI, VA, VT, WV). M&T as of 02/05/2024, excludes two domestic branches outside of Northeast footprint

Through the Cycle Profitability Advantage



Net Operating ROTA⁽¹⁾

Key Points

Better than Peer PPNR Generation & Credit Losses

Aided by NIM, efficiency and credit loss outperformance

Consistent Profitability Advantage

• Over the past 5-, 10-, and 20-years, M&T maintained a **17 to 28** basis point ROTA advantage compared to the peer median

Results in Normalized ROTCE Advantage

• Equates to a ~2.3% to ~3.7% normalized ROTCE advantage compared to peers assuming normalized capital levels

ROTA Considered in Long-Term Incentives

2024 Performance Vested Stock Units grants include a 1.25% absolute ROTA threshold

Note: (1) See Appendix 1 and 2 for reconciliation of GAAP with these non-GAAP measures.

Key Ratios

	2019	2020	2021	2022	2023	4Q22	3Q23	4Q23
Superior Pre-Credit Earnings								
Net Interest Margin	3.84%	3.16%	2.76%	3.39%	3.83%	4.06%	3.79%	3.61%
Efficiency Ratio (1)	55.7%	56.3%	59.0%	56.6%	54.9%	53.3%	53.7%	62.1%
Efficiency Ratio - Adjusted (1)	54.9%	56.3%	59.0%	55.9%	54.1%	50.7%	53.7%	53.6%
PPNR (\$, Millions) ⁽¹⁾	\$2,753	\$2,579	\$2,445	\$3,471	\$4,232	\$1,148	\$1,057	\$1,043
PPNR to RWA (1)	2.73%	2.44%	2.34%	2.69%	2.79%	3.10%	2.76%	2.71%
Strong Credit Metrics								
Allowance to Loans (As At)	1.16%	1.76%	1.58%	1.46%	1.59%	1.46%	1.55%	1.59%
Net Charge-Offs to Loans	0.16%	0.26%	0.20%	0.13%	0.33%	0.12%	0.29%	0.44%
Focused on Returns								
Net Operating Return on:								
Tangible Assets (1)	1.69%	1.04%	1.28%	1.35%	1.42%	1.70%	1.41%	0.98%
Tangible Common Equity (1)	19.08%	12.79%	16.80%	16.70%	17.60%	21.29%	17.41%	11.70%
Adjusted Net Operating Return on:								
Tangible Assets ⁽¹⁾	1.72%	1.04%	1.28%	1.35%	1.41%	1.70%	1.41%	1.27%
Tangible Common Equity ⁽¹⁾	19.44%	12.79%	16.80%	16.71%	17.53%	21.35%	17.41%	15.35%
Consistent Capital Generation								
Tangible Common Equity to Tangible Assets	8.55%	7.49%	7.68%	7.63%	8.20%	7.63%	7.78%	8.20%
Common Equity Tier 1 Ratio	9.73%	10.00%	11.42%	10.44%	10.98%	10.44%	10.95%	10.98%
Tier 1 Capital Ratio	10.94%	11.17%	13.11%	11.79%	12.29%	11.79%	12.27%	12.29%
Balance Sheet (As At)								
Loans to Deposits	95.94%	82.25%	70.63%	80.46%	82.11%	80.46%	80.64%	82.11%
Securities to Assets	7.92%	4.94%	4.61%	12.56%	12.91%	12.56%	13.07%	12.91%

Note: (1) See Appendix 1 and 2 for reconciliation of GAAP with these non-GAAP measures.

Solid Performance in Key Metrics against Peers

ROTA ⁽¹⁾ 4Q23	Net Interest 4Q23	Margin Eff	iciency Ratio ⁽¹⁾ 4Q23	PPNR / RWA ⁽¹⁾ 4Q23	NCO / Loans 4Q23
Peer 1	МТВ	3.6% МТВ	62.1%	МТВ 2.7	% Peer 1
Peer 2	Peer 1	Peer 1	1/	Peer 1	Peer 2
МТВ 0.98	% Peer 2	Peer 2	11	Peer 2	Peer 3
Peer 3	Peer 3	Peer 3	11	Peer 3	Peer 4
Peer 4	Peer 4	Peer 4	//	Peer 4	Peer 5
Peer 5	Peer 5	Peer 5	//	Peer 5	Peer 6
Peer 6	Peer 6	Peer 6	//	Peer 6	Peer 7
Peer 7	Peer 7	Peer 7	_//	Peer 7	МТВ 0.4
Peer 8	Peer 8	Peer 8	_//	Peer 8	Peer 8
Peer 9	Peer 9	Peer 9	11	Peer 9	Peer 9
Peer 10	Peer 10	Peer 10	//	Peer 10	Peer 10
Peer 11	Peer 11	Peer 11	1/	Peer 11	Peer 11
1) See Appendix 1 and 2 for reconcili S&P Global Market Intelligence and	ation of GAAP with these non-GAAP measures.				

