

### Barclays Capital 2009 Global Financial Services Conference

**September 16, 2009** 

### Disclaimer

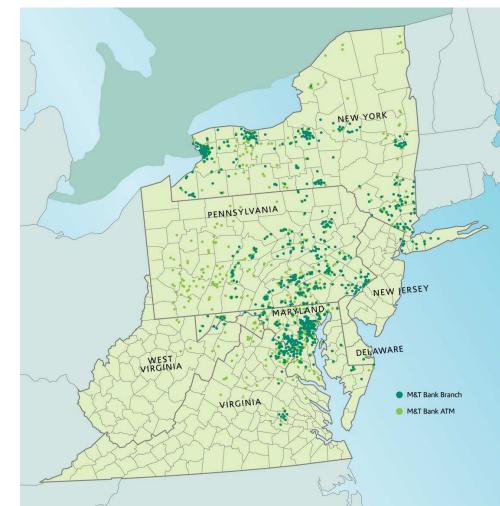
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Annualized, pro forma, projected and estimated numbers are used for illustrative purpose only, are not forecasts and may not reflect actual results.

### **M&T Bank Corporation – Overview**

- Top 20 US-based commercial bank holding company by assets and Top 15 by market cap\*
- \$70 billion total assets
- 832 branches in seven states / District of Columbia
  - 92% in NY, PA, MD
  - 7% in VA
- Over 1,900 ATMs across retail bank footprint
- Over 2 million retail customers
- Over 190,000 commercial customers

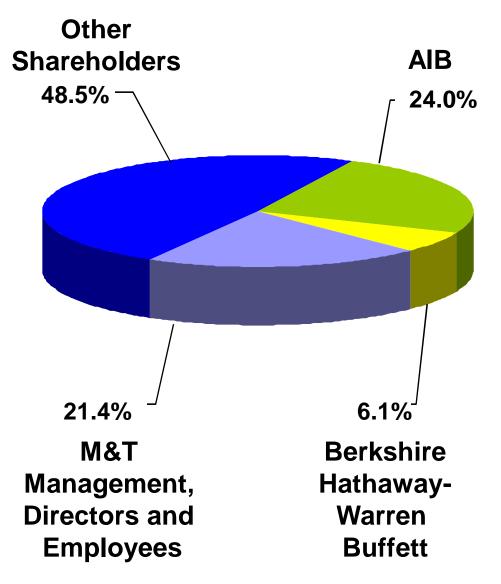


### **M&T's Culture – "Understanding what's important."**

For more than 150 years, M&T Bank has delivered on our promise of "Understanding what's important" by building deep, long-lasting relationships with our customers and by investing in our communities.

- Focused on long term shareholder returns
- Conservatively and consistently managed
- Committed to execution at the local level

### **Focus on Long Term Shareholder Returns**



- Management's
   Interest aligned with
   Shareholders'
   Interests
- Over 50% Ownership
   between AIB, M&T
   Insiders and
   Warren Buffett

### **M&T's Core Foundation is** *Stability...*

... However, we are always challenging that stability by bringing in experienced professionals and maintaining a pipeline of new talent through campus recruitment programs

| <ul> <li>M&amp;T Bank average employee tenure (as of 7/6/09):</li> <li>M&amp;T Bank average tenure of employees with &gt;1 yr service:</li> <li>VS.</li> </ul> | <b>9.9 years</b><br>10.9 years |
|--|--------------------------------|
| US Dept. of Labor financial services industry average tenure:  | 4.7 years                      |
| Management Group average tenure: 21.5 yea  | rs                             |
| Senior Vice President average tenure: 18.4 yea   | rs                             |
| Regional President average tenure: 17.9 yea  | rs                             |
| Branch Manager average tenure: 12.7 yea  | rs                             |
| Commercial RM average tenure: 9.8 years  | 5                              |
| Teller average tenure:7.7 years  | 5                              |

### Advantages of M&T's Community Bank Model

### We lend in the markets where we live and work to people and enterprises whom we know

### Keep decisions close to customer

- Regional President represents the face of M&T in the market and helps position M&T as a local bank
- Allows for flexibility in approach to the market
- Specific product expertise is structured centrally, but delivered locally
  - RM brings the resources of a major regional bank to the customer
  - More expansive capabilities than local community banks
- Ability to quickly respond to strategic priorities of the Bank
  - Efficient communication vehicle to the sales force and customers, and vice versa
- Centrally controlled, but regionally managed, risk creation process
  - Majority of credits approved at various Managers' Loan Committees, consisting of in-market credit deputies and line managers