Areas of Focus

1Q 2024 Trends

Average Deposit Balance Down; Average Loans Up

- Through February QTD, average total deposits down \$1.3 billion from the linked quarter to \$163.4 billion, driven primarily by lower brokered deposits
- Through February QTD, average noninterest bearing deposits down \$1.7 billion from linked quarter to \$48.4 billion
- Pace of interest-bearing deposit cost increase leveling off
- Through February QTD, average loans up \$0.8 billion from linked quarter to \$133.5 billion, driven by C&I and Consumer

Revenues Trending Expectations

- Net interest income lower sequentially to \$1.680 billion \$1.700 billion, with NIM mid 3.50s
- Non-interest income of \$575 million \$590 million due largely to sequentially softer mortgage and other fees, offset by planned BLG distribution

Expenses Reflect 1Q Seasonal Compensation

- GAAP expense (including intangible amortization) of \$1.365 billion \$1.380 billion
- Reflects \$100 \$105 million in seasonal compensation expense, slightly lower than prior estimate

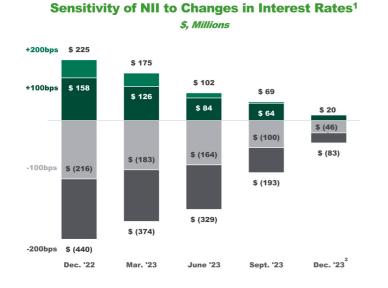
Capital Builds and Asset Quality Trending Expectations

- Share repurchases paused during 1Q24
- CET1 ratio expected to build from 10.98% to over 11%
- Net charge-offs expected to be lumpy (+/-) quarter-to-quarter, but full year expectations of ~40 bps

2024 Outlook Comments

		2024 Outlook	Comments
	able-equivalent	\$6.7 billion to \$6.8 billion	 NIM in the 3.50s Reflects the impact of higher deposit funding costs and impact of Fed cuts Expect to shift portion of cash to securities Potential additional hedging actions to protect NII as rates decline
Statement	Income	\$2.3 billion to \$2.4 billion	 Lower rates to drive stronger growth in residential and commercial mortgage banking revenues Growth in trust income from higher equity markets (CIT-related 2023 trust income was ~\$60 million) Includes estimated Bayview distribution
GA/	AP Expense ludes intangible amortization	\$5.25 billion to \$5.30 billion	 Continued focus on managing expense Includes seasonally higher compensation in 1Q Includes amortization of intangible in the \$53 million range Excludes any potential incremental FDIC special assessment from revised FDIC loss estimates
	: Charge-Offs <i>f Average Loans</i>	~40 basis points	NCO normalization in commercial and consumer loan portfolios CRE NCOs remain elevated
	r Rate able Equivalent	24.0% to 24.5%	
Loan alances Dep	ins	\$134 billion to \$136 billion	Growth in commercial and consumer, declines in CRE and residential mortgage
Bala Dep	posits	\$162 billion to \$164 billion	 Focus on growing customer deposits Lower than prior outlook largely due to lower reliance on brokered deposits
Sha	are Repurchases	Currently paused	 Resumption to consider: 2024 Stress Test Results, further clarity on Basel III Endgame regulations and stabilizing economic outlook

Decreasing Asset Sensitivity



Represents estimated impact on NII resulting from a parallel shift in interest rates during first modeling year.
 Dec. 2023 +200bps scenario results in a negative \$18 million net change in NII.

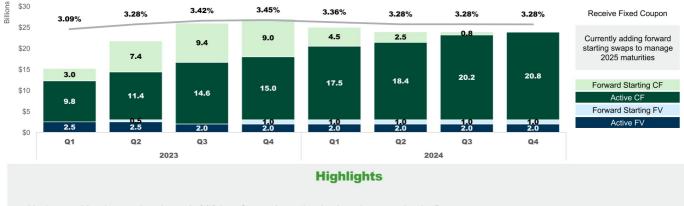
Highlights

- Increased mix of fixed liquid assets Y/Y
 - Avg. investment securities up \$2.2B to \$27.5B in 4Q23
 - Continued securities purchases in 1Q24
- · Increased hedges
 - \$27.0B in notional swaps (\$24.0B cash flow hedges and \$3.0B fair value hedges) at 12/31/2023 compared to \$17.4B at 12/31/2022; includes forward starting
- Increased liability costs and lower noninterest-bearing ("NIB") deposit mix provides cushion in declining rate environment
 - IB liability costs of 3.17% in 4Q23 vs. 0.98% in 4Q22
 - NIB mix down to 30% in 4Q23 from 43% in 4Q22

Swap Portfolio Details

Active and Forward Starting Swaps

Cash Flow and Fair Value



- Hedge position increasing through 2024 as forward-starting hedges become "active"
- Stable fixed yields in 2024 protect NII in a flat or down rate environment
- Along with securities purchases, M&T is adding hedging activities for 2025+

Granular, Diversified Core Deposit Funding & Strong Liquidity Position

Granular Deposit Base



- 66% of deposits are insured or collateralized as of 12/31/2023
- Average consumer deposit account
- Average business banking deposit account balance is \$47,000