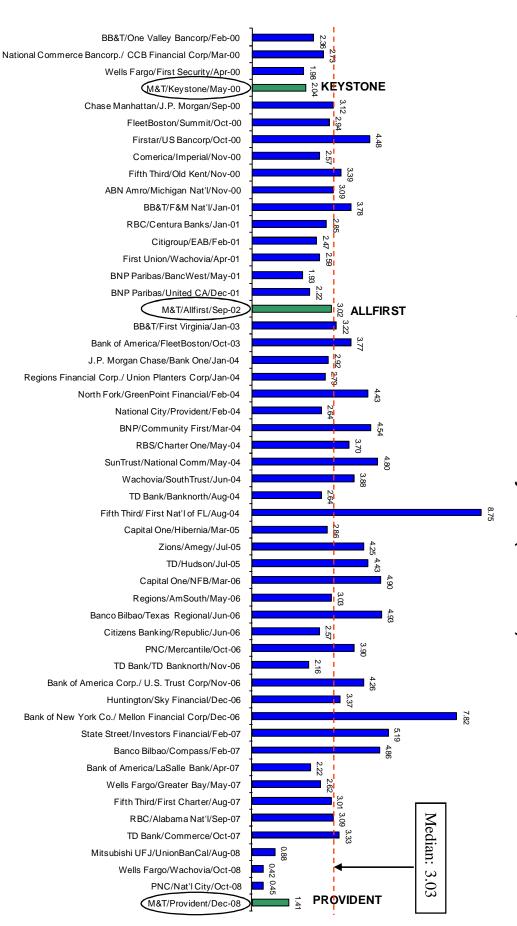
### **Provident Acquisition:**

### **Growing When and Where it Makes Sense**



# Bank Acquisitions Since 2000: Deal Value/Tangible Equity

### \$1.0 + Billion Bank Only Deals (2000 - 2008)



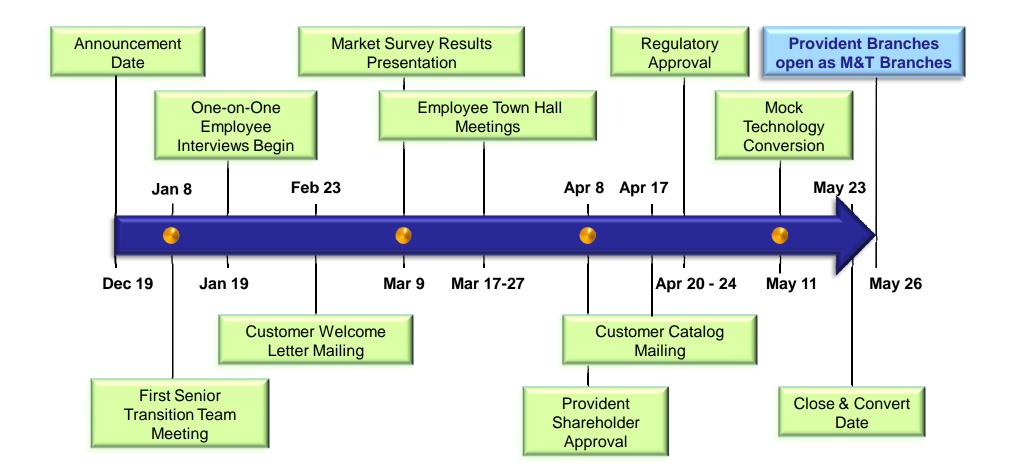
## Deal Value at Announcement and Tangible Equity at Most Recent Quarter before Announcement

Deal Value/Tangible Equity

Although Provident was less than \$1.0 Billion in Deal Value, it has been included for reference Source: SNL Financial

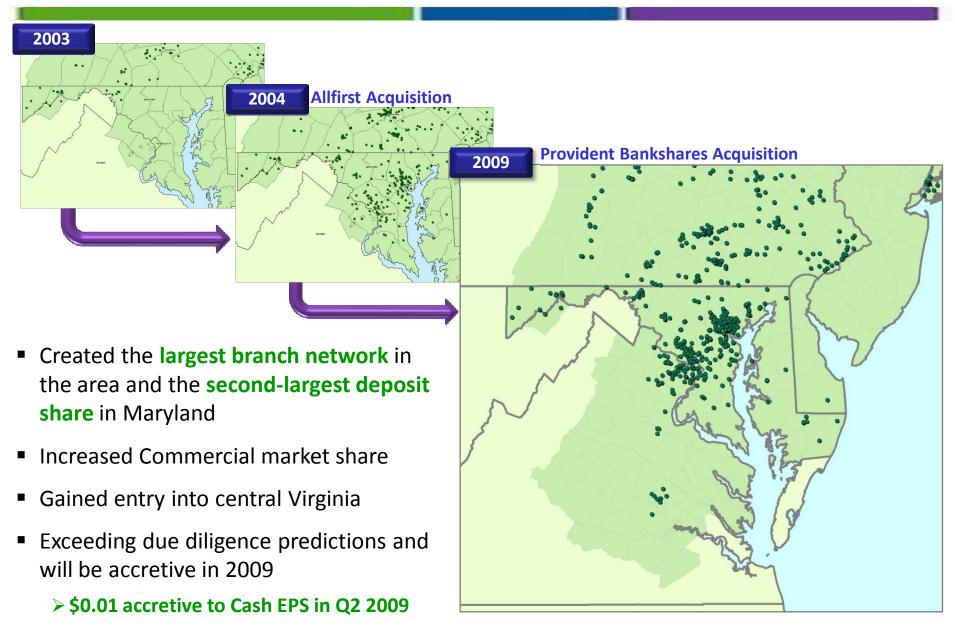
### **Proven Integration Process**

We successfully closed and converted Provident on May 23, 2009



🤞 = Major Milestones

### Accelerating Mid-Atlantic growth momentum with the Provident acquisition



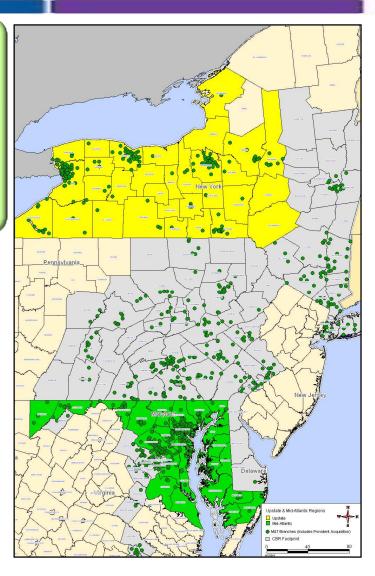
### **Market Comparison**

As a result of the Provident acquisition, M&T now has a similar presence in MD as it does in Upstate New York, with a #1 branch share and #2 deposit share

However, the MD area offers a larger, wealthier and faster growing population with more business opportunities. As a result, M&T has made MD a focal point for future growth prospects

### Upstate vs. Maryland

|   | Upstate <sup>1</sup> | Maryland <sup>2</sup> |
|---|----------------------|-----------------------|
| Total Deposits (FDIC June 30, 2008)     | \$ 87.8B             | \$ 121.2B             |
| M&T Deposits <sup>3</sup>               | \$ 15.9B             | \$ 11.3B              |
| Rank / Market Share                     | #2 / 18%             | #2 / 9%               |
| Total Branches (FDIC June 30, 2008)     | 1,864                | 2,379                 |
| M&T Branches <sup>3</sup>               | 208                  | 251                   |
| Rank / Branch Share                     | #1 / 11%             | #1/11%                |
| Population (2007)                       | 4.6MM                | 5.8MM                 |
| 2007-2012 Growth / CAGR                 | <1M / 0.0% CAGR      | 284M ( 1.1% CAGR      |
| Households                              | 1.8MM                | 2.2MM                 |
| # of D&B Businesses                     | 182M                 | 274M                  |
| % BB Target Segment <sup>4</sup>        | 39%                  | 48%                   |
| SBA Lending Rank (Total \$)             | 1                    | 1                     |
| Middle Market Banking Market Share Rank | 1                    | 1                     |



1. Upstate includes WNY, Rochester, Syracuse & Southern CBRs

2. State of Maryland

 M&T Deposits and branch share (incl. Provident) as reported by the FDIC as of June 30, 2008. Provident related consolidations not reflected. Credit Unions included.