Diversified Deposit Base

- .
- Deposits are spread across our 12 state, over 900
 branch footprint
- Diversified geographically across Upstate NY (23%), Connecticut (13%), Mid-Atlantic (12%), Greater Baltimore area (12%), NYC area (11%), New England (10%), and other regions

Strong Liquidity Profile



- 4Q23 Average Cash Balances represent nearly 16% of Earning Assets
- Liquidity Sources represent ~139% of Adjusted Uninsured Deposits¹ as of 12/31/2023



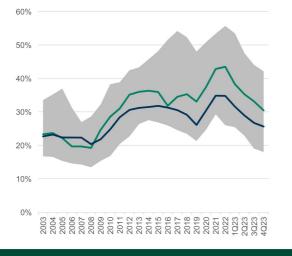
Average relationship tenure of 17 years with wealth customers, 16 years for consumer, 15

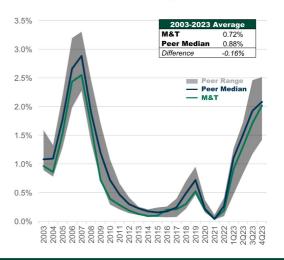
years for commercial and 13 years for business banking

 'Adjusted Uninsured Deposits' represents uninsured deposits excluding collateralized deposits. All information presented as of 12/31/23.

Local Scale Leads to Superior Deposit Franchise

Noninterest-Bearing Deposits / Total Deposits





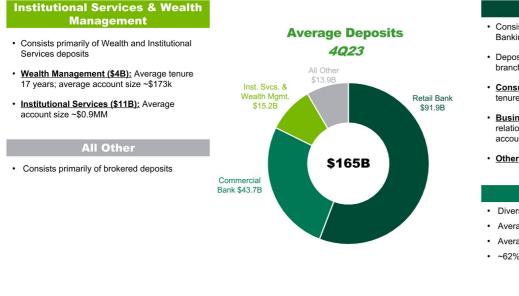
Noninterest-bearing deposits represented 30% of 4Q 2023 average total deposits for M&T or 33% of total deposits excluding brokered, compared to 26% peer median

Sources: S&P Global Market Intelligence and FDIC

M&T Bank Corporation | 16

Total Cost of Deposits

Diversified and Granular Deposit Base



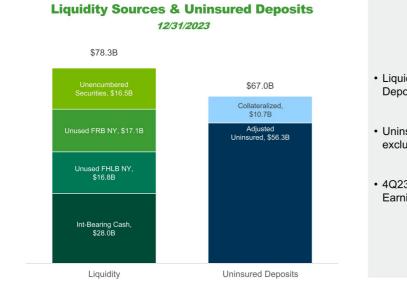
Retail Bank

- Consists primarily of Consumer and Business
 Banking
- Deposits are spread across our 12 state, 900+ branch network
- <u>Consumer (\$67B)</u>: Average relationship tenure of 16 years; Average account size \$15k
- <u>Business Banking (\$22B):</u> Average relationship tenure of 13 years; Average account size \$47k; ~44% operating balances
- Other Businesses (\$3B): Primarily Mortgage

Commercial Bank

- Diversified across industries and geographies
- Average relationship tenure of 15 years
- Average account size \$4MM; median \$330k
- ~62% operating balances

Strong Core Funding and Liquidity



 Liquidity Sources represent ~139% of Adjusted Uninsured Deposits as of 12/31/2023

Highlights

- Uninsured Deposits represent **41%** of Total Deposits, **34%** excluding Collateralized Deposits as of 12/31/2023
- 4Q23 Average Cash Balances represent *nearly 16%* of Earning Assets

Strong CRE Underwriting Track Record

Long History & Expertise in CRE Lending



- Long-term relationships and consistently conservative Credit Standards through economic cycles
- Two Chief Credit Officers over the past 40 years

Diversified Loan Portfolio



33% Consumer, 43% C&I, 25% Commercial Real Estate
Commercial Real Estate is 25% of total loans, down from 31% in 2019

Long Duration Permanent IRE Portfolio



- Approximately 80% of the permanent investor-owned portfolio matures in 2025 or later
- Approximately 70% of the Permanent IRE portfolio is fixed rate, inclusive of customer implemented swaps

All information presented as of 12/31/23

Permanent IRE Well-Diversified with Low LTV's

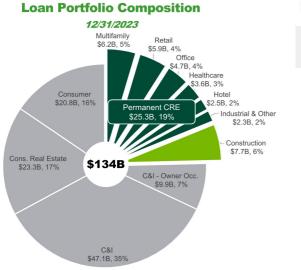
- No one Permanent IRE property type accounts for more than 5% of loans—the largest of which are Multifamily and Retail
- The largest Total IRE exposure to a single metro area is approximately 4% of loans
- Weighted average LTV is 55%; which provides a buffer against potential future losses in these portfolios
- Over 80% of the total Permanent IRE portfolio has an LTV of 70% or less