4. Target Segments: Financial Services, Healthcare, High Tech, Light Mfg, Professional Services, Specialty Construction and Wholesale Dist.

### **Opportunity in the Community Bank Model**

|                           | Upstate    | <b>Mid-Atlant</b> | ic          |
|---------------------------|------------|-------------------|-------------|
| Consumer Banking          |            |                   |             |
| Total Households          | 605,501    | 624,180           |             |
| Average Household Tenure* | 16.2 years | 11.7 years        | Opportunity |
| Product Penetration*:     |            |                   |             |
| Mortgage                  | 10%        | 2%                |             |
| Investment Securities     | 18%        | 8%                | Opportunity |
| Home Equity               | 11%        | 9%                |             |
| Business Banking          |            |                   |             |
| Total Customers           | 59,323     | 68,106            |             |
| Total Prospects           | 300,636    | 532,443           |             |
| Market Penetration        | 19.7%      | 12.8%             | Opportunity |
| % with 3+ Services        | 55%        | 50%               |             |

\* Data reflects Western New York vs. Baltimore/Greater Washington regions



### H1 2009 Results



### **Financial Overview**

- Profitable in every quarter of the last 33 years
- Expenses were contained
- Deposits continued to grow
- Credit costs held up well on a relative basis
- Successfully closed and converted Provident
- Challenging macroeconomic climate continued
- Experienced weak loan demand



### June 2009 YTD Summary

(\$ in millions, except per share data)

|                                   | June YTD |        | <u>Fav/(Unfav) vs. 2008 %</u> |
|-----------------------------------|----------|--------|-------------------------------|
|                                   | 2008     | 2009   | MTB Peer Median               |
| Net Operating Income <sup>1</sup> | \$386    | \$176  | (54%) (80%)                   |
| Net Operating EPS <sup>1</sup>    | \$3.47   | \$1.39 | (60%) (123%)                  |
|                                   |          |        |                               |
| GAAP Net Income                   | \$362    | \$115  | (68%) (84%)                   |
| GAAP EPS                          | \$3.26   | \$0.85 | (74%) (124%)                  |

- I0 of 15 peer banks reported losses for the first half of 2009
- M&T is one of only 3 peer banks to report a profit in every quarter of 2006, 2007, 2008 and 2009

 Excludes merger-related expenses and amortization expense associated with intangible assets. Intangible Amortization net of tax: 2008 YTD = \$21.3MM, 2009 YTD = \$18.6MM. Merger-related expenses net of tax: 2008 YTD = \$2.2MM, 2009 YTD = \$41.8MM.



### **Key Ratios**

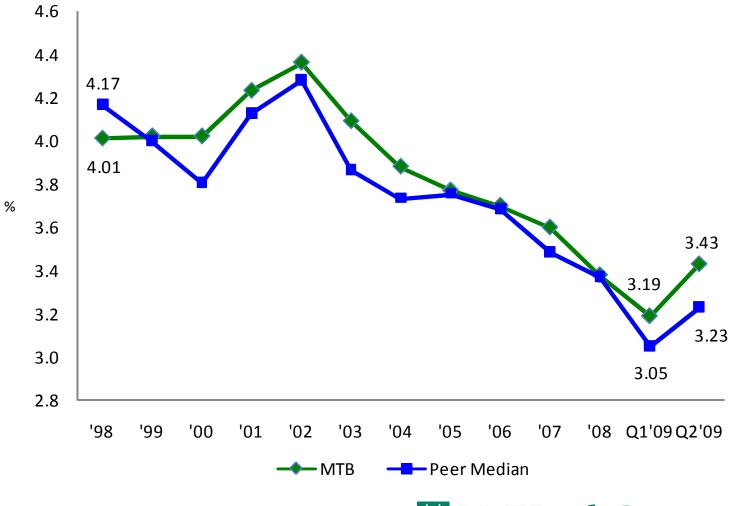
|   | 2006             | 2007             | 2008            | Q1 2009        | Q2 2009                     |
|---|------------------|------------------|-----------------|----------------|-----------------------------|
| Net Interest Margin                         | 3.70%            | 3.60%            | 3.38%           | 3.19%          | 3.43%                       |
| Return on Assets<br>Tangible<br>GAAP        | 1.67%<br>1.50%   | 1.27%<br>1.12%   | 0.97%<br>0.85%  | 0.50%<br>0.40% | 0.64%<br>0.31%              |
| Return on Common Equity<br>Tangible<br>GAAP | 29.55%<br>13.89% | 22.58%<br>10.47% | 19.63%<br>8.64% | 9.36%<br>3.61% | 12.08%<br>2.53%             |
| Efficiency Ratio - Tangible <sup>(1)</sup>  | 51.51%           | 52.77%           | 54.35%          | 58.68%         | 60.03%                      |
| Allowance to Loans (As At)                  | 1.51%            | 1.58%            | 1.61%           | 1.73%          | <b>1.76%</b> <sup>[2]</sup> |
| Net Charge-Offs to Loans                    | 0.16%            | 0.26%            | 0.78%           | 0.83%          | 1.09%                       |
| Common Equity to Assets - Tangible          | 5.84%            | 5.01%            | 4.59%           | 4.86%          | 4.49%                       |
| Tier 1 Capital Ratio                        | 7.74%            | 6.84%            | 8.83%           | 8.76%          | 8.17%                       |
| Total Capital Ratio                         | 11.78%           | 11.18%           | 12.83%          | 12.74%         | 11.87%                      |
| Leverage Ratio                              | 7.20%            | 6.59%            | 8.35%           | 8.39%          | 8.38%                       |

(1) Efficiency Ratio reflects non-interest expense (excluding amortization expense associated with intangible assets, merger-related expenses and other non-recurring expenses) as a percentage of fully taxable equivalent net interest income and non-interest revenues (excluding gains from securities transactions and non-recurring items).

(2) Allowance to legacy M&T loans. Per SFAS No. 141R and SOP 03-3, Provident loans were marked to fair value at acquisition with no related reserves.

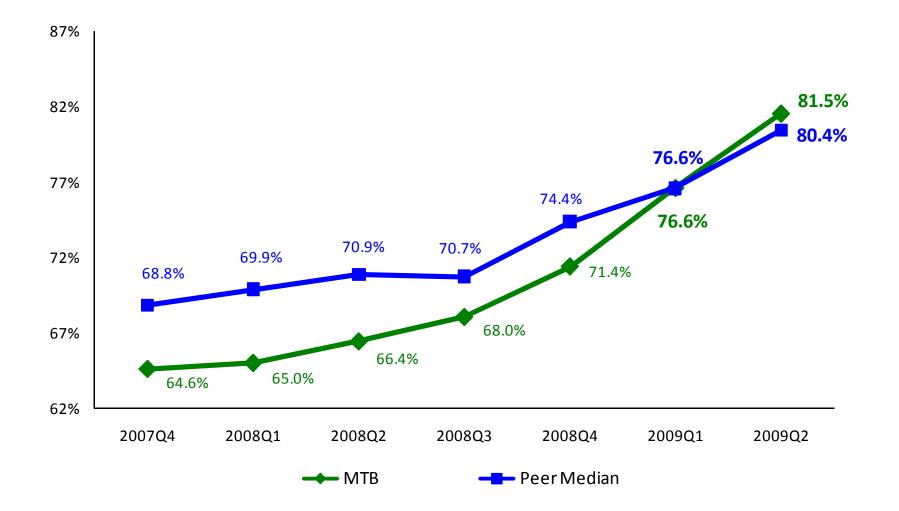
### **Net Interest Margin**

M&T's focus on returns and relationships rather than volumes allows it to maintain a slight advantage over the peer group



### **Core Customer Deposits to Total Loans: MTB vs Peers**

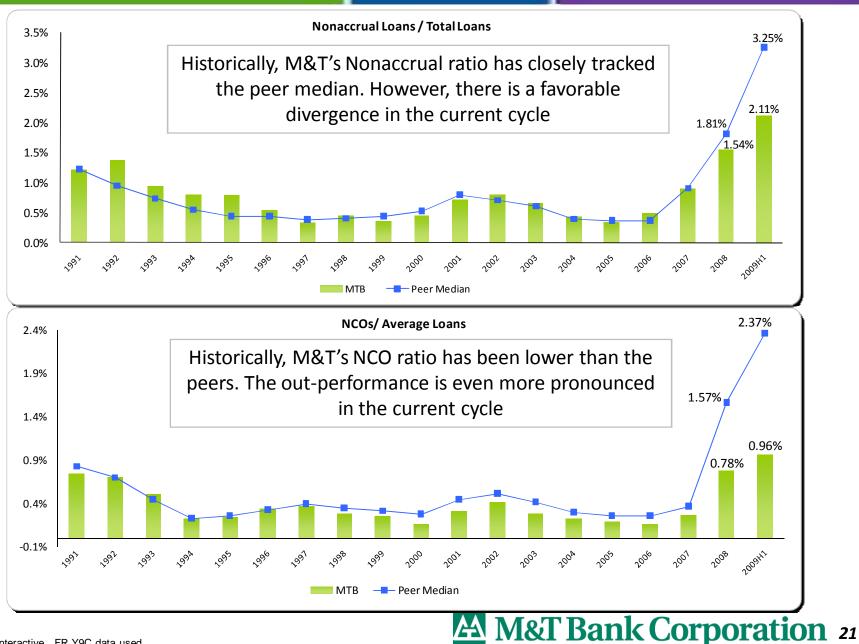
M&T is taking deposit share across its footprint



### **Credit Quality vs. Peer Banks**



### Historical Credit Cycle: 1991 - Q2 2009



### Loan Mix and Credit Quality – June 2009 YTD

M&T's stable geographic footprint and conservative underwriting has resulted in one of the lowest loss rates in most loan categories......

....and among the lowest overall delinquency rates (pipeline for potential charge-offs)

|              | Construction<br>& Dev. | Multifamily<br>& CRE | 1-4 Fam.<br>First &<br>Junior Lien | HELOC | Credit Card | Other<br>Consumer<br>(excl. CC) | C&I    | Total Loans |
|--------------|------------------------|----------------------|------------------------------------|-------|-------------|---------------------------------|--------|-------------|
| MTB Loan \$M | 5,559                  | 15,058               | 6,595                              | 5,733 | 0           | 5,438                           | 14,331 | 52,715      |
| Loan Mix %   |                        |                      |                                    |       |             |                                 |        |             |
| МТВ          | 10.5%                  | 28.6%                | 12.5%                              | 10.9% | 0.0%        | 10.3%                           | 27.2%  |             |
| Peer Median  | 10.3%                  | 19.3%                | 15.7%                              | 10.9% | 0.6%        | 9.1%                            | 29.6%  |             |
| 30+ PD %     |                        |                      |                                    |       |             |                                 |        |             |
| МТВ          | 0.9%                   | 0.4%                 | 5.3%                               | 0.4%  | NA          | 1.7%                            | 0.7%   | 1.3%        |
| MTB Rank     | 1                      | 1                    | 11                                 | 2     | NA          | 6                               | 5      | 3           |
| Peer Median  | 4.0%                   | 1.0%                 | 4.4%                               | 1.2%  | 4.1%        | 2.0%                            | 1.1%   | 2.4%        |
| Nonaccrual % |                        |                      |                                    |       |             |                                 |        |             |
| МТВ          | 6.4%                   | 0.8%                 | 4.1%                               | 0.5%  | NA          | 0.8%                            | 2.1%   | 2.1%        |
| MTB Rank     | 2                      | 1                    | 10                                 | 7     | NA          | 15                              | 11     | 4           |
| Peer Median  | 12.7%                  | 2.7%                 | 2.8%                               | 0.5%  | 0.0%        | 0.2%                            | 1.9%   | 3.3%        |
| NCO Ratio %  |                        |                      |                                    |       |             |                                 |        |             |
| МТВ          | 2.43%                  | 0.03%                | 1.44%                              | 0.49% | NA          | 1.76%                           | 1.02%  | 0.96%       |
| MTB Rank     | 1                      | 1                    | 7                                  | 2     | NA          | 6                               | 2      |             |
| Peer Median  | 6.33%                  | 0.72%                | 1.47%                              | 1.41% | 7.24%       | 1.89%                           | 1.63%  | 2.37%       |

### M&T Bank Corporation 22

Source: SNL Interactive. FR Y9C data used.