Office Risk Likely to Play Out Over Long Horizon

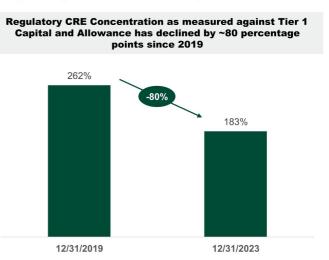


- Permanent office IRE represents 4% of total loans and is well diversified geographically (NYC approximately 0.5% of total loans)
- Approximately 80% of the portfolio matures in 2025 or later Approximately 90% of the underlying leases mature in 2025 or later

Well Diversified Loan Portfolio



Regulatory CRE % of Tier 1 Capital + Allowance¹



(1) Regulatory CRE includes Construction (HC-C 1.a.(1) and HC-C 1.a.(2)), Multifamily (HC-C 1.d), non-owner occupied (HC-C 1.e.(2)) and non-real estate secured CRE (HC-C, Memo 2).

Allowance for Credit Losses

Allowance by Portfolio

1	12/31/2023	6		
В	alance	Allo	wance	Allowance % of Loans
\$	57,010	\$	620	1.09%
\$	33,003	\$	764	2.31%
\$	25,277	\$	567	2.24%
\$	7,726	\$	197	2.55%
\$	23,264	\$	116	0.50%
\$	20,791	\$	629	3.03%
\$	134,068	\$	2,129	1.59%
\$	4,727	\$	206	4.37%
	8 \$ \$ \$ \$ \$ \$ \$	Balance \$ 57,010 \$ 33,003 \$ 25,277 \$ 7,726 \$ 23,264 \$ 20,791 \$ 134,068	\$ 57,010 \$ \$ 33,003 \$ \$ 25,277 \$ \$ 7,726 \$ \$ 23,264 \$ \$ 20,791 \$ \$ 134,068 \$	Balance Allowance \$ 57,010 \$ 620 \$ 33,003 \$ 764 \$ 25,277 \$ 567 \$ 7,726 \$ 197 \$ 23,264 \$ 116 \$ 20,791 \$ 629 \$ 134,068 \$ 2,129

CRE Allowance Trend



Allowance Commentary

- December 31, 2023 assumptions
 - Average unemployment rate of 4.5%
 - Gross domestic product growth at a 0.9% rate during the first year of the forecast period and at a 1.9% rate in the second year
 - Commercial real estate and residential real estate prices were assumed to cumulatively contract 4.5% and 3.3%, respectively

Permanent Office Allowance Commentary

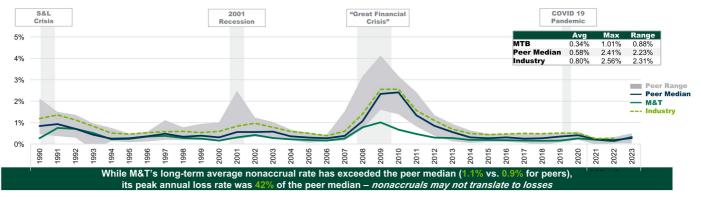
- Allowance for credit losses of \$206 million, or 4.4% of permanent IRE office loans, at December 31, 2023
- The allowance-to-loans ratio for nonaccrual permanent IRE office loans was 20%. Nonaccrual loans are assessed individually for specific reserves
- Accruing office loans reserved for on a collective basis using statistically developed models. At December 31, 2023, property values collateralizing accruing office loans were assumed to **decline 40%** during the two-year forecast period

Superior Credit Losses Through Multiple Economic Cycles

M&T Credit Philosophy

- Consistently conservative credit standards through economic cycles
- Emphasis on secured lending: cash flow + collateral + guarantees
- Customer selection, supported by local market knowledge
- · Working with customers to achieve best long-term outcome

NCO % of Loans



Source: S&P Global Market Intelligence and FRY9C. Note: Industry data represents all FDIC-insured institutions from the FDIC's Quarterly Banking Profile ("QBP"). Average, max, and range are weighted FY1990-FY2023

Spotlight on Permanent IRE

Permanent IRE Details

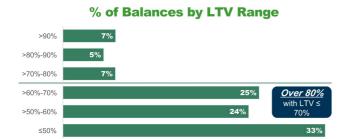
12/31/2023

			% of	Loans Mat	uring
	Balance (\$, B)	WAVG LTV	2024	2025	2026
Retail	\$5.9	52%	16%	21%	17%
Multifamily	\$6.2	56%	14%	25%	8%
Office	\$4.7	57%	18%	26%	12%
Healthcare	\$3.6	58%	34%	17%	19%
Hotel	\$2.5	54%	39%	20%	15%
Industrial	\$2.0	52%	19%	15%	15%
Other	\$0.3	57%	10%	26%	16%
Permanent	\$25.3	55%	21%	22%	14%

Key Points

- Hallmark of structures requires material upfront 'skin in the game' to
 ensure alignment and provide a buffer against potential future losses
- Weighted average LTV is 55%; over 80% of the total Permanent IRE portfolio has an LTV of 70% or less
- Approximately 70% of the Permanent IRE portfolio is fixed rate, inclusive
 of customer implemented swaps
- The risk from a decline in commercial real estate values is likely to play out over a long period of time
- Approximately 80% of the permanent investor-owned portfolio matures in 2025 or later
- Total NYC Permanent Multifamily of \$1.2B or <1% of total loans with WAVG LTV of 52% The majority of that is secured by properties where less than 25% of the units are rent stabilized

Diversified and Low LTV Permanent Office CRE



Key Points

- Strong collateral coverage; over 80% have average LTV of 70% or lower
- Over 60% of portfolio has '22/'23 appraisal
- Geographically diverse; New York City largest concentration representing only ~0.5% of total loans
- Approximately 80% of the portfolio matures in 2025 or later
- Approximately 90% of the underlying leases mature in 2025 or later

(1) Lease maturity data for loans with >\$10MM in exposure.

Geographic Detail

	Balance (\$, B)	% of Total Loans	WAVG LTV
New York City	\$0.7	0.5%	50%
Connecticut	\$0.5	0.4%	59%
Greater Boston	\$0.4	0.3%	58%
New Jersey	\$0.3	0.2%	61%
Western New York	\$0.3	0.2%	64%
VT/NH/ME	\$0.3	0.2%	62%
Rochester	\$0.2	0.2%	60%
Albany/HVN	\$0.2	0.2%	60%
Out of Footprint	\$0.2	0.2%	45%
Baltimore	\$0.2	0.2%	63%
Florida	\$0.2	0.1%	60%
Long Island	\$0.2	0.1%	48%
Northern PA	\$0.1	0.1%	53%
MA/RI	\$0.1	0.1%	52%
Delaware/Eastern MD	\$0.1	0.1%	65%
All Other	\$0.7	0.5%	59%
Total	\$4.7	3.6%	57%

Loan & Underlying Lease Maturity Profile

	Loans Maturing	Underlying Leases Maturing ¹
2024	18%	9%
2025	26%	10%
2026	12%	7%

Permanent Office CRE Maturities Spread Out and Manageable

	1Q24	2Q24	3Q24	4Q24	1Q24-4Q24	1Q25-4Q25
>90%	9%	2%	14%	0%	6%	7%
>80%-90%	13%	6%	14%	0%	8%	2%
>70%-80%	0%	11%	8%	0%	3%	4%
>60%-70%	40%	44%	24%	15%	28%	18%
>50%-60%	21%	7%	12%	44%	25%	32%
≤50%	17%	29%	29%	41%	29%	35%
Maturities (\$, B)	\$0.2	\$0.1	\$0.2	\$0.2	\$0.7	\$1.2

LTV Ranges for Upcoming Office Maturities

Office maturities are spread relatively evenly over time with no upcoming 'maturity bubbles', with LTV profile broadly similar to the overall office portfolio

NYC Detail

Less than **\$15 million** in total NYC permanent office maturities over the next four quarters; all of which have an LTV of 70% or less

Approximately 85% of NYC Office permanent exposure has a 2022 or 2023 appraisal

Nonaccrual and Criticized



Criticized Loans



Key Points

- Borrower selection is key to low loss content; approximately 96% of criticized accrual and 53% of nonaccrual loans are paid current
- History of working with borrowers to reduce loss; minimal loan/note sales over past 20 years
- In most cases, for loans maturing in the next 12 months with a debt service coverage <1.1x would be place in criticized status
- Criticized largely consist of permanent IRE and construction (70%)

Loan Review Activity

- Completed thorough CRE reviews covering more than 60% of all CRE loans, including maturities in the next 12 months, construction loans, watch loans and all criticized loans
- Also reviewed C&I portfolio, with a focus on watch and all criticized loans

Reserve Impact

- · Criticized loans generally carry higher loss reserves
- Reflecting strong collateral values, the reserve ratio for nonaccrual loans was ${\sim}13\%$

Strong Capital and Low AOCI Impact



- Top quartile CET1 ratio among peers (10.98%)
- Top quartile TCE ratio among peers (8.2%); more than 200 bps above peer median



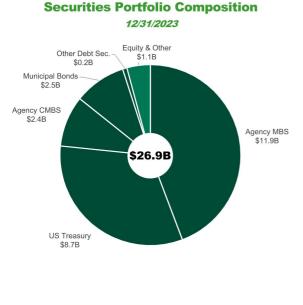
- Agency MBS/CMBS account for 53% of total and U.S. Treasurys 32%
- AFS duration ~1.3 years and HTM duration ~5.4 years, total debt securities duration ~3.7 years
- Purchased over \$3.5 billion in securities QTD through mid-February



- Investment securities portfolio only 13% of total assets
- AFS and pension-related AOCI represents ~20bps negative impact on regulatory capital

All information presented as of 12/31/23.