### **Commercial Credit Quality vs Peers**

|             | Construction | & Developme | nt Portfolio |         |
|-------------|--------------|-------------|--------------|---------|
|             |              | 30+ PD      | Nonaccrual / |         |
|             |              | Delinquency | Total Loans  | LTM NCO |
|             | % of Total   | %           | %            | Ratio % |
| Peer 1      | 8.9          | 6.6         | 32.8         | 14.53   |
| Peer 2      | 10.3         | 6.5         | 15.7         | 12.76   |
| Peer 3      | 14.2         | 3.5         | 15.5         | 10.97   |
| Peer 4      | 28.5         | 1.7         | 11.0         | 7.10    |
| Peer 5      | 11.2         | 3.4         | 12.7         | 6.45    |
| Peer 6      | 10.1         | 5.4         | 13.1         | 5.76    |
| Peer 7      | 18.5         | 2.7         | 12.4         | 5.16    |
| Peer 8      | 8.7          | 7.5         | 12.7         | 4.97    |
| Peer 9      | 10.8         | 2.3         | 12.9         | 4.65    |
| Peer 10     | 5.3          | 4.0         | 14.6         | 3.40    |
| Peer 11     | 6.8          | 17.4        | 12.5         | 3.15    |
| Peer 12     | 15.9         | 1.6         | 5.9          | 2.58    |
| Peer 13     | 3.3          | 4.4         | 7.9          | 2.56    |
| Peer 14     | 7.3          | 4.2         | 17.6         | 2.53    |
| MTB         | 10.5         | 0.9         | 6.4          | 2.39    |
| Peer Median | 10.3         | 4.0         | 12.7         | 4.97    |

|             | Commercial & Industrial Portfolio |                       |                             |         |  |  |
|-------------|-----------------------------------|-----------------------|-----------------------------|---------|--|--|
|             |                                   | 30+ PD<br>Delinquency | Nonaccrual /<br>Total Loans | LTM NCO |  |  |
|             | % of Total                        | %                     | %                           | Ratio % |  |  |
| Peer 1      | 25.1                              | 1.3                   | 2.8                         | 7.37    |  |  |
| Peer 2      | 19.5                              | 1.6                   | 0.8                         | 2.66    |  |  |
| Peer 3      | 20.5                              | 0.9                   | 2.6                         | 2.36    |  |  |
| Peer 4      | 36.1                              | 1.4                   | 1.7                         | 2.16    |  |  |
| Peer 5      | 28.5                              | 0.8                   | 1.4                         | 2.00    |  |  |
| Peer 6      | 44.7                              | 1.8                   | 2.7                         | 1.88    |  |  |
| Peer 7      | 27.5                              | 1.5                   | 2.0                         | 1.72    |  |  |
| Peer 8      | 33.6                              | 0.6                   | 2.8                         | 1.56    |  |  |
| Peer 9      | 34.3                              | 1.1                   | 2.0                         | 1.28    |  |  |
| Peer 10     | 30.2                              | 1.5                   | 1.6                         | 1.22    |  |  |
| Peer 11     | 29.6                              | 0.5                   | 1.9                         | 1.08    |  |  |
| Peer 12     | 33.1                              | 1.2                   | 1.5                         | 1.04    |  |  |
| MTB         | 27.2                              | 0.7                   | 2.1                         | 1.01    |  |  |
| Peer 13     | 20.2                              | 0.6                   | 0.8                         | 0.83    |  |  |
| Peer 14     | 56.3                              | 0.4                   | 1.1                         | 0.81    |  |  |
| Peer Median | 29.6                              | 1.1                   | 1.9                         | 1.56    |  |  |

Source: SNL Interactive. FR Y9C data as of June 30, 2009.

|             | Multifa    | mily & CRE Por | tfolio       |         |
|-------------|------------|----------------|--------------|---------|
|             |            | 30+ PD         | Nonaccrual / |         |
|             |            | Delinquency    | Total Loans  | LTM NCO |
|             | % of Total | %              | %            | Ratio % |
| Peer 1      | 12.9       | 2.5            | 5.2          | 3.40    |
| Peer 2      | 24.6       | 2.0            | 3.9          | 1.66    |
| Peer 3      | 21.2       | 0.6            | 5.2          | 1.61    |
| Peer 4      | 16.5       | 2.1            | 4.1          | 1.49    |
| Peer 5      | 24.9       | 1.5            | 3.5          | 1.15    |
| Peer 6      | 13.6       | 1.2            | 2.2          | 1.02    |
| Peer 7      | 30.5       | 0.6            | 3.6          | 0.99    |
| Peer 8      | 14.7       | 3.8            | 3.1          | 0.72    |
| Peer 9      | 23.6       | 1.0            | 1.7          | 0.62    |
| Peer 10     | 16.0       | 0.9            | 2.1          | 0.37    |
| Peer 11     | 11.6       | 0.9            | 2.2          | 0.30    |
| Peer 12     | 36.6       | 1.6            | 2.7          | 0.29    |
| Peer 13     | 12.0       | 1.0            | 1.4          | 0.28    |
| Peer 14     | 19.3       | 0.7            | 1.4          | 0.26    |
| MTB         | 28.6       | 0.4            | 0.8          | 0.08    |
| Peer Median | 19.3       | 1.0            | 2.7          | 0.72    |

- MTB's CRE concentration has remained stable as the industry has ramped up exposure
  - Peers have grown CRE concentrations 3x more than MTB over the last 10 years
- Disciplined credit underwriting with a focus on core credit principals:
  - Long institutional memory with senior management involvement in all large relationships
  - Maintained consistent underwriting standards
  - Did not underwrite to anticipatory values
  - Focused on cash flow



### **Consumer Credit Quality vs Peers**

|             | н          | ELOC Portfolio |              |         |
|-------------|------------|----------------|--------------|---------|
|             |            | 30+ PD         | Nonaccrual / |         |
|             |            | Delinquency    | Total Loans  | LTM NCO |
|             | % of Total | %              | %            | Ratio % |
| Peer 1      | 2.5        | 3.5            | 1.6          | 9.76    |
| Peer 2      | 12.5       | 1.4            | 1.9          | 3.68    |
| Peer 3      | 14.0       | 2.3            | 0.0          | 2.27    |
| Peer 4      | 22.1       | 2.0            | 0.1          | 2.25    |
| Peer 5      | 12.6       | 2.0            | 0.5          | 2.23    |
| Peer 6      | 5.7        | 1.6            | 1.0          | 1.72    |
| Peer 7      | 6.3        | 1.0            | 1.0          | 1.63    |
| Peer 8      | 5.6        | 1.2            | 0.4          | 1.21    |
| Peer 9      | 3.6        | 1.1            | 0.9          | 1.21    |
| Peer 10     | 12.4       | 1.0            | 0.6          | 1.17    |
| Peer 11     | 8.4        | 1.1            | 0.1          | 0.75    |
| Peer 12     | 14.3       | 1.6            | 0.2          | 0.70    |
| Peer 13     | 11.7       | 0.9            | 0.9          | 0.61    |
| MTB         | 10.9       | 0.4            | 0.5          | 0.42    |
| Peer 14     | 5.3        | 0.3            | 0.3          | 0.14    |
| Peer Median | 10.9       | 1.2            | 0.5          | 1.21    |