Diversified Securities Portfolio



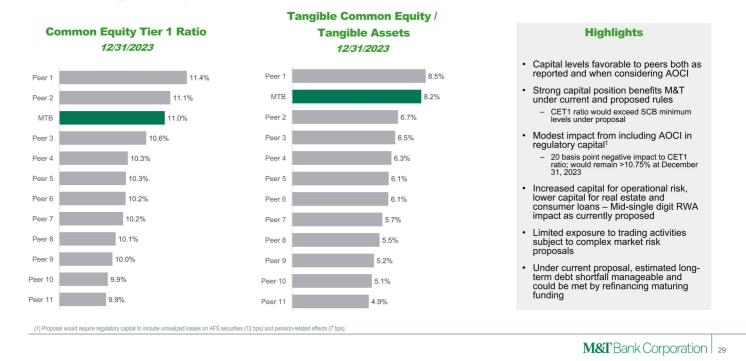
(1) Mortgage securities include estimated prepayment under market forward interest rates

Highlights

- Securities of \$26.9B; 13% of total assets
- ~\$6.8B securities maturing¹ in 2024 with an average yield of 2.2%. ~\$4.9B securities maturing¹ in 2025 with an average yield of 2.7%
- AFS-related AOCI represents only 12bps potential negative impact on CET1 ratio; 20bps total negative impact when also including pension-related AOCI
- HTM debt securities represent 57% of securities
- Agency MBS/CMBS and U.S. Treasurys represent over 85% of securities portfolio
- Through mid-February purchased over \$3.5B in securities QTD at a 4.6% yield and 3.4 year duration. Combination of Treasurys, Agency CMBS, and Agency MBS

	Duration	Pretax Unrealized Loss
AFS	~1.3 years	\$0.3 billion
НТМ	~5.4 years	\$1.0 billion
Total Debt Securities	~3.7 years	\$1.3 billion

Strong Capital Levels Compared to Peers



Why invest in M&T?

Purpose-Driven Successful and Sustainable Business Model that Produces Strong Shareholder Returns



Source: FactSet, S&P Global, Company Filings. Note: Source: FactSet, S&P Global, Company Filings. Note: (1) Branch and deposit data as of 6/30 of the year under consideration, pro forma for pending / closed M&A. Growth vs. peers represents each bank's median branch deposit growth from 2019-2023 relative to that bank's median city projected population growth from 202-2028. (2): ROATCE average from 2013-2023. Adjusted for amortization of core deposit and other intangible assets, merger related expenses, tax rate changes, and normalized provisions for credit losses in 2020. (3): Annual TSR represents CAGR of the average trailing 3 year total shareholder returns (consisting of price returns and dividends assuming reinvestment of dividends received) during 2013-2023. (4): Dividend growth represents CAGR of common dividends per share from 2013-2023. (5): TBV per share growth represents CAGR for common dividends per share from 2013-2023. (5): TBV per share growth represents CAGR for common dividends per share from 2013-2023. (4): Dividend growth represents CAGR of common dividends per share from 2013-2023. (5): TBV per share growth represents CAGR for common dividends per share from 2013-2023. (5): TBV per share growth represents CAGR for common dividends per share from 2013-2023. (5): TBV per share growth represents CAGR for common dividends per share from 2013-2023. (5): TBV per share growth represents CAGR for common dividends per share from 2013-2023. (5): TBV per share growth represents CAGR for common dividends per share from 2013-2023. (5): TBV per share growth represents CAGR for common dividends per share from 2013-2023. (5): TBV per share growth represents CAGR for common dividends per share from 2013-2023. (5): TBV per share growth represents common dividends per share from 2013-2023. (5): TBV per share growth represents common dividends per share from 2013-2023. (5): TBV per share growth represents common dividends per share from 2013-2023. (5): TBV per share growth represents common dividends per share fr

Appendices

Appendix 1 GAAP to GAAP - Adjusted (Non-GAAP) Reconciliation

In millions	2019	2020	2021	2022	2023	4Q22	3Q23	4Q23
Revenues								
Net interest income - GAAP	\$4,130	\$3,866	\$3,825	\$5,822	\$7,115	\$1,827	\$1,775	\$1,722
Total other income - GAAP	2,062	2,088	2,167	2,357	2,528	682	560	578
Subtotal	6,192	5,955	5,992	8,179	9,643	2,509	2,335	2,300
Gain on CIT	-	-	-	-	(225)	-	-	
Gain on MTIA	-	-	-	(136)	-	(136)	-	
Revenues - GAAP Adjusted	\$6,192	\$5,955	\$5,992	\$8,042	\$9,418	\$2,373	\$2,335	\$2,300
Noninterest expense								
Noninterest expense - GAAP	\$3,469	\$3,385	\$3,612	\$5,050	\$5,379	\$1,408	\$1,278	\$1,450
FDIC special assessment	-	-	-	-	(197)	-	-	(197
Write-down of equity method investment	(48)	-	-	-	-	-	-	
Charitable contribution	-	-	-	(135)	-	(135)	-	
Merger-related expense	-	-	(44)	(338)	-	(45)	-	
Noninterest expense - GAAP Adjusted	\$3,420	\$3,385	\$3,568	\$4,577	\$5,182	\$1,228	\$1,278	\$1,253
PPNR								
Revenues - GAAP Adjusted	\$6,192	\$5,955	\$5,992	\$8,042	\$9,418	\$2,373	\$2,335	\$2,300
(Gain)/loss on bank investment securities	(18)	9	21	6	(4)	4	-	(4
Noninterest expense - GAAP Adjusted	(3,420)	(3,385)	(3,568)	(4,577)	(5,182)	(1,228)	(1,278)	(1,253
Pre-provision net revenue	\$2,753	\$2,579	\$2,445	\$3,471	\$4,232	\$1,148	\$1,057	\$1,043

Note: M&T is providing supplemental reporting of its results on a "GAAP – Adjusted" basis, from which M&T excludes the after-tax effect of certain notable items of significance. Although "GAAP – Adjusted" income as presented by M&T is not a GAAP measure, M&T management believes that this information helps investors understand the effect of such notable items in reported results. Tables in appendices may not foot due to rounding.

Appendix 2 GAAP to Net Operating and Net Operating-Adjusted (Non-GAAP) Reconciliation

In millions	2019	2020	2021	2022	2023	4Q22	3Q23	4 Q 23
Net income								
Net income - GAAP	\$1,929	\$1,353	\$1,859	\$1,992	\$2,741	\$765	\$690	\$482
Amortization of core deposit and other intangible assets ⁽¹⁾	14	11	\$1,000	43	48	14	12	12
Merger-related expenses (1)	-	-	34	431	-	33	-	-
Net operating income	1,944	1,364	1,900	2,466	2,789	812	702	494
Preferred stock dividends	(69)	(68)	(73)	(97)	(100)	(25)	(25)	(25)
Net operating income available to common equity	\$1,874	\$1,296	\$1,827	\$2,369	\$2,689	\$787	\$677	\$469
Net income	* 1 200	A 4 050	A 4 050	A 4 000	AD 744	0705	* 222	6 100
Net income - GAAP	\$1,929	\$1,353	\$1,859	\$1,992	\$2,741	\$765	\$690	\$482
Amortization of core deposit and other intangible assets (1)	14	11	8	43	48	14	12	12
Merger-related expenses (1)	-	-	34	431	-	33	-	-
Write-down of equity method investment ⁽¹⁾	36	-	-	-		-	-	
Gain on MTIA (1)	-	-	-	(98)		(98)	-	
Charitable contribution ⁽¹⁾	-	-	-	100	-	100	-	-
Gain on CIT ⁽¹⁾	-	-	-	-	(157)	-	-	-
FDIC special assessment (1)	-	-	-	-	146	-	-	146
Net operating income - Adjusted	1,980	1,364	1,900	2,469	2,778	814	702	640
Preferred stock dividends	(69)	(68)	(73)	(97)	(100)	(25)	(25)	(25)
Net operating income available to common equity - Adjusted	\$1,910	\$1,296	\$1,827	\$2,372	\$2,678	\$789	\$677	\$615

Note: M&T consistently provides supplemental reporting of its results on a "net operating" or "tangible" basis, from which M&T excludes the after-tax effect of amortization of core deposit and other intangible assets (and the related goodwill, core deposit and other intangible assets, net of applicable deferred tax amounts) and gains (when realized) and expenses (when incurred) associated with merging acquired operations into M&T, since such items are considered by management to be "nonoperating" in nature. Although "net operating income" as defined by M&T is not a GAAP measure. (1) After any related tax effect
(1) After any related tax effect

Appendix 2 GAAP to Net Operating (Non-GAAP) Reconciliation

In millions	2019	2020	2021	2022	2023	4Q22	3Q23	4 Q 23
Efficiency ratio								
Noninterest expense	\$3,469	\$3,385	\$3,612	\$5,050	\$5,379	\$1,408	\$1,278	\$1,450
Less: Amortization of core deposit and other intangible assets	19	15	10	56	62	18	15	15
Less: Merger-related expenses	-	-	44	338	-	45	-	-
Noninterest operating expense	\$3,449	\$3,370	\$3,558	\$4,656	\$5,317	\$1,345	\$1,263	\$1,435
Taxable-equivalent net interest income	\$4,153	\$3,884	\$3,840	\$5,861	\$7,169	\$1,841	\$1,790	\$1,735
Other income	2,062	2,088	2,167	2,357	2,528	682	560	578
Less: Gain (loss) on bank investment securities	18	(9)	(21)	(6)	4	(4)	-	4
Denominator	\$6,197	\$5,981	\$6,028	\$8,224	\$9,693	\$2,527	\$2,350	\$2,309
Efficiency ratio	55.7%	56.3%	59.0%	56.6%	54.9%	53.3%	53.7%	62.1%