| Other Consumer Portfolio |            |                       |                             |         |
|--------------------------|------------|-----------------------|-----------------------------|---------|
|                          |            | 30+ PD<br>Delinguency | Nonaccrual /<br>Total Loans | LTM NCO |
|                          | % of Total | %                     | %                           | Ratio % |
| Peer 1                   | 25.6       | 7.0                   | 0.5                         | 5.70    |
| Peer 2                   | 1.4        | 2.4                   | 0.4                         | 4.73    |
| Peer 3                   | 11.6       | 2.9                   | 0.3                         | 3.48    |
| Peer 4                   | 10.1       | 3.3                   | 0.4                         | 3.35    |
| Peer 5                   | 10.6       | 1.5                   | 0.1                         | 2.02    |
| MTB                      | 10.3       | 1.7                   | 0.8                         | 1.75    |
| Peer 6                   | 0.9        | 0.7                   | 0.0                         | 1.72    |
| Peer 7                   | 12.0       | 2.4                   | 0.1                         | 1.65    |
| Peer 8                   | 1.1        | 1.4                   | 0.7                         | 1.43    |
| Peer 9                   | 9.1        | 6.2                   | 0.4                         | 1.41    |
| Peer 10                  | 4.3        | 2.2                   | 0.0                         | 1.37    |
| Peer 11                  | 9.5        | 2.0                   | 0.0                         | 1.33    |
| Peer 12                  | 7.7        | 2.0                   | 0.2                         | 1.16    |
| Peer 13                  | 2.8        | 0.5                   | 0.2                         | 0.89    |
| Peer 14                  | 1.5        | 1.5                   | 0.2                         | 0.83    |
| Peer Median              | 9.1        | 2.0                   | 0.2                         | 1.65    |

|             | 1-4 Family | 1st & 2nd Lien | Portfolio    |         |
|-------------|------------|----------------|--------------|---------|
|             |            | 30+ PD         | Nonaccrual / |         |
|             |            | Delinquency    | Total Loans  | LTM NCO |
|             | % of Total | %              | %            | Ratio % |
| Peer 1      | 18.2       | 3.4            | 5.1          | 3.76    |
| Peer 2      | 15.3       | 4.4            | 2.8          | 2.85    |
| Peer 3      | 29.1       | 4.1            | 6.6          | 2.17    |
| Peer 4      | 25.3       | 5.3            | 7.8          | 1.88    |
| Peer 5      | 12.0       | 2.0            | 4.8          | 1.84    |
| Peer 6      | 6.7        | 3.0            | 1.9          | 1.81    |
| MTB         | 12.5       | 5.3            | 4.1          | 1.41    |
| Peer 7      | 21.7       | 10.3           | 0.8          | 1.40    |
| Peer 8      | 10.4       | 1.6            | 3.4          | 1.25    |
| Peer 9      | 21.0       | 6.5            | 6.6          | 1.16    |
| Peer 10     | 15.7       | 3.6            | 1.1          | 1.07    |
| Peer 11     | 5.0        | 3.0            | 0.9          | 0.98    |
| Peer 12     | 27.5       | 4.5            | 2.3          | 0.95    |
| Peer 13     | 21.2       | 11.4           | 1.8          | 0.63    |
| Peer 14     | 15.5       | 8.9            | 1.7          | 0.40    |
| Peer Median | 15.7       | 4.4            | 2.8          | 1.40    |



Source: SNL Interactive. FR Y9C data as of June 30, 2009.

### **Key Points**

- M&T's geographies and underwriting are keys to out-performance
  - HPI decline in M&T footprint significantly lower than national average
  - Limited exposure to highly stressed markets of Florida, California, Nevada and Arizona
  - Early intervention in stressed asset classes
    - Reduced originations in 2005 & 2006 of several stressed asset classes in response to unacceptable underwriting standards and pricing (e.g. Commercial Real Estate and Indirect Auto)
- M&T's loss experience has diverged materially from the industry

### **MTB: A Solid Investment**



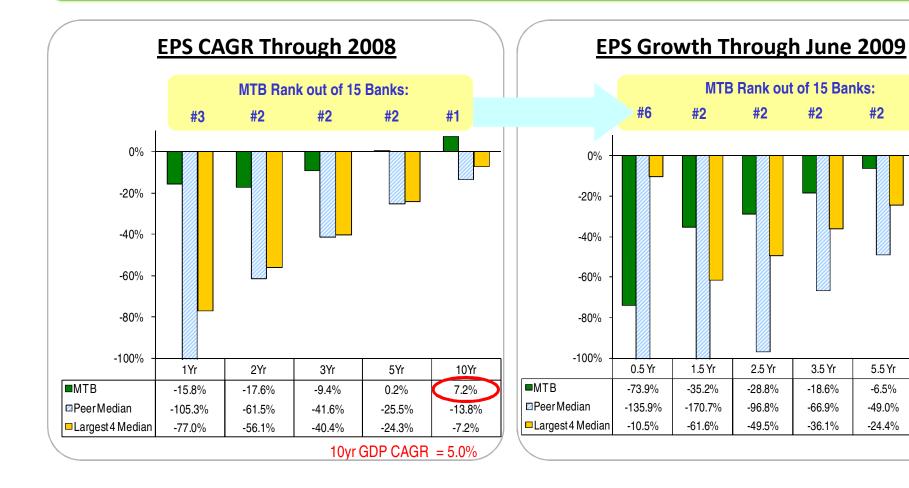
### M&T Bank Corporation... a solid investment

- Nearly 18% annual growth in operating earnings per share since 1983
- >16% annualized total return to shareholders since 1983\*
- MTB's stock has outperformed the Standard & Poor's Bank Index by 17%, 30% and 89% over the past 3, 5 and 10-year periods, respectively\*



### **Diluted EPS Growth Versus Peers**

M&T's recent performance has moved it into top quartile of performance over the long term



### **M&T Bank Corporation** 28

#2

5.5 Yr

-6.5%

-49.0%

-24.4%

10.5 Yr

3.3%

-24.9%

-8.3%

#1

### **M&T Bank Corporation... a solid investment**

### Of the largest 100 banks operating in 1983, only 25 remain today

### Among the remaining, M&T ranks 2<sup>nd</sup> highest in stock price growth

|     |                            |        | Closing           | Closing Price at               |                       |  |  |
|-----|----------------------------|--------|-------------------|--------------------------------|-----------------------|--|--|
| ank | Company Name               | Ticker | 8/31/2009<br>(\$) | 3/31/1983<br>(\$) <sup>1</sup> | Return<br>CAGR<br>(%) |  |  |
| 1   | State Street Corporation   | STT    | 52.48             | 1.06                           | 15.9                  |  |  |
| 2   | M&T Bank Corporation       | МТВ    | 61.76             | 1.34                           | 15.6                  |  |  |
| 3   | Northern Trust Corporation | NTRS   | 58.46             | 1.51                           | 14.8                  |  |  |
| 4   | U.S. Bancorp               | USB    | 22.62             | 0.92                           | 12.9                  |  |  |
| 5   | Wells Fargo & Company      | WFC    | 27.52             | 1.18                           | 12.7                  |  |  |
| 25  |                            |        |                   |                                | 2.9                   |  |  |
|     | Median                     |        | _                 | _                              | 7.9                   |  |  |
|     | MTB Price @ Median Growth  | Rate   | 9.96              | 1.34                           | 7.9                   |  |  |

Appendix



### **Reconciliation of GAAP and Non-GAAP Results of Operation**

| Net Income                             | <u>2006</u> | <u>2007</u> | <u>2008</u>         | <u>1Q08</u> | <u>2Q08</u> | <u>1H08</u> | <u>1Q09</u> | <u>2Q09</u>        | <u>1H09</u> |  |
|--|-------------|-------------|---------------------|-------------|-------------|-------------|-------------|--------------------|-------------|--|
| <b>\$'s in millions</b><br>Net income  | \$839.2     | \$654.3     | \$555.9             | \$202.2     | \$160.3     | \$362.5     | \$64.2      | \$51.2             | \$115.4     |  |
| Intangible amortization,               | ·           | ·           | ·                   | ·           | ·           |             | ·           | ·                  | ·           |  |
| net of tax                             | 38.5        | 40.5        | 40.5                | 11.2        | 10.1        | 21.3        | 9.3         | 9.2                | 18.6        |  |
| Merger-related expenses,               |             | - <i>i</i>  |                     |             |             |             |             |                    |             |  |
| net of tax                             | 3.0         | 9.1         | 2.2                 | 2.2         | -           | 2.2         | 1.5         | 40.4               | 41.8        |  |
| Net operating income                   | \$880.7     | \$703.8     | \$598.6             | \$215.6     | \$170.4     | \$386.0     | \$75.0      | \$100.8            | \$175.8     |  |
| Earnings Per Share                     |             |             |                     |             |             |             |             |                    |             |  |
| Diluted earnings per share             | \$7.37      | \$5.95      | \$5.01              | \$1.82      | \$1.44      | \$3.26      | \$0.49      | \$0.36             | \$0.85      |  |
| Intangible amortization,               |             |             |                     |             |             |             |             |                    |             |  |
| net of tax                             | 0.33 0.37   |             | 0.36                | 0.10        | 0.09        | 0.19        | 0.09        | 0.08               | 0.17        |  |
| Merger-related expenses,<br>net of tax | •           |             | 0.02                | 0.02        |             | 0.02        | 0.01        | 0.35               | 0.37        |  |
| Diluted net operating                  | 0.03        | 0.08        | 0.02                | 0.02        | -           | 0.02        | 0.01        | 0.55               | 0.37        |  |
| earnings per share                     | \$7.73      | \$6.40      | \$5.39              | \$1.94      | \$1.53      | \$3.47      | \$0.59      | \$0.79             | \$1.39      |  |
|  | <i></i>     | <i>\</i>    | <i><b>+</b>0.00</i> | <b> </b>    | <b> </b>    | <b>4</b> 0  | <i></i>     | <i>\</i> <b>00</b> | <b></b>     |  |
| Efficiency Ratio                       |             |             |                     |             |             |             |             |                    |             |  |
| \$'s in millions                       |             |             |                     |             |             |             |             |                    |             |  |
| Non-interest expenses                  | \$1,551.7   | \$1,627.7   | \$1,727.0           | \$425.7     | \$419.7     | \$845.4     | \$438.3     | \$563.7            | \$1,002.1   |  |
| less: intangible amortization          | 63.0 66.5   |             | 66.6<br>3.5         | 18.5        | 16.6        | 35.1        | 15.4        | 15.2               | 30.6        |  |
| less: merger-related expenses          |             | 5.0 14.9    |                     | 3.5         | -           | 3.5         | 2.4         | 66.5               | 68.9        |  |
| Adjusted net operating expenses        | \$1,483.7   | \$1,546.3   | \$1,656.8           | \$403.7     | \$403.1     | \$806.8     | \$420.6     | \$482.0            | \$902.6     |  |
| Adjusted T.E. revenues*                | \$2,880.5   | \$2,930.2   | \$3,048.4           | \$763.8     | \$769.1     | \$1,532.9   | \$716.7     | \$802.9            | \$1,519.6   |  |
| Net operating efficiency ratio         | 51.5%       | 52.8%       | 54.4%               | 52.9%       | 52.4%       | 52.6%       | 58.7%       | 60.0%              | 59.4%       |  |

### M&T Bank Corporation 31

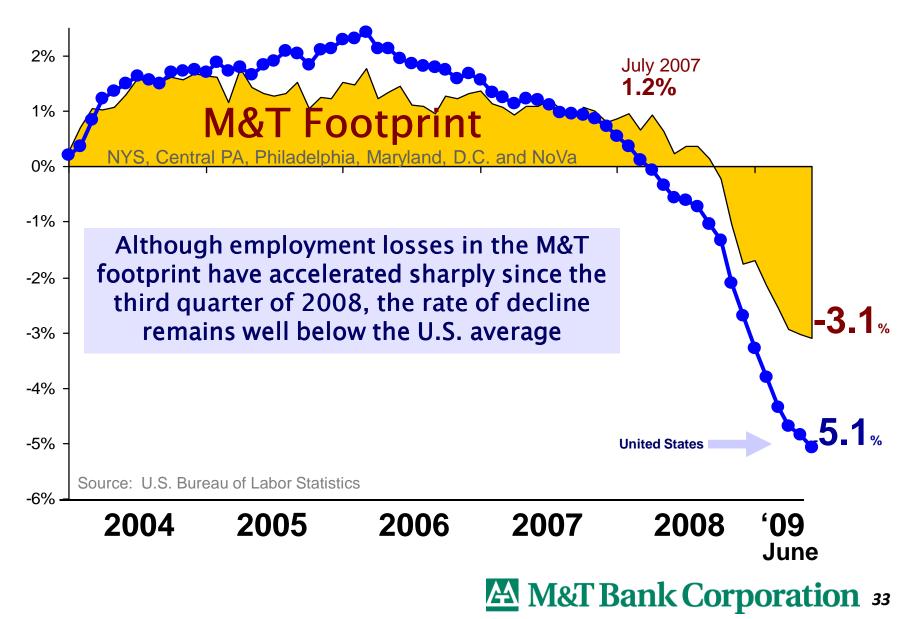
\* Excludes gain/(loss) on sale of securities.