Appendix 2 GAAP to Net Operating - Adjusted (Non-GAAP) Reconciliation

In millions	2019	2020	2021	2022	2023	4Q22	3Q23	4Q23
Efficiency ratio - Adjusted								
	\$3,469	\$3,385	\$3.612	\$5,050	\$5,379	\$1,408	\$1,278	\$1,450
Noninterest expense		. ,	. ,	. ,		. ,		. ,
Less: Amortization of core deposit and other intangible assets	19	15	10	56	62	18	15	15
Less: Write-down of equity method investment	48	-	-	-	-	-	-	-
Less: Charitable contribution	-	-	-	135	-	135	-	-
Less: FDIC special assessment	-	-	-	-	197	-	-	197
Less: Merger-related expenses	-	-	44	338	-	45	-	-
Noninterest operating expense - Adjusted (numerator)	\$3,401	\$3,370	\$3,558	\$4,522	\$5,120	\$1,210	\$1,263	\$1,238
Taxable-equivalent revenues	\$6.215	\$5,972	\$6,007	\$8,218	\$9.698	\$2,523	\$2,350	\$2,313
Less: Gain (loss) on bank investment securities	18	(9)	(21)	(6)	4	(4)	-	4
Less: Gain on CIT	-	-	-	-	225	-	-	-
Less: Gain on MTIA	-	-	-	136	-	136	-	-
Denominator - Adjusted	\$6,197	\$5,981	\$6,028	\$8,087	\$9,469	\$2,391	\$2,350	\$2,309
Efficiency ratio - Adjusted	54.9%	56.3%	59.0%	55.9%	54.1%	50.7%	53.7%	53.6%

Appendix 2 GAAP to Tangible (Non-GAAP) Reconciliation

In millions	2019	2020	2021	2022	2023	4Q22	3Q23	4 Q 23
Average assets								
Average assets	\$119,584	\$135,480	\$152,669	\$190,252	\$205,397	\$198,592	\$205,791	\$208,752
Goodwill	(4,593)	(4,593)	(4,593)	(7,537)	(8,473)	(8,494)	(8,465)	(8,465)
Core deposit and other intangible assets	(38)	(21)	(8)	(179)	(177)	(218)	(170)	(154)
Deferred taxes	10	5	2	43	44	54	43	39
Average tangible assets	\$114,963	\$130,871	\$148,070	\$182,579	\$196,791	\$189,934	\$197,199	\$200,172
Average common equity								
Average total equity	\$15,718	\$15,991	\$16,909	\$23,810	\$25,899	\$25,346	\$26,020	\$26,500
Preferred stock	(1,272)	(1,250)	(1,438)	(1,946)	(2,011)	(2,011)	(2,011)	(2,011)
Average common equity	14,446	14,741	15,471	21,864	23,888	23,335	24,009	24,489
Goodwill	(4,593)	(4,593)	(4,593)	(7,537)	(8,473)	(8,494)	(8,465)	(8,465)
Core deposit and other intangible assets	(38)	(21)	(8)	(179)	(177)	(218)	(170)	(154)
Deferred taxes	10	5	2	43	44	54	43	39
Average tangible common equity	\$9,825	\$10,132	\$10,872	\$14,191	\$15,282	\$14,677	\$15,417	\$15,909

Appendix 2 GAAP to Tangible (Non-GAAP) Reconciliation

In millions	12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023	12/31/2022	9/30/2023	12/31/2023
Total assets								
Total assets	\$119,873	\$142,601	\$155,107	\$200,730	\$208,264	\$200,730	\$209,124	\$208,264
Goodwill	(4,593)	(4,593)	(4,593)	(8,490)	(8,465)	(8,490)	(8,465)	(8,465)
Core deposit and other intangible assets	(29)	(14)	(4)	(209)	(147)	(209)	(162)	(147)
Deferred taxes	7	4	1	51	37	51	41	37
Total tangible assets	\$115,258	\$137,998	\$150,511	\$192,082	\$199,689	\$192,082	\$200,538	\$199,689
Total common equity								
Total equity	\$15,717	\$16,187	\$17,903	\$25,318	\$26,957	\$25,318	\$26,197	\$26,957
Preferred stock	(1,250)	(1,250)	(1,750)	(2,011)	(2,011)	(2,011)	(2,011)	(2,011)
Common equity	14,467	14,937	16,153	23,307	24,946	23,307	24,186	24,946
Goodwill	(4,593)	(4,593)	(4,593)	(8,490)	(8,465)	(8,490)	(8,465)	(8,465)
Core deposit and other intangible assets	(29)	(14)	(4)	(209)	(147)	(209)	(162)	(147)
Deferred taxes	7	4	1	51	37	51	41	37
Total tangible common equity	\$9,852	\$10,334	\$11,557	\$14,659	\$16,371	\$14,659	\$15,600	\$16,371

M&T Peer Group

Citizens Financial Group, Inc. Comerica Incorporated Fifth Third Bancorp First Horizon National Corporation Huntington Bancshares Incorporated KeyCorp M&T Bank Corporation PNC Financial Services Group, Inc. Regions Financial Corporation Truist Financial Corporation U.S. Bancorp Zions Bancorporation, NA