### **Reconciliation of GAAP and Non-GAAP Results of Operation**

| Assets  | <u>2006</u>                           | <u>2007</u>                           | <u>2008</u>                           | <u>1Q08</u>                           | <u>2Q08</u>                           | <u>1H08</u>                           | <u>1Q09</u>                           | <u>2Q09</u>                           | <u>1H09</u>                           |
|---|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| \$'s in millions  |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |
| Average assets  | \$<br>55,839                          | \$<br>58,545                          | \$<br>65,132                          | \$<br>65,015                          | \$<br>65,584                          | \$<br>65,299                          | \$<br>64,766                          | \$<br>66,984                          | \$<br>65,881                          |
| Goodwill  | (2,908)                               | (2,933)                               | (3,193)                               | (3,196)                               | (3,192)                               | (3,194)                               | (3,192)                               | (3,326)                               | (3,259)                               |
| Core deposit and other  |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |
| intangible assets   | (191)                                 | (221)                                 | (214)                                 | (239)                                 | (222)                                 | (230)                                 | (176)                                 | (188)                                 | (182)                                 |
| Deferred taxes  | 38                                    | 24                                    | 30                                    | 34                                    | 31                                    | 33                                    | 22                                    | 30                                    | 26                                    |
| Average tangible assets   | \$<br>52,778                          | \$<br>55,415                          | \$<br>61,755                          | \$<br>61,614                          | \$<br>62,201                          | \$<br>61,908                          | \$<br>61,420                          | \$<br>63,500                          | \$<br>62,466                          |
| Common Equity<br>\$'s in millions<br>Average common equity<br>Goodwill<br>Core deposit and other<br>intangible assets<br>Deferred taxes | \$<br>6,041<br>(2,908)<br>(191)<br>38 | \$<br>6,247<br>(2,933)<br>(221)<br>24 | \$<br>6,423<br>(3,193)<br>(214)<br>30 | \$<br>6,513<br>(3,196)<br>(239)<br>34 | \$<br>6,469<br>(3,192)<br>(222)<br>31 | \$<br>6,491<br>(3,194)<br>(230)<br>33 | \$<br>6,212<br>(3,192)<br>(176)<br>22 | \$<br>6,491<br>(3,326)<br>(188)<br>30 | \$<br>6,352<br>(3,259)<br>(182)<br>26 |
| Average tangible common equity  | \$<br>2,980                           | \$<br>3,117                           | \$<br>3,046                           | \$<br>3,112                           | \$<br>3,086                           | \$<br>3,100                           | \$<br>2,866                           | \$<br>3,007                           | \$<br>2,937                           |

### **Private Sector Employment Growth in the M&T Footprint**

YoY % Change



### **Existing Home Price Appreciation – Q1 2009**

| Rank Among<br>294 U.S. Metros | Year-Over-Year<br>Percentage Change | Rank Amo<br>294 U.S. M |                    | Year-Over-Year<br>Percentage Change |
|-------------------------------|-------------------------------------|------------------------|--------------------|-------------------------------------|
| 4 Buffalo-Niagara Falls       | 3.29%                               | 149                    | Lancaster          | (1.63%)                             |
| Williamsport                  | 2.27%                               | 165                    | Philadelphia       | (2.41%)                             |
| Altoona                       | 2.24%                               | 172                    | York-Hanover       | (2.90%)                             |
| Binghamton                    | 1.86%                               |                        | UNITED STATES      | (3.35%)                             |
| Ithaca                        | 1.80%                               |                        | Salisbury          | (3.73%)                             |
| 31 Rochester                  | 1.64%                               | <mark>1</mark> 92      | Kingston           | (4.23%)                             |
| Utica-Rome                    | 1.63%                               | 200                    | Allentown          | (4.73%)                             |
| 33 Scranton-Wilkes-Barre      | 1.55%                               | 215                    | New York City      | (5.64%)                             |
| 49 Syracuse                   | 1.16%                               | 220                    | Nassau-Suffolk     | (6.10%)                             |
| State College                 | 0.43%                               | 223                    | Baltimore-Towson   | (6.44%)                             |
| 99 Harrisburg                 | (0.25%)                             | 232                    | Poughkeepsie       | (7.05%)                             |
| 104 Albany-Schenect-Troy      | (0.33%)                             | 235                    | Bethesda-Rockville | e (7.86%)                           |
| 142 Reading                   | (1.46%)                             | 245                    | Washington, D.C.   | (9.98%)                             |

Source: Federal Housing Finance Agency. The FHFA "all-transactions" index tracks average house price changes in repeat sales or re-financings of the same singlefamily properties based on data obtained from Fannie Mae and Freddie Mac for conventional, conforming mortgage transactions. Excludes properties financed with subprime, Alt-A, Jumbo mortgages, etc. Rankings are for 294 U.S. metro areas containing 15,000 or more transactions over the last 10 years. Smaller M&T markets (Williamsport, Altoona, Binghamton, Ithaca, Utica-Rome, State College, Salisbury, MD) are unranked.

### 2009 Peer Group - Largest 15 Regional Banks

BB&T Corporation Capital One Financial Corporation Comerica Incorporated Fifth Third Bancorp First Horizon National Corporation Huntington Bancshares Incorporated KeyCorp

### **M&T Bank Corporation**

Marshall & Ilsley Corporation PNC Financial Services Group, Inc. Regions Financial Corporation Synovus Financial SunTrust Banks, Inc. U.S. Bancorp Zions Bancorporation





### Barclays Capital

### **2009 Global Financial Services Conference**

**September 16, 2009